Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 1 of 99

U.S. National Clean Hydrogen Strategy and Roadmap



Table of Contents

Executive Summary	1			
Legislative Language	3			
Foreword	5			
Introduction	6			
A: National Decarbonization Goals	10			
H2@Scale Enabler for Deep Decarbonization	12			
Hydrogen Production and Use in the United States				
Dpportunities for Clean Hydrogen to Support Net-Zero 1				
Challenges to Achieving the Benefits of Clean Hydrogen				
B: Strategies to Enable the Benefits of Clean Hydrogen	27			
Strategy 1: Target Strategic, High-Impact Uses of Clean Hydrogen	29			
Clean hydrogen in industrial applications	29			
Clean hydrogen in transportation	. 32			
Power sector applications	34			
Carbon Intensity of Hydrogen Production	36			
Strategy 2: Reduce the Cost of Clean Hydrogen	39			
Hydrogen Production Through Water Splitting	40			
Hydrogen Production from Fossil Fuels with Carbon Capture and Storage	. 42			
Hydrogen Production from Biomass and Waste Feedstocks				
Other System Costs	45			
Strategy 3: Focus on Regional Networks	48			
Regional production potential	50			
Regional storage potential	52			
Regional end-use potential	54			
Supporting Each Strategy	56			
C: Guiding Principles and National Actions	58			
Guiding Principles	58			
Actions Supporting the U.S. National Clean Hydrogen Strategy and Roadmap				
Actions and Milestones for the Near, Mid, and Long-term	68			
Phases of Clean Hydrogen Development	73			
Collaboration and Coordination	77			
Conclusion	80			
Acknowledgments	81			
Glossary of Acronyms	82			
References	83			
Appendix A	95			

Executive Summary

Given its potential to help address the climate crisis, enhance energy security and resilience, and create economic value, interest in producing and using clean hydrogen is intensifying both in the United States and abroad. Zero- and low-carbon hydrogen is a key part of a comprehensive portfolio of solutions to achieve a sustainable and equitable clean energy future. The United States is stepping up to accelerate progress through historic investments in clean hydrogen production, midstream infrastructure, and strategically targeted research, development, demonstration, and deployment (RDD&D) in this critical technology.

In November 2021, Congress passed, and President Joseph R. Biden, Jr. signed into law the Infrastructure Investment and Jobs Act (Public Law 117-58), also known as the Bipartisan Infrastructure Law (BIL). This historic, once-in-a-generation legislation authorizes and appropriates \$62 billion for the U.S. Department of Energy (DOE), including **\$9.5 billion for clean** *hydrogen.* Furthermore, in August 2022, President Biden signed the Inflation Reduction Act (IRA) into law (Public Law 117-169), which provides additional policies and incentives for hydrogen including a production tax credit that has further boosted a U.S. market for clean hydrogen.

Clean Hydrogen in the US could ...



Support economywide decarbonization



economy-wide emissions reductions by 2050

Create quality jobs to support the energy transition

100,000 jobs created by 2030

450,000 Cumulative job-years through 2030 This report sets forth the "**U.S. National Clean Hydrogen Strategy and Roadmap.**" The report was informed by extensive industry and stakeholder feedback including workshops and listening sessions, written comments from more than 50 organizations, and ongoing engagement. In addition, this roadmap sets forth an **all of government approach to clean hydrogen**, with contributions across multiple agencies as well as key experts in the Executive Office of the President. This inclusive and collaborative approach is critical to the success of this expansive technology.

The report is meant to be a **living strategy** that provides a snapshot of hydrogen production, transport, storage, and use in the United States today, as well as an assessment of **the opportunity** for hydrogen to contribute to national decarbonization goals across sectors over the next 30 years. The report will continue to be updated with collaboration across government through interagency coordination.

Pathways for clean hydrogen to decarbonize applications are informed by demand scenarios for 2030, 2040, and 2050 with strategic opportunities for 10 million metric tonnes (MMT) of clean hydrogen annually by 2030, 20 MMT annually by 2040, and 50 MMT annually by 2050. These values are based not only the opportunity for clean hydrogen production in the U.S., but on demand for clean hydrogen use across sectors, informed by achieving market competitiveness in specific applications. Using clean hydrogen can reduce U.S. emissions approximately 10 percent by 2050 relative to 2005,¹ consistent with the U.S. Long-Term Climate Strategy.² Third party analysis in DOE's Pathways to Commercial Liftoff report estimates that by 2030, the hydrogen economy could also result in 100,000 net new direct and indirect jobs due to the build-out of new capital projects and clean hydrogen infrastructure. These jobs include both direct jobs like engineering and construction, and indirect jobs like manufacturing and raw material supply chains.³

Realizing these opportunities for clean hydrogen will require lower cost of production, the buildout of midstream infrastructure, and increased hydrogen demand in specific sectors where there are fewer cost-competitive or technically feasible alternatives for decarbonization. As hydrogen technologies improve and costs fall, we will update this report with analyses assessing the economically and environmentally optimal use of hydrogen in key sectors, the evolving landscape of production announcements and offtake contracts, how project developers are prioritizing energy and environmental justice, and other related developments.

This roadmap is based on **prioritizing three key strategies** to ensure that clean hydrogen is developed and adopted as an effective decarbonization tool for **maximum benefit** to the United States:

(1) Target strategic, high-impact uses for clean hydrogen. This will ensure that clean hydrogen will be utilized in the highest value applications, where limited deep decarbonization alternatives exist. Specific markets include the industrial sector (e.g., chemicals, steel and refining), heavy-duty transportation, and long-duration energy storage to enable a clean grid. Additional longer-term opportunities include the potential for exporting clean hydrogen or hydrogen carriers and enabling energy security for our allies.

(2) Reduce the cost of clean hydrogen. The Hydrogen Energy Earthshot (Hydrogen Shot) launched in 2021 will catalyze both innovation and scale, stimulating private sector investments, spurring development across the hydrogen supply chain, and dramatically reducing the cost of clean hydrogen. Efforts will also address critical material and supply chain vulnerabilities and design for efficiency, durability, and recyclability. Together with investment in midstream infrastructure (storage, distribution), these initiatives can reduce not only the production cost, but also the delivered cost, of clean hydrogen. (3) Focus on regional networks. Investing in and scaling Regional Clean Hydrogen Hubs will enable large-scale clean hydrogen production close to high priority hydrogen users, allowing the sharing of a critical mass of infrastructure. Also, these investments will drive scale in production, distribution, and storage to facilitate market liftoff. Properly implemented, these regional networks will create place-based opportunities for equity, inclusion, and sustainability. Priorities will include reducing environmental impacts, creating jobs – including good-paying union jobs – securing long-term offtake contracts and jumpstarting domestic manufacturing and private sector investment.

While Congress required the U.S. Department of Energy (DOE) to develop this national strategy and roadmap, **activities will include collaboration across multiple federal agencies** including the U.S. Departments of Agriculture, Commerce, Defense, Energy, Interior, Labor, State, Transportation, and Treasury, the Environmental Protection Agency, the National Aeronautics and Space Administration, the National Science Foundation, and the Office of Science and Technology Policy, in close coordination with the Executive Office of the President.

Federal agencies will also collaborate with

industry, academia, national laboratories, local and Tribal communities, the energy and environmental and justice communities, labor unions, and numerous stakeholder groups to accelerate progress and market liftoff. This roadmap establishes **concrete targets**, **market-driven metrics**, and **tangible actions to measure success** across sectors. Prioritizing community engagement and use of community benefits plans will also be key to address potential environmental concerns and ensure equity and justice for overburdened, underserved, and underrepresented individuals and communities. The goals set forth in this strategy aim to deliver the maximum benefits of clean hydrogen to the American people and the global community.

Legislative Language

This report responds to the legislative language set forth in Section 40314 of the Infrastructure Investment and Jobs Act (Public Law 117-58), also known as the Bipartisan Infrastructure Law, specifically that which amends Title VIII of the Energy Policy Act of 2005 (EPACT-2005) by adding **Section 814 - National Clean Hydrogen Strategy and Roadmap**. Section 814 states:

(A) DEVELOPMENT.—

(1) IN GENERAL.—In carrying out the programs established under sections 805 and 813, the Secretary, in consultation with the heads of relevant offices of the Department, shall develop a technologically and economically feasible national strategy and roadmap to facilitate widescale production, processing, delivery, storage, and use of clean hydrogen.

(2) INCLUSIONS.—The national clean hydrogen strategy and roadmap developed under paragraph(1) shall focus on—

(a) establishing a standard of hydrogen production that achieves the standard developed under section 822(a), including interim goals towards meeting that standard;

(b)

(i) clean hydrogen production and use from natural gas, coal, renewable energy sources, nuclear energy, and biomass; and

(ii) identifying potential barriers, pathways, and opportunities, including Federal policy needs, to transition to a clean hydrogen economy;

(c) identifying—

(i) economic opportunities for the production, processing, transport, storage, and use of clean hydrogen that exist in the major shale natural gas-producing regions of the United States;

(ii) economic opportunities for the production, processing, transport, storage, and use of clean hydrogen that exist for merchant nuclear power plants operating in deregulated markets; and

(iii) environmental risks associated with potential deployment of clean hydrogen technologies in those regions, and ways to mitigate those risks;

(d) approaches, including sub-strategies, that reflect geographic diversity across the country, to advance clean hydrogen based on resources, industry sectors, environmental benefits, and economic impacts in regional economies;

(e) identifying opportunities to use, and barriers to using, existing infrastructure, including all components of the natural gas infrastructure system, the carbon dioxide pipeline infrastructure system, end-use local distribution networks, enduse power generators, LNG terminals, and other users of natural gas, for clean hydrogen deployment;

(f) identifying the needs for and barriers and pathways to developing clean hydrogen hubs (including, where appropriate, clean hydrogen hubs coupled with carbon capture, utilization, and storage hubs) that—

(i) are regionally dispersed across the United States and can leverage natural gas to the maximum extent practicable;

(ii) can demonstrate the efficient production, processing, delivery, and use of clean hydrogen;

(iii) include transportation corridors and modes of transportation, including transportation of clean hydrogen by pipeline and rail and through ports; and

(iv) where appropriate, could serve as joint clean hydrogen and carbon capture, utilization, and storage hubs;

(g) prioritizing activities that improve the ability of the Department to develop tools to model, analyze, and optimize single-input, multipleoutput integrated hybrid energy systems and multiple-input, multiple-output integrated hybrid energy systems that maximize efficiency in providing hydrogen, high-value heat, electricity, and chemical synthesis services; (h) identifying the appropriate points of interaction between and among Federal agencies involved in the production, processing, delivery, storage, and use of clean hydrogen and clarifying the responsibilities of those Federal agencies, and potential regulatory obstacles and recommendations for modifications, in order to support the deployment of clean hydrogen; and

(i) identifying geographic zones or regions in which clean hydrogen technologies could efficiently and economically be introduced in order to transition existing infrastructure to rely on clean hydrogen, in support of decarbonizing all relevant sectors of the economy. (B) REPORTS TO CONGRESS.—

(1) IN GENERAL.—Not later than 180 days after the date of enactment of the Infrastructure Investment and Jobs Act, the Secretary shall submit to Congress the clean hydrogen strategy and roadmap developed under subsection (a).

(2) UPDATES.—The Secretary shall submit to Congress updates to the clean hydrogen strategy and roadmap under paragraph (1) not less frequently than once every 3 years after the date on which the Secretary initially submits the report and roadmap."

Foreword

More than half a century ago, the U.S. moonshot initiative put the first human beings on the moon, using hydrogen as a fuel for rocket propulsion and American-made fuel cells on-board the spacecraft. Since then, the Nation has continued to be a world leader in hydrogen and fuel cells. Federal agencies including the National Aeronautics and Space Administration ; the U.S. Departments of Commerce, Defense, Energy, and Transportation; the Environmental Protection Agency; and others have all had decades of activities related to hydrogen technologies. Investments from government agencies, such as the U.S. Department of Energy (DOE) have resulted in more than 1,200 hydrogen and fuel cell patents, 30 commercial technologies, and more than 65 technologies that could be commercial within the next several years.⁴ RDD&D funded by government with private sector cost share has slashed the cost of hydrogen and fuel cell technologies and resulted in thousands of commercially available systems in the market such as forklifts, stationary power units, and electrolyzer systems. Building off the moonshot and in response to President Biden's request to the Secretary of Energy to accelerate progress towards meeting the Nation's climate goals, DOE launched Hydrogen **Shot** with a bold and ambitious goal of "1 1 1"—\$1 per 1 kilogram of clean hydrogen in 1 decade-to unlock the potential for hydrogen across sectors.⁵ Accelerating the pace and scale of innovation in tandem with rapid, private sector uptake of clean hydrogen technologies, is now critical to meet the goals set forth in this national strategy.

If clean hydrogen is scaled globally, the hydrogen industry has projected the potential for \$2.5 trillion in annual revenues and 30 million jobs globally, along with 20 percent global emissions reductions by 2050.⁶ The United States already produces more than 10 percent of the global hydrogen supply and plays an important role in developing the global hydrogen economy.⁷ The recent DOE Report, *Pathways to Commercial Liftoff: Clean Hydrogen*, described several future U.S. market scenarios, emphasizing that

the industrial sector would drive growth through 2030 and that availability of infrastructure would serve as a key inflection point.³ Modeling within the Liftoff report also indicated that electrolysis has strong potential for growth as a means of hydrogen production, and large-scale growth in electrolysis would create demand for other clean energy resources. For example, if over 90 percent of hydrogen is produced via electrolyis, in 2030, this production could require up to 200 GW of new renewables or use of about 50-70 GW of nuclear power.⁸ The country can strengthen its energy leadership, create significant new investment and job opportunities, and help the world decarbonize by advancing and harnessing hydrogen technologies in a sustainable, competitive, and equitable manner. The Nation is in a unique position to lead, given its research, development, and deployment prowess, along with abundant supplies, of energy resources including renewables, nuclear, fossil, waste, and other carbon-based resources coupled with carbon capture and sequestration.

Historic investments through the Bipartisan Infrastructure Law and Inflation Reduction Act and the creation of this national strategy and roadmap for clean hydrogen are spurring momentum towards achieving the benefits of clean hydrogen. **Acceleration** is key to meeting our climate goals. However, this must be done **in a strategic and holistic way**, taking into consideration the potential role of hydrogen within a portfolio of solutions to tackle the climate crisis. Deployments depend on an understanding of optimal geographic regions where hydrogen may be most advantageous from an overall emissions, resilience, equity, and sustainability perspective.

This roadmap is one of the early steps in the process of acceleration. It is only the beginning and will set the stage for further updates and refinements as required in the BIL enactment, no less frequently than every three years.

Introduction

The 2020s is a decisive decade for the world to confront climate change and avoid the worst and irreversible impacts of the crisis by keeping the goal of a 1.5-degree Celsius limit on global average temperature rise within reach.⁹ The Biden-Harris Administration has established ambitious goals to reduce greenhouse gas pollution from 2005 levels by 50 to 52 percent in 2030 under the Paris Agreement, create a carbon pollution-free power sector by 2035, and reach net-zero emissions no later than 2050.^{10,11}

The White House also launched the landmark, firstof-its-kind Justice40 Initiative, which pledges that at least 40 percent of overall benefits from Federal investments in climate and clean energy be delivered to disadvantaged communities.¹² Many vital hydrogen programs moving forward, including DOE's Regional Clean Hydrogen Hubs Program, and the Clean Hydrogen Manufacturing and Recycling Research, Development and Demonstration Program, are included in the Justice40 Initiative.¹³ In addition, President Biden signed Executive Order 14025 declaring it the policy of the Administration "to encourage worker organizing and collective bargaining." This is in response to the steady decline in union density in the United States, the loss of worker power and voice in workplaces and communities across the country, and the resulting consequences for American workers and the economy, including weakening and shrinking America's middle class. Hydrogen is an opportunity to support a skilled workforce and union jobs across a range of sectors, including new opportunities for workers transitioning from fossil energy employment and for individuals denied access to high-quality employment.

Hydrogen is one part of a comprehensive portfolio of energy technologies that can support the Nation's transition to net-zero while leveraging regional resources and creating equitable and sustainable growth. The development and use of hydrogen technologies will take into consideration multiple supply chain pathways across sectors for the most efficient, affordable, and sustainable market adoption. Sectors that are difficult to decarbonize with traditional approaches are expected to become priority markets for clean hydrogen, such as chemicals manufacturing, steel production, heavyduty transportation, and production of liquid fuels. Hydrogen is also seen as an **enabling** technology enabling renewables through long-duration energy storage and offering flexibility and multiple revenue streams to clean power generation such as today's nuclear fleet as well as advanced nuclear and other innovative technologies.

The U.S. National Clean Hydrogen Strategy and Roadmap aligns with the Administration's goals, including:

- (1) A 50% to 52% reduction in U.S. GHG emissions from 2005 levels by 2030
- (2) 100% carbon pollution-free electricity by 2035
- (3) Net zero GHG emissions no later than 2050
- (4) 40% of the benefits of Federal climate investments are delivered to disadvantaged communities.

To unlock the market potential for clean hydrogen, DOE launched the Hydrogen Energy Earthshot (Hydrogen Shot)⁵ in June 2021, to reduce the cost of clean hydrogen by 80 percent to \$1 per 1 kilogram in 1 decade ("1 1 1"). The Hydrogen Shot is the first of DOE's Energy Earthshots, which aim to accelerate breakthroughs of more abundant, affordable, and reliable clean energy solutions within the decade while creating good-paying union jobs and growing the economy.



Building on this momentum, the Infrastructure Investment and Jobs Act (IIJA), also known as the Bipartisan Infrastructure Law (BIL), was signed by President Biden on November 15, 2021, making a once-in-a-generation investment in the Nation's infrastructure and competitiveness to deliver a more equitable clean energy future for the American people.¹⁴ Major investments made by the BIL will accelerate progress toward the Hydrogen Shot and stimulate new markets for clean hydrogen. These investments and initiatives include:

• \$1 billion for a Clean Hydrogen Electrolysis

Program¹⁵: This program will improve the efficiency and cost-effectiveness of electrolysis technologies by supporting the entire innovation chain—from research, development, and demonstration to commercialization and deployment to enable \$2/kg clean hydrogen from electrolysis by 2026. Falling electrolyzer capital expenditures (capex) will be an essential driver of early cost-downs for clean hydrogen production via electrolysis.

 \$500 million for Clean Hydrogen Manufacturing and Recycling RDD&D

Activities¹⁶: This effort will also support American manufacturing of clean hydrogen equipment, including projects that improve efficiency and cost-effectiveness and support domestic supply chains for key components.

- \$8 billion for Regional Clean Hydrogen Hubs¹⁷: This provision enables the demonstration and development of networks of clean hydrogen producers, potential consumers, and connective infrastructure. These hubs will advance the production, processing, delivery, storage, and enduse of clean hydrogen, enabling sustainable and equitable regional benefits as well as market uptake. Full applications for the Regional Clean Hydrogen Hubs funding announcement were due April 7th, 2023, and the selection notifications are expected in Fall 2023.¹⁸
 - **Clean Hydrogen Production Standard¹⁹:** This provision calls for the development of a clean hydrogen production standard that is to be a point of reference for specified programs under the BIL. The Clean Hydrogen Production Standard serves as a guide to actions DOE takes under Title

VIII of the Energy Policy Act of 2005 including the Regional Clean Hydrogen Hubs, which directs DOE to select projects that "demonstrably aid the achievement" of the standard, and the Clean Hydrogen Research and Development Program, which directs DOE to establish a series of technology cost goals oriented toward achieving the standard.

 National Clean Hydrogen Strategy and Roadmap²⁰: This provision requires DOE to develop a technologically and economically feasible national strategy and roadmap to facilitate widescale production, processing, delivery, storage, and use of clean hydrogen, within 180 days of the enactment of the BIL and to be updated every three years after that.

In addition to the BIL provisions above, IRA, signed into law in August 2022, provides a Hydrogen Production Tax Credit (PTC) that will further incentivize the production of clean hydrogen in the U.S.²¹ IRA also supports the development of demand sectors for clean hydrogen through additional programs, including:

- Grants and loans for auto manufacturing facilities to manufacture clean vehicles, including fuel cell electric vehicles (FCEVs);²²
- Grants for industrial demonstration projects, including hydrogen technologies for the industrial sector;²³
- Loans to help retool, repower, repurpose, or replace energy infrastructure to avoid, reduce, utilize, or sequester air pollutants or anthropogenic emissions of greenhouse gases; ²⁴
- Competitive tax credits for facilities that manufacture hydrogen and fuel cell technologies, including fuel cell vehicles and fueling infrastructure;²⁵
- A tax credit for producing sustainable aviation fuels²⁶ and a technology-neutral tax credit for

clean fuels,²⁷ which can include hydrogen feedstock in the production process;

- Grants to reduce emissions at ports, which could fund deployments of fuel cells,^{28,29}
- Grants for clean heavy-duty vehicles, including FCEVs,³⁰ and
- Incentives for the deployment of carbon dioxide capture, utilization, and storage.³¹

The U.S. National Clean Hydrogen Strategy Vision: "Affordable clean hydrogen for a net-zero carbon future and a sustainable, resilient, and equitable economy."

DOE prepared this U.S. National Clean Hydrogen Strategy and Roadmap by collaborating with other Federal agencies and other stakeholders to identify key actions the Nation should take to enable successful market adoption of clean hydrogen technologies in support of a net-zero GHG emission economy by 2050.

The roadmap builds on three decades of DOE strategy, in collaboration with other agencies, that has guided funding to National Laboratories, industry, and academia toward research, development, demonstration, and deployment (RDD&D) activities that have enabled the commercialization of hydrogen and fuel cell technologies. The Department's 2020 Hydrogen Program Plan³² described its strategy for coordinated RDD&D activities that enable the adoption of hydrogen technologies across multiple applications and sectors. The U.S. national strategy and roadmap are informed by DOE's Hydrogen Program Plan, activities across agencies, multiple analysis activities, and the industry-led U.S. hydrogen roadmap published in 2020³³ and further builds upon tools, models, and prior work by diverse stakeholders to evaluate the growth potential and impacts of new hydrogen markets (e.g., DOE's report, Pathways to Commercial Liftoff: Clean Hydrogen³).

This report comprises three sections:

Section A outlines the overarching long-term national strategy for the United States to achieve its climate goals. It provides a snapshot of hydrogen production and use in the United States today and the opportunity clean hydrogen could potentially provide in contributing to national goals across sectors. Pathways for clean hydrogen to decarbonize applications are informed by demand scenarios for 2030, 2040, and 2050 – **with strategic**

opportunities for 10 million metric tonnes (MMT) per year of clean hydrogen by 2030, 20 MMT per year by 2040, and 50 MMT per year by

2050. These scenarios are based on achieving cost competitiveness (produced and delivered) to enable demand in specific sectors and can be bolstered by compliance-driven and other demand-side initiatives. High priority sectors are those with few decarbonization alternatives (e.g., decarbonization through direct electrification or the use of biofuels). As technologies and markets develop, more detailed analyses will be forthcoming in the required updates to this document, including the optimal sectors for hydrogen use, the evolving landscape of production announcements & offtake contracts, and an exploration of how project developers are prioritizing energy and environmental justice.

Section B describes the challenges to realizing the benefits of hydrogen in the United States and three primary strategies to address them: (1) Focus on hard-to-decarbonize sectors for the use of clean hydrogen, (2) Reduce the produced and delivered cost of clean hydrogen, and (3) Focus on regional networks, in the near-term by co-locating large-scale clean hydrogen production and end-use, including through Regional Clean Hydrogen Hubs to enable critical mass common carrier infrastructure, drive scale, and facilitate market liftoff, that centers and leverages place-based opportunities for equity, inclusion, and sustainability. This section also describes pathways to clean hydrogen production, distribution, and storage and their associated costs today and in the future. Maps in this section illustrate resource, infrastructure, and demand potential in regions across the United States.

Section C describes the set of actions that can support and develop the industry in the near, mid,

and long-term, alongside guiding principles and metrics to measure progress.

This strategy will leverage U.S. strengths in RDD&D and manufacturing innovation and ingenuity to reduce emissions, increase U.S. energy independence, and build a robust domestic market for clean hydrogen supported by domestic supply chains and sustainable, quality jobs, including good-paying union jobs. The strategy also targets initiatives to create new regional economic opportunities while reducing greenhouse gas (GHG) emissions and improving air quality. These benefits can foster diversity, equity, and inclusion and worker empowerment and collective bargaining when projects are coupled with meaningful stakeholder engagement and ongoing support. Long-term strategies include a U.S. leadership role in enabling energy security and resilience with clean hydrogen. The National Hydrogen Strategy approaches hydrogen RDD&D holistically, leveraging place-based approaches to maximize positive benefits to the Nation and the world.

A: National Decarbonization Goals

The time is now for strategic, bold, and concrete action to meet the ambitious goals set by the United States to tackle the climate crisis. These goals include 100 percent carbon pollution-free electricity by 2035 and net-zero GHG emissions by 2050.³⁴ The U.S. national climate strategy³⁵ lays out a long-term approach and pathways for the United States to meet

its 2030 Nationally Determined Contribution (NDC) toward global climate objectives—an ambitious 50 to 52 percent reduction relative to 2005 emissions, as visualized in Figure 1. Meeting this ambition is only achievable through an all-hands-on-deck call to action and a portfolio of technologies and strategies to accelerate scale.

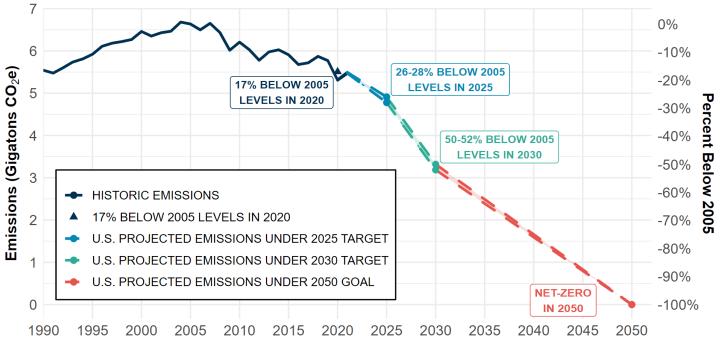


Figure 1: U.S. economy-wide net greenhouse gas emissions. A net-zero system will require transformative technologies to be deployed across sectors.³⁵

Achieving net-zero emissions economy-wide by 2050 requires transformational advances in energy infrastructure and many other sectors of the economy. Clean hydrogen can serve as a key enabler of our goal due to its versatility and potential to complement other clean technologies in three of the most energy and emissions-intensive sectors in the United States: industry, transportation, and electricity generation.

As shown in Figure 2, each of these sectors contributes substantially to annual U.S. greenhouse gas emissions, and each sector's decarbonization strategy will be dependent on its numerous subsectors, which have distinct operating requirements, cost/performance targets, and decarbonization drivers.

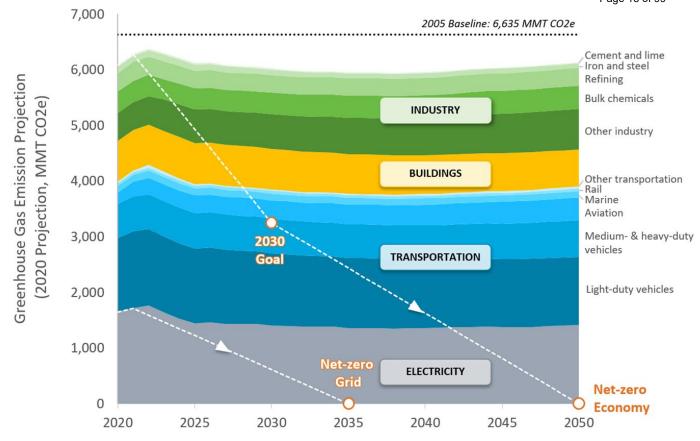


Figure 2: U.S. net greenhouse gas emissions projected to 2050 (horizontal bars),³⁶ relative to national goals to enable a clean grid and net zero emissions by 2050 (dashed lines). Transition to a net-zero economy will require portfolio of strategies, including decarbonization of electricity, electrification and clean fuels; reduction in waste; reduction of non-CO₂ emissions, such as methane; and scale-up of CO₂ removal, such as through land carbon sinks.¹¹

Hydrogen, as a versatile energy carrier and chemical feedstock, offers advantages that can also leverage all our Nation's energy resources—renewables, nuclear, and fossil fuels with carbon capture and storage (CCS)—and can couple high-capacity factor firm power with variable generation to offer resilience and energy storage. It can then be used as a fuel or feedstock for applications that lack competitive and efficient clean alternatives.

Though there are many opportunities for hydrogen, an integral component of our strategy will be a holistic approach that includes addressing environmental and energy justice and equity. The clean hydrogen strategy also supports the Administration's Justice40 Initiative, which pledges that at least 40 percent of overall benefits from Federal investments in climate and clean energy be delivered to disadvantaged communities.¹²

The strategies and pathways will be designed to benefit all Americans, not only in terms of emissions reduction but also in public health, economic growth, jobs – including good-paying union jobs, and improving quality of life.

H2@Scale Enabler for Deep Decarbonization

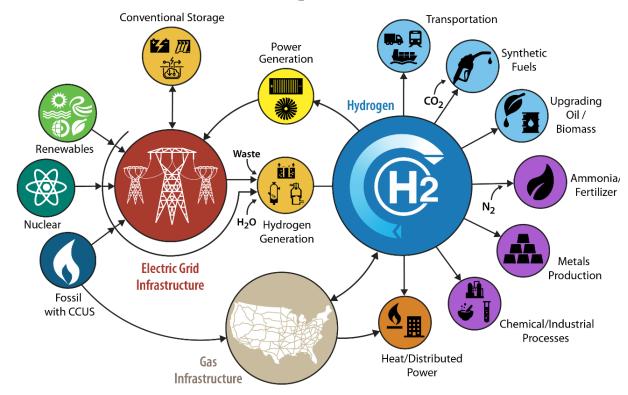


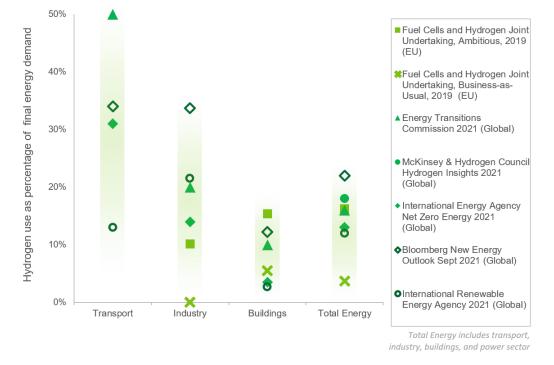
Figure 3: DOE's H2@Scale initiative to enable decarbonization across sectors using clean hydrogen.³⁷

As shown in Figure 3, which illustrates the H2@Scale® vision launched in 2016 by DOE and its National Laboratories, clean hydrogen can be produced from diverse domestic resources and used across sectors.³⁷ Production can be centralized or decentralized, grid-connected or off-grid, offering scalability, versatility, and regionality. Clean hydrogen provides more options across sectors and can complement today's conventional grid and natural gas infrastructure. Rather than only "electrons to electrons" pathways such as the electric grid to batteries, hydrogen can be stored and used where electrification may be challenging.

Several technologies can produce clean hydrogen, including electrolyzers powered by the Nation's growing share of clean energy, methane reformation with carbon capture and storage, gasification, or thermal conversion of biomass and/or solid wastes with carbon capture and storage, and many other emerging technologies. Initial deployments using clean hydrogen are expected to leverage regional energy resources and target industries that currently rely on conventional natural gas to hydrogen technologies (without CCS). EPA proposes that hydrogen co-firing with natural gas is the best system of emissions reduction for certain subcategories of fossil fuel powered plants, and it would be among compliance options for CO₂ emission limits on fossil fuel-fired power plants under Section 111 of the Clean Air Act.³⁸ While these industries can rapidly generate scale and create near-term impact in terms of emissions reductions, concerted efforts must be made to solicit and address community concerns around NO_x emissions, safety and leakage detection. Increased transparency must include acknowledging these potential risks while juxtaposing them with the extensive safety training, monitoring and detection technologies that have been developed. This kind of community engagement will be a critical part of the process for deploying new hydrogen technologies that can displace fossil fuels in other sectors. These initial use-cases are also frequently co-located, meaning they can capitalize on low-cost hydrogen production without incurring midstream distribution/storage costs. As regional infrastructure

scales and distribution/storage costs fall, more nascent and distributed clean hydrogen use cases will offer attractive return on investment.

Policymakers worldwide recognize the need to complement electrification strategies with fuels like clean hydrogen. Numerous studies show the potential role of clean hydrogen in global energy systems, though estimates vary significantly, as shown in Figure 4. Countries that have identified hydrogen as part of their decarbonization strategy also see hydrogen's role as enabling energy security and resilience.



*Figure 4: The range of hydrogen's role in final energy use according to global and regional estimates shows a wide range of applications in each sector.*³⁹

The actions laid out in this roadmap will bolster rigorous analytical models and frameworks and foster global collaboration to determine the best use of hydrogen and maximize impact.

Based on several models and analyses for the United States, Figure 5 lays out **the opportunity for hydrogen**, increasing clean hydrogen production from nearly zero today to **10 MMT per year by 2030, 20 MMT per year by 2040, and 50 MMT per year by 2050.** Although clearly ambitious, these goals are achievable and are based on demand scenarios assuming cost competitiveness for hydrogen use in specific sectors such as industrial applications, heavy-duty transportation, and longduration energy storage. By achieving a **5-fold increase** in hydrogen production and utilization by 2050, total GHG emissions in the United States could decrease by approximately 10 percent relative to 2005 levels when all hydrogen is cleanly produced.

As analyses continue to be refined and optimized, government agencies **will continue to assess the cleanest, most sustainable pathways** for hydrogen production through end-use, with particular emphasis on place-based and regional benefits.

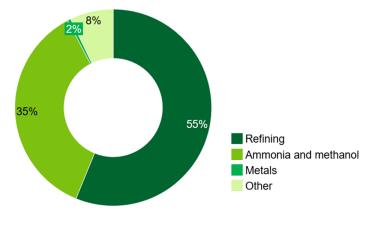


Figure 5: The opportunity for clean hydrogen in the United States.

Hydrogen Production and Use in the United States

Clean hydrogen can be produced through various pathways, including water-splitting using renewable or nuclear power, from fossil fuels with carbon capture and storage, and biomass or waste feedstocks. Other pathways in earlier stages of development include thermochemical, biological, and photoelectrochemical processes. The emissions intensity of each of these pathways depends on key variables, such as carbon capture, methane leak rates or fugitive emissions, and the use of clean electricity.

Industry produces about 10 MMT of hydrogen per year in the United States,⁷ compared to roughly 94 MMT per year globally,⁴⁰ mostly for the petroleum refining, ammonia, and the chemical industry. Some of that hydrogen is produced and used at the same facility, so the total hydrogen consumption can be modestly higher.⁷ Figure 6 shows the allocation of hydrogen use across sectors in 2021. Today, U.S. hydrogen production generates about 100 MMT of greenhouse gas (tonnes of CO₂-equivalent) per year on a well-to-gate basis.⁴¹



Hydrogen consumption in the U.S. by end use, 2021

Source: IHS Markit, 2021

*Figure 6: Consumption of hydrogen in the United States by end-use in 2021*⁴²

To support these industries, the United States currently has approximately 1,600 miles of dedicated hydrogen pipeline⁴³ and three geological caverns, including the world's largest, which can store 350 gigawatt-hours (GWh) of thermal energy⁴⁴ or enough to power 1.2 million households for a week. Outside of petroleum and fertilizer production, hydrogen use is now making its way into other end-use applications. These include more than 50,000 fuel cell forklifts,⁴ nearly 50 open retail hydrogen fueling stations, over 80 fuel cell buses, more than 15,000 fuel cell vehicles, and over 500 megawatts (MW) of fuel cells for stationary and backup power (e.g., for telecommunications), as detailed in Figure 7.

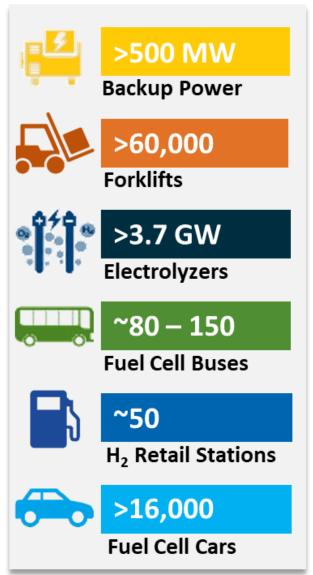
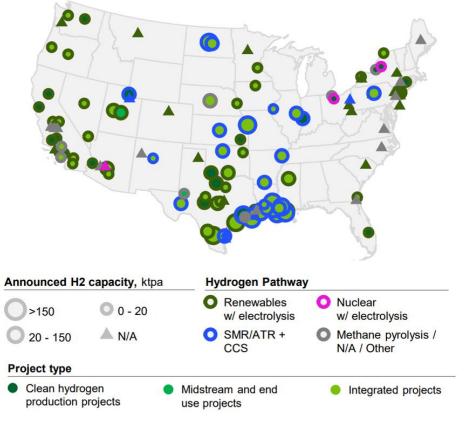


Figure 7: Examples of hydrogen and fuel cell technology deployments in the United States.

Flagship projects in industry and energy storage are also putting the United States on the global map in terms of hydrogen deployment. The Intermountain Power Project being built in Utah will include 840 MW of power generation using blends of natural gas and hydrogen produced via electrolysis.⁴⁵ In Louisiana, the Clean Energy Complex will use methane reforming with CCS at a 95 percent capture rate to supply clean hydrogen to regional markets and to export globally. This project will also be the world's largest carbon capture for sequestration operation, sequestering more than 5 MMT of CO₂ per year.⁴⁶ In Texas, Air Products and AES are teaming up to build a hydrogen production plant producing over 200 metric tons of hydrogen per day by electrolysis powered by 1.4 GW of renewable wind and solar electricity. The hydrogen from this project will serve growing demand for zero-carbon fuels.⁴⁷ As another example, in New York, Plug Power is building a clean hydrogen plant which will use a 120 MW electrolyzer to produce approximately 45 metric tons of hydrogen per day using hydropower. The hydrogen produced

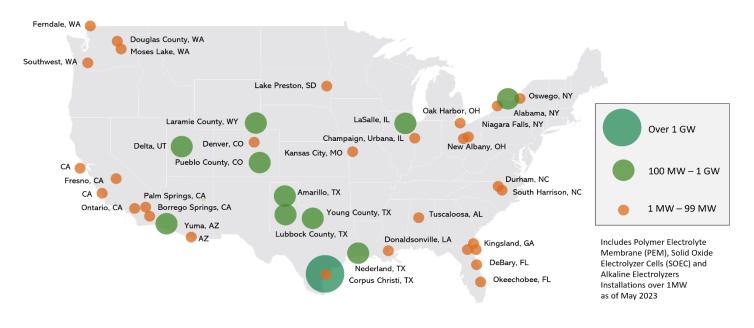
will replace fossil fuels in applications such as heavyduty trucks and forklifts.⁴⁸

Several states and regions across the Nation are actively pursuing clean hydrogen projects, ranging from production through end-use. The pace of new project announcements is accelerating. The values shown in Figure 8 reflect a snapshot of projects announced or operational by (a) December 2022 and (b) May 2023 based on publicly available information and DOE-funded project data. Securing long-term, credit-worthy offtake contracts will help ensure the significant pipeline of production announcements reaches final investment decision. If all announced projects proceed through to final investment, construction, and commissioning by 2030, these projects would create clean hydrogen supply of 12 MMT/year, surpassing the DOE goal. However, many of the projects await a final investment decision. Securing long-term, credit-worthy offtake contracts will help ensure the significant pipeline of production announcements reaches final investment decision.



(a) Currently publicly announced clean hydrogen production projects as of EOY 2022, with total production potential of 12 MMT/year. (Repurposed from DOE's report, Pathways to Commercial Liftoff: Clean Hydrogen³)

Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 18 of 99



(b) Planned and installed PEM electrolyzer capacity over 1 MW. Bubbles are for illustrative purposes only and not drawn to scale. ⁴⁹

Figure 8: Examples of announced clean hydrogen technology deployments in the United States.

Opportunities for Clean Hydrogen to Support Net-Zero

As shown in Figure 9, today's commercial availability of hydrogen technologies is limited. New applications for clean hydrogen in the coming decade, however, could include several opportunities, including heavyduty transportation, the production of liquid fuels for marine and aviation applications, steelmaking, and glass manufacturing. It will be important to prioritize hydrogen deployment where other high-efficiency and low-cost options, such as electrification, are less likely to occur. As additional energy technologies advance and the entire energy system decarbonizes, new demands for hydrogen may emerge, including long-duration energy storage to enable a carbon pollution-free electric grid or stationary heat and power generation, including combined heat and power using fuel cells and other low- or zeroemission technologies.

Over time, the growth of clean hydrogen supply across these sectors may also spur the deployment of large-scale distribution infrastructure that connects regions of low-cost supply with large-scale demand. In all cases, forming regional networks will depend on understanding optimal geographic regions where hydrogen may be most advantageous from an overall emissions, resilience, resources, and sustainability perspective. If regional networks prioritize shared, open-access infrastructure they can help to reduce the delivered cost of hydrogen by lowering transport and storage costs. Government agencies will solicit input and feedback from communities impacted by legacy fossil infrastructure and climate change. Further elaboration of stakeholder engagement processes and actions for advancing energy and environmental justice is in Section C.

	Industrial feedstocks	Transportation	Power generation & energy storage	Buildings and hydrogen blending
Existing demands at limited current scales	 Oil refining Ammonia Methanol Other (e.g. food, chemicals) 	 Forklifts and other material-handling equipment Buses Light-duty vehicles 	 Distributed generation: primary and backup power Renewable grid integration with storage and other ancillary services 	 Low percentage hydrogen blending in limited regions
Emerging demands and potential new opportunities	 Steel and cement manufacturing Industrial heat Bio/synthetic fuels using hydrogen 	 Medium- and heavy- duty vehicles Rail Maritime Aviation Offroad equipment (mining, construction, agriculture) 	 Long-duration energy storage Hydrogen low NOx combustion Direct/reversible fuel cells Nuclear/hydrogen hybrids 	 Mid to high percentage hydrogen blending in certain regions with limited alternatives Building or district heating, including fuel cells and combined heat and
		- ,	 Fossil/waste/biomass hydrogen hybrids with CCUS 	power, for hard to electrify or limited options

Figure 9: Current and emerging demands for hydrogen.⁵⁰

The BIL requires DOE to develop a program to demonstrate Regional Clean Hydrogen Hubs, defined as a network of clean hydrogen producers, clean hydrogen consumers, and connective infrastructure located "in close proximity" to each other.¹⁷ Co-location of hydrogen supply and demand can reduce the need for new long-distance infrastructure, lowering the cost of early market growth until large-scale, stable demand develops regionally and nationally. Federal, state, and local stakeholders can support the deployment of clean hydrogen through targeted regional outreach and the creation of networking opportunities, such as DOE's H2 Matchmaker online portal launched in January 2022.⁵¹

The BIL also requires Regional Clean Hydrogen Hubs to target, "to the maximum extent practicable," specific end-use sectors —including, for example, power generation, industry, and transportation. In many applications within these sectors, the use of clean hydrogen can enable a 40-90 percent reduction in cradle-to-grave emissions by displacing incumbent fossil fuels.⁵² The magnitude of reductions in each sector varies widely, depending on the performance of the incumbent technology and other alternatives available for decarbonization. In addition, DOE's report, *Pathways to Commercial Liftoff: Clean Hydrogen*, indicates that hydrogen can play a critical role in net-zero grid resilience with increasing renewable penetration.³

Scenario and Tipping Point Analyses

For clean hydrogen to be competitive from a longterm sustainable market perspective, it must be available below a minimum threshold price point, depending on the fuel and processes its use would displace in each sector. In practice, particularly during the transition before cost parity is achieved, hydrogen can also provide value such as grid services, arbitrage, or flexibility of fuels used in power generation. However, a cost-based perspective provides a conservative view of market demand potential.

Figure 10 depicts the price range at which hydrogen would be competitive with incumbent fuels (such as diesel, natural gas, or coal) in various applications and the approximate time frame at which large-scale deployments of clean hydrogen are expected to occur in each sector. The "willingness to pay" for each application reflects the total price at which hydrogen must be available to the end-user, including the cost of production, distribution, and additional conditioning onsite, such as compression, storage, and dispensing. Importantly, each sector has different onsite requirements. While some sectors, such as transportation, have a higher willingness to pay, infrastructure requirements, such as compression and dispensing at fueling stations and the potential need for liquefaction, can contribute significantly to the total cost of hydrogen experienced by the end-user.

In the U.S., the niche market for fuel cell forklifts, catalyzed by the American Recovery and Reinvestment Act (ARRA) in 2009, paved the way for more than 50,000 fuel cell forklifts at commercial warehouses around the Nation and over 115 forklift fueling stations.⁵³ These applications can be competitive at higher hydrogen costs due to faster fueling times, higher operational throughput, and less space required versus battery forklifts. Fuel cell trucks and buses offer another opportunity for early market adoption; however, based on rigorous analysis⁵⁴ and industry feedback through prior workshops and critical reviews of lab and DOE publications, the total cost to the end-user, including infrastructure, needs to reach about \$5/kg. Other markets—such as biofuels, chemicals, and steel-require lower costs to be competitive in the long term. The current cost of clean hydrogen production and the Hydrogen Shot cost target for clean hydrogen production (not including downstream infrastructure such as delivery, storage, and dispensing) are depicted in this figure for context.

Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 21 of 99

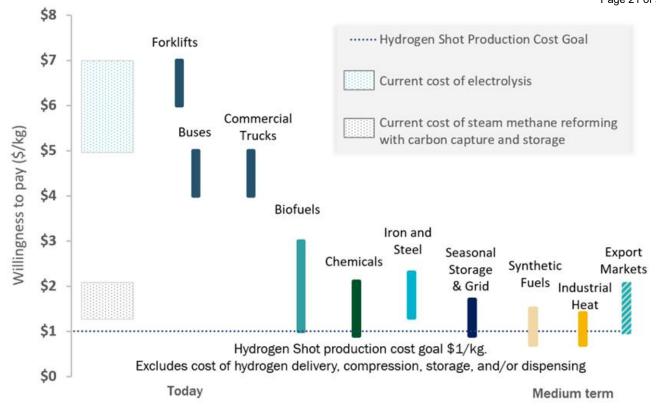


Figure 10: Willingness to pay, or threshold price, for clean hydrogen in several current and emerging sectors (including production, delivery, and conditioning onsite, such as additional compression, storage, cooling, and/or dispensing).⁵⁵ Current costs of hydrogen production depicted to not include impacts of regulatory incentives, such as those in IRA.

The amount of hydrogen demand at the respective threshold cost in each of these sectors will depend on the extent to which other competing and incumbent technologies and fuels evolve. The willingness to pay will also depend on policies to require or incentivize emissions reductions, including federal requirements for new power plants and state mandates for emission limits.

Figure 11, below, depicts scenarios for the demand expected in each sector if clean hydrogen is available (produced, delivered, and dispensed) at the threshold price shown. For instance, approximately \$5/kg for hydrogen produced, delivered, compressed, and dispensed would pave the way for early adopters in the fuel cell truck market. ⁵⁴ At approximately \$4/kg, scenario analyses have shown that 10-14 percent of all medium and heavy-duty fuel cell trucks would demand about 5-8 MMT/year of hydrogen.⁵⁶ The lighter shaded bars represent a more optimistic demand scenario for each market shown. Given the

uncertainty in other variables such as fuel cell cost, efficiency, durability, on-board hydrogen storage, and infrastructure, as well as the cost of incumbent fuels and technologies, analyses will continue to be refined. However, these results indicate large potential volumes for clean hydrogen demand, assuming DOE targets for clean hydrogen costs are met.

Tax credits and financing available through the IRA have the potential to support deployment of FCEVs that can support demand creation. IRA appropriated a \$2 billion grant and \$3 billion loan program for auto manufacturing facilities to manufacture clean vehicles, including FCEVs.²² EPA will administer additional IRA-created programs, including a \$1 billion grant program for clean heavy-duty vehicles, including fuel cell trucks,³⁰ and \$2.25 billion for reducing emissions at ports, which can include financing FCEV drayage equipment.²⁸ Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 22 of 99

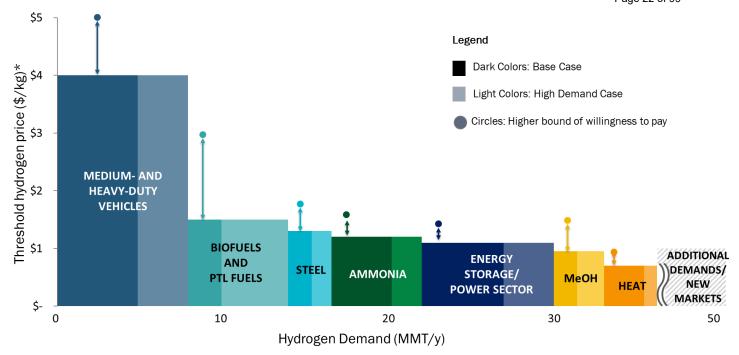


Figure 11: Scenarios showing estimates of potential clean hydrogen demand in key sectors of transportation, industry, and the grid, assuming hydrogen is available at the corresponding threshold cost.

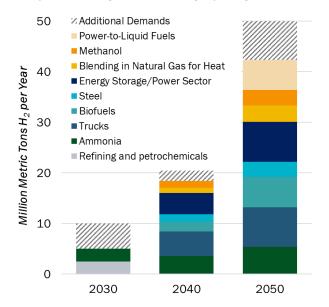


Figure 12: Deployments of clean hydrogen to decarbonize industry, transportation, and the power grid can enable 10 MMT/year of demand by 2030, ~20 MMT/year of demand by 2040, and ~50 MMT in 2050.

Other current, emerging, and future markets with higher ranges of uncertainty today, such as hydrogen exports, power-to-liquid fuels, specialty chemicals, and petroleum refining could generate additional demand. Figure 12 depicts potential scenarios for end-use of clean hydrogen in 2030, 2040, and 2050, enabling at least 20 MMT per year by 2040 and 50 MMT per year by 2050. The clean hydrogen production tax credit, passed as part of the Inflation Reduction Act, will bring down costs of production and accelerate economies of scale, making the threshold hydrogen price within reach for more applications.

In addition to hydrogen and fuel cells for the trucking sector, hydrogen will also be an essential feedstock to biofuels, including sustainable aviation fuels (SAF) and power-to-liquid fuels, that could decarbonize offroad vehicles and applications where direct electrification or fuel cells may not be competitive. If the U.S. replaces all jet fuel consumption with SAF by 2050, approximately 2-6 MMT/year of hydrogen could be required to produce 35 billion gallons of SAF from biofuels.⁵⁷ An additional 6 MMT/year would be required to produce 4 billion gallons of power-to-liquid fuels using 44 MMT of carbon dioxide (approximately the amount of concentrated CO₂ currently available from ethanol plants in the United States).⁵⁸

Two new tax credits were created by the IRA will support the creation of the SAF industry in the US and support Biden Administration goals. The 40B tax credit provides up to \$1.75 per gallon for SAF that have lower lifecycle emissions reductions compared to petroleum-based jet fuel.²⁶ The credit is available until 2025. After 2025, SAF producers can claim 45Z credits (though the same facility cannot also claim 45V credits for hydrogen production). The growth of the SAF industry can create demand for clean hydrogen, which can lower process emissions of SAF production.⁵⁹

Hydrogen can also play a key role in decarbonizing the industrial sector to enable a net-zero economy by 2050, including steelmaking, chemicals, and hightemperature industrial heat generation. Depending on the evolution of competing options, the use of hydrogen in iron refining could account for 10-20 percent of steelmaking in 2050, enabling about 1-3 MMT/year of clean hydrogen demand.⁶⁰ An additional 4-5 MMT/year of clean hydrogen could be consumed by ammonia plants to decarbonize all domestic demand for conventional uses, such as fertilizer production.⁵⁸ Since hydrogen is an essential feedstock for ammonia production, and using clean sources would therefore be necessary for decarbonization, the ammonia market is expected to be one of the early opportunities for creating largescale demand for clean hydrogen. Ammonia is a commodity chemical used for fertilizers as well as other specialty chemicals. It can also be used as a hydrogen carrier, potentially allowing diverse market adoption that leverages existing infrastructure.

In the methanol sector, alternatives to clean hydrogen include deploying CCS technologies with conventional fossil feedstocks or using biomass feedstock. If clean hydrogen were used for half of the U.S. methanol supply in 2050, 1-3 MMT/year would be required to satisfy demand.⁶¹ In addition to its chemical properties, hydrogen can support decarbonization by displacing natural gas in sectors that require high-temperature heat, an application that is difficult to electrify. The use of pure hydrogen or blends of clean hydrogen and natural gas for 20-50 percent of industrial heating duty for hightemperature heat (>550°C) for chemicals and steelmaking would generate approximately 1-3 MMT/year of demand.⁶²The remainder of high-grade industrial heating can be decarbonized through

alternative processes, CCS, and other low carbon fuels. High concentrations of hydrogen are needed to achieve significant abatement of emissions since the energy content of hydrogen is only about a third of natural gas by volume. Some applications will use 100 percent hydrogen to fully decarbonize. Federal funding is being provided to support RD&D for industrial burners that can use up to 100 percent hydrogen and maintain low NO_x emissions.⁶³ Life cycle analysis within the HyBlend initiative will characterize the decarbonization potential of blends, accounting for different approaches to producing hydrogen.

Achieving the Administration's goals for a 100 percent clean electricity grid will create demand for long-duration energy storage (LDES), where hydrogen can also play a key role. Estimates of the magnitude of LDES required in a clean grid have high variability, depending on the degree of electrification, buildout of transmission lines, and the rate at which other offsetting technologies, such as direct air capture, are deployed. Based on a range of studies with varying assumptions around these constraints, it is estimated that about 4-8 MMT/year of hydrogen would be needed in 2050 to supply energy storage and power generation for a 100 percent clean grid.⁶⁴ Further, hydrogen can support carbon reductions in other power sector applications; EPA proposes to include hydrogen co-firing with natural gas as a compliance option for CO₂ emission limits on fossil fuel-fired power plants under Section 111 of the Clean Air Act.³⁸

It should be emphasized that these are all cost-driven demand scenarios to enable reaching net-zero by 2050, and there is scope for flexibility in the volumes of hydrogen described above for each sector. Initial large-scale deployments of clean hydrogen are expected to target industries with established supply chains and economies of scale, such as ammonia production and the petrochemical industry. These deployments will be supplemented with smaller-scale deployments in new applications and growing sectors as the infrastructure develops. Based on the success of early deployments and the momentum provided by the Hydrogen Shot, the United States has an opportunity to achieve aggressive growth in clean hydrogen supply to 20 MMT/year by 2040 and 50 MMT/year by 2050, as shown in Figure 12. This demand-based opportunity can be achieved even while focusing hydrogen on decarbonizing key sectors of the economy that cannot be easily electrified and can help integrate renewables into a clean grid.

While Figure 12 depicts scenarios of demand growth, the demands that ultimately materialize may vary due to a wide range of market forces, policies (such as the production tax credit for clean hydrogen created by the Inflation Reduction Act) and regulations, and evolutions in technology performance and costs feasible by 2050. A sensitivity analysis accounting for these variables is depicted in Figure 13. In each sector, the "core range" reflects the amount of hydrogen demand estimated for 2040 and 2050 (as shown in Figure 12), while the "additional scenarios" reflect demands under other technology or market conditions. Factors relating to potential investment returns and capital availability to finance clean hydrogen are available in DOE's report, Pathways to Commercial Liftoff: Clean Hydrogen.

In transportation, the additional scenarios depict varying assumptions regarding the cost of hydrogen fuel. For biofuels and power-to-liquid fuels, the ranges reflect approaches to optimize biofuel production from different feedstocks and variability in demand for power-to-liquid fuels, assuming up to 6 MMT H₂ per year could be used for power-to-liquid fuels as described above. For industrial applications, the low end of the range assumes that ammonia is the only market sector that adopts clean hydrogen. The high end assumes ammonia, steelmaking, and methanol production adopt clean hydrogen to a degree consistent with the ranges described above, and that clean hydrogen is additionally used for petroleum refining at the same rate that steam methane reforming (SMR) is used for this sector today (~6 MMT/year, as shown in Figure 6. Additional demand for ammonia, methanol, or other chemical hydrogen carriers for potential export of hydrogen are not included in these values.

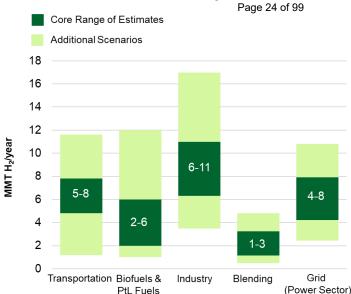


Figure 13: Ranges in potential hydrogen demand in 2050 in five key sectors: transportation, biofuels and power-to-liquid fuels, industry, blending, and energy storage and grid balancing.

The range of hydrogen in natural gas blending reflects its use to decarbonize industrial heat. The lower bound of the sensitivity range assumes that 10 percent hydrogen by volume is used in industrial sectors consuming heat at \geq 550°C, while the upper bound assumes that 50 percent hydrogen by volume is used in industrial sectors consuming heat at \geq 300°C.⁶⁵

In the power sector, the factors affecting hydrogen use are complex and interdependent. Hydrogen is one option for providing flexible, reliable, and dispatchable power through combustion and cofiring as well as long-duration energy storage, including in the form of renewable natural gas, ammonia, and other fuels. The emissions benefit of these energy carriers varies, however, depending on how these carriers are produced, distributed, and utilized. Even if hydrogen itself is not the storage medium for energy, renewable natural gas, and other chemical storage media, such as ammonia or synthetic fuels, would require clean hydrogen. Electrolyzers can also dynamically respond to fluctuations in renewable power, thereby providing grid services in addition to energy storage. Large buildouts of wind, solar, nuclear, and other zeroemission power are needed to develop a clean grid. Still, hydrogen and other technologies can provide

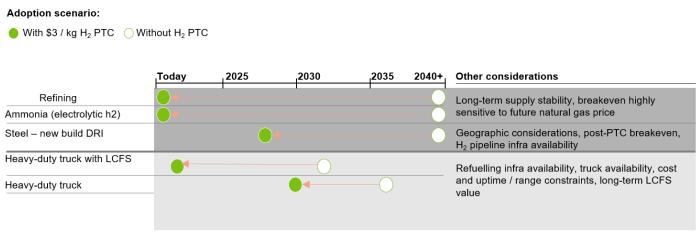
flexible integration of clean generation with a highly electrified, resilient, and equitable power system. The range of potential demands for hydrogen energy storage and electric generation on the grid draws from several studies that modeled a clean grid with varying levels of electrification and demand side flexibility.⁶⁶

The range of clean hydrogen use will depend on various challenges to market adoption. These nearterm challenges include securing long-term offtake, lack of cost-effective midstream infrastructure, and pressure to scale the hydrogen workforce. For electrolysis, the required spike in domestic electrolyzer production also presents a hurdle. For reformation with CCS, development of regional CO₂ networks and storage is a major challenge. By lowering these barriers, including an emphasis on addressing energy and environmental justice, clean hydrogen can be deployed safely and rapidly to lower emissions in hard-to-decarbonize sectors.

Breakeven timing for hydrogen vs. conventional alternative

IRA Clean Hydrogen PTC

The clean hydrogen PTC, included in the IRA, offers a range of credit values based on the carbon intensity of the production pathway, with up to \$3/kg for hydrogen with well-to-gate emissions less than 0.45 kg $CO_2e/kg H_2$, conditional on meeting the prevailing wage and apprenticeship requirements. Figure 14: Breakeven timing for hydrogen with the clean hydrogen production tax credit vs. conventional alternative (Repurposed from DOE's report, Pathways to Commercial Liftoff: Clean Hydrogen³) shows example breakeven points for best-in-class projects. The PTC can pull forward breakeven times for clean hydrogen versus traditional, fossil alternatives for certain end uses, particularly industrial applications such as ammonia and steel.¹ This analysis shows that states with additional incentives such as a low carbon fuel standard (LCFS) can enable fuel cell trucks to be competitive before 2025. These initial estimates will continue to be refined as agencies receive industry input as projects get underway.



Values from best-in-class examples. Specific project use cases will vary.

Figure 14: Breakeven timing for hydrogen with the clean hydrogen production tax credit vs. conventional alternative (Repurposed from DOE's report, Pathways to Commercial Liftoff: Clean Hydrogen³)

¹ This analysis from the Liftoff report is for new build DRI. Industry feedback suggests breakeven may be even earlier in some cases. Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 26 of 99

Challenges to Achieving the Benefits of Clean Hydrogen

Clean hydrogen technology costs have already been substantially reduced and many production pathways are commercial. However, components and integrated systems (e.g., PEM electrolyzers ~100 MW) are still in the early stages of scale-up and commercial deployment. To accelerate the domestic clean hydrogen economy, some important challenges remain. These remaining challenges include lack of ubiguitous hydrogen distribution infrastructure, lack of manufacturing at scale, cost, durability, reliability, and availability challenges in the supply base across the entire value chain.⁶⁷ At present, producers also struggle to find offtakers with sufficient hydrogen demand sited within an affordable distance to hydrogen production who are willing to sign longterm contracts. Stakeholders on the production, demand, and financing sides highlight hesitancy to commit resources due to lack of price transparency and risks in clean hydrogen supply. Regulatory drivers at the state and federal level could help provide these long-term demand signals. Catalyzing long-term offtake would ensure that clean hydrogen production projects break ground while tax credits are active, allowing for production cost-downs in the 2020s and early 2030s. See DOE's Pathways to Commercial *Liftoff: Clean Hydrogen* report for further detail.³

Stakeholder input continuously identifies the cost of clean hydrogen as a key challenge for achieving economic scale. At DOE's Hydrogen Shot Summit in September 2021, attended by more than 3,000 stakeholders from 34 countries, multiple challenges were identified to the question posed regarding "what is preventing widespread public acceptance and market adoption of hydrogen in the United States?"⁶⁸ As shown in Figure 15, cost was the most widely selected barrier, but the lack of infrastructure and the need for public awareness and acceptance were also identified as major challenges. Incentives in the BIL and IRA are expected to drive meaningful progress down the cost curve within the decade.

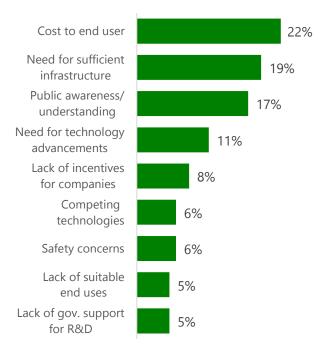


Figure 15: Stakeholder identification of potential barriers preventing widespread public acceptance and market adoption of hydrogen in the United States in September 2021. This stakeholder input was gathered prior to the passage of IRA which contains substantial government incentives for clean hydrogen production.

The levelized cost of hydrogen must be reduced significantly. For example, based on analysis in 2020, the cost of clean hydrogen using proton exchange (or polymer electrolyte) membrane (PEM) electrolysis can be over \$5/kg when using renewable electricity.⁶⁹ Furthermore, the cost of electrolysis depends heavily on the cost of electricity used. Hydrogen from lowvolume PEM electrolysis requires an 80 percent reduction in cost to achieve the Hydrogen Shot goals and to be competitive.⁵ While advanced and hightemperature electrolyzers are progressing, challenges to market adoption include the cost, durability, and scale of manufacturing capacity. Additionally, hightemperature electrolysis requires integration and optimization with thermal sources such as nuclear plants to increase the efficiencies for hydrogen production and electricity generation.

In addition to hydrogen production costs, challenges in hydrogen transport—such as pipelines, tube trailers, liquefaction, siting, permitting, and materials compatibility-need to be addressed. For instance, operational data from California show that the delivered cost of hydrogen to fueling stations, including compressing and dispensing, for fueling vehicles can be more than $\frac{13}{\text{kg}^{70}}$ – more than three times higher than the cost required to be competitive.^{71,72} Additionally, permitting requirements can vary widely throughout the country and can introduce challenges; but permitting remains important as the vehicle for important equities, e.g., protection of communities with environmental justice concerns and public health. Streamlined permitting processes nonetheless can facilitate large-scale deployments throughout the country. Industry estimates that multiple methods of hydrogen distribution and storage can become affordable by 2030 if state-of-the-art distribution and storage technologies are commercialized at scale. As part of a larger \$8 billion Regional Clean Hydrogen Hubs program funded through the BIL, Hubs will help to address these challenges by creating networks of hydrogen producers, consumers, and shared local connective infrastructure.

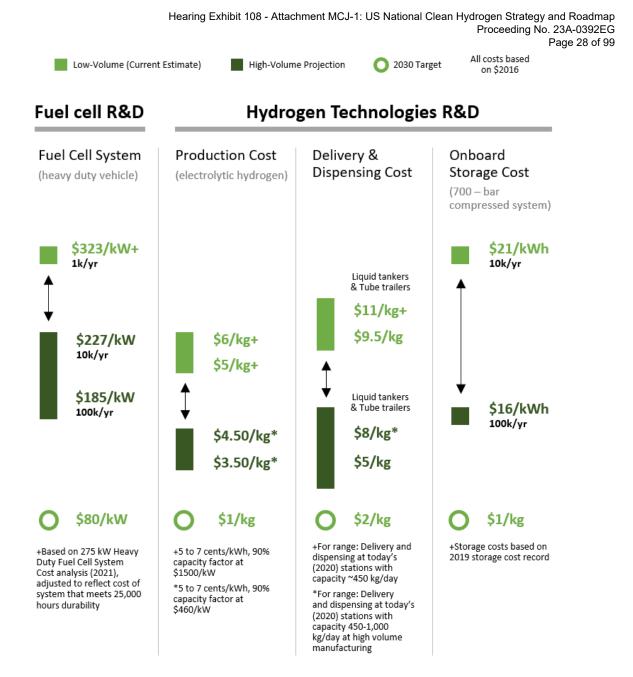
All federally funded projects, such as the Regional Clean Hydrogen Hubs, will also be subject to review in accordance with the National Environmental Policy Act (NEPA; 42 U.S.C. 4321, *et seq.*). NEPA requires federal agencies to integrate environmental values into their decision-making processes by considering the potential environmental and societal impacts of their proposed actions. The Regional Clean Hydrogen Hubs represent the largest federally funded deployments of clean hydrogen technologies in the United States. As awarded hubs progress through NEPA review, DOE will assimilate lessons learned that can expedite the review process for future deployments.

Storing hydrogen efficiently and safely is also a considerable challenge. Although hydrogen has nearly three times the energy content per unit of

mass compared to gasoline,⁷³ the volumetric energy density of gaseous hydrogen is very low, making it difficult to store, particularly in compact containers or tanks. The weight and volume of hydrogen storage systems need to be reduced, as well as cost, with targets varying depending on the application. While safety has been demonstrated in thousands of commercial systems and through rigorous testing, continual effort will enable safety and apply best practices.

While compressed hydrogen is typically stored at ambient temperatures, reducing the temperature to cold or cryogenic temperatures can significantly increase the density of hydrogen. In liquid form, hydrogen is stored at extremely low cryogenic temperatures in highly insulated double-walled tanks. Such tanks are commercially available and used today for industrial-scale storage and transport. However, the need for insulation as well as the boil-off and venting (releasing built-up pressure to enable safety), present added cost and challenges to system performance. Material, component, and system-level RDD&D can further innovations that address these challenges. Additional analysis on using hydrogen carriers, such as ammonia or liquid organic hydrogen carriers (LOHCs), can refine understanding of the cost, life cycle emissions, and toxicity of the carriers.

Figure 16 shows the cost status at low volume and the modeled cost of hydrogen technologies used in the transportation sector, assuming high volume manufacturing compared to the ultimate cost targets shown in green. These targets have been developed through analyses characterizing the total cost of ownership (TCO) of hydrogen-based systems, such as heavy-duty fuel cell trucks, relative to those using incumbent fuels, such as diesel. Additional TCO analysis is currently underway to inform hydrogen cost and performance targets for other applications across industry and transportation. Across applications, costs need to fall significantly compared to their current level to become competitive from a sustainable, market-driven perspective.



*Figure 16: The status of production, delivery and dispensing, and onboard storage costs relative to the cost projection for high-volumes and the ultimate cost target for market competitiveness.*⁷⁴

In addition to the technology and cost challenges described above, from an overarching energy *systems* perspective, the optimal use of hydrogen still needs to be determined for the most suitable applications where lower cost or more efficient alternatives do not exist. A comprehensive assessment of the interplay between hydrogen demands and electrification, evolutions of the energy grid (including in supply of clean firm power, grid reliability, and rates of effective CCS), biofuels, and sectors that use hydrogen as a feedstock or fuel can

refine the understanding of the strategic and targeted role clean hydrogen can play in economywide decarbonization. A detailed regional approach, informed by the availability of resources and enduses, and bolstered by the funding available for Regional Clean Hydrogen Hubs, will inform how best the hydrogen ecosystem can evolve to enable maximum benefit. All these challenges will need to be addressed in the most efficient, effective, and comprehensive manner through the strategies outlined in Sections B and C.

B: Strategies to Enable the Benefits of Clean Hydrogen

The foundation of this roadmap is based on prioritizing three key strategies to ensure that clean hydrogen is developed and adopted as an effective decarbonization tool and for maximum benefits for the United States, summarized in Figure 17.

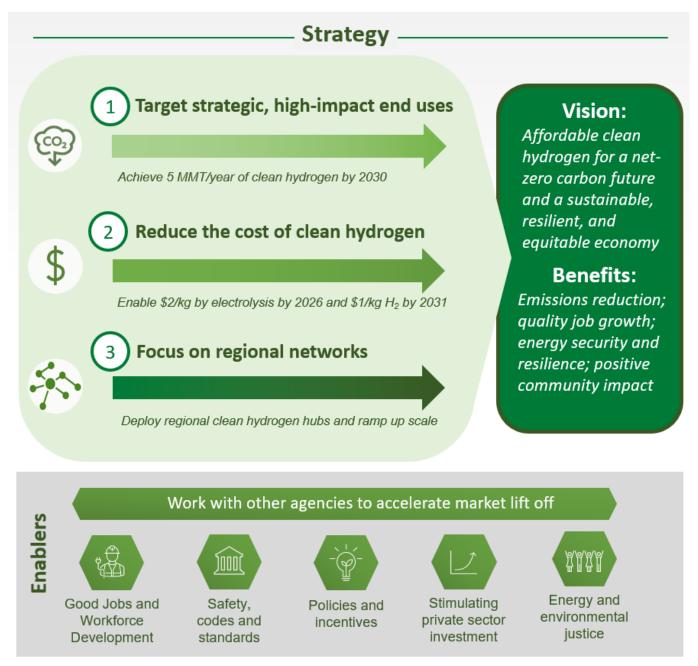


Figure 17: The national strategies for clean hydrogen and the Department of Energy's Hydrogen Program mission and context.

First, the use of clean hydrogen will be focused strategically to provide maximum benefits, particularly in sectors that are hard-to-decarbonize. Rather than competing with alternative low-cost and efficient decarbonization technologies, such as electrification, clean hydrogen adoption will focus on end-uses that lack alternatives and are in industries that can build momentum to enable scale, increase benefits, and drive down cost. Second, **the United States can dramatically lower the delivered cost of clean hydrogen** by developing sustainable and supply-resilient pathways, including electrolysis,

thermal conversion with CCS, and advanced or hybrid production pathways. Harnessing the innovation and entrepreneurial spirit of Americans and world-class National Laboratories, industry, and academic facilities, in addition to ramping up deployments, can help drive down costs rapidly and achieve scale within a decade. Regional factors and availability of resources such as waste, water, and other resources will also be strategically considered in the build-out of clean hydrogen production.

Third, scale can be achieved strategically by **focusing** on regional networks, ramping up hydrogen production and end-use in close proximity to

drive down transport and infrastructure costs and

create holistic ecosystems that provide local benefits. For instance, by leveraging the Regional Clean Hydrogen Hubs program as established in the BIL, DOE will focus on catalyzing regional infrastructure networks, bolstering the uptake of long-term hydrogen offtakers, and unlocking private capital.

To implement these strategies, Federal Government agencies will coordinate an efficient "whole of government" approach to accelerate progress toward a resilient, sustainable, and equitable hydrogen economy. Agencies will focus on **foundational enablers** when executing these strategies, including **advancing diversity, equity, and inclusion**; promoting **energy and environmental justice; addressing safety and developing the necessary codes and standards; creating high-quality jobs and training standards**; and **stimulating private investment to enable market liftoff.**

Strategy 1: Target Strategic, High-Impact Uses of Clean Hydrogen

While hydrogen's versatility enables it to be used in numerous applications, government agencies will focus on use of clean hydrogen for decarbonizing segments such as in industry and heavy-duty transportation that are difficult to electrify as well as early markets where agencies such as the Departments of Defense and those procuring stationary power or commercial vehicle fleets can provide opportunities for early hydrogen offtake. Processes that use fossil fuels as a chemical feedstock or in the generation of high-temperature heat or long-duration, dispatchable power will require clean fuels, such as hydrogen, to decarbonize. For instance, ammonia and methanol manufacturing account for the majority of global GHG emissions from chemicals, and both sectors rely on natural gas as a feedstock.⁷⁵ These processes can be decarbonized by over 90 percent if they use clean hydrogen.^{76,77} Steelmaking accounts for about 7 percent of global greenhouse gas emissions,⁷⁸ and relies on coke and natural gas to reduce iron ore. Transitioning to clean hydrogen as a reductant can reduce emissions by 40-70 percent.⁷⁹

Over half of emissions from industry today are due to the direct combustion of fossil fuels to produce heat and power for industrial processes.⁸⁰ While lower grades of heat generation are typically feasible to electrify, about 30 percent of heat used in industry is at temperatures above 300°C and would likely require clean fuels to decarbonize.⁸¹ Furnaces that burn pure hydrogen or blends of hydrogen with natural gas are key options in these applications.

As the power grid is decarbonized, long-duration energy storage technologies will become essential to enable growth in using clean electricity across sectors. The use of hydrogen in fuel cells or low-NO_x turbines is a leading option to enable multi-day storage and, dispatchable power generation to the grid. In scenarios with high electrification rates, more clean hydrogen and other clean fuels may be needed to provide reliable, firm, dispatchable power generation when integrating variable renewable energy into the grid. Co-firing with hydrogen at existing and new power plants can help cut emissions from the power sector.

In transportation, hydrogen has a strong value proposition in the trucking sector, particularly for fleets with heavy-duty vehicles, long-distance (>500 mile) routes, or multi-shift operations that require rapid refueling. Hydrogen is also an essential feedstock for producing liquid fuels that will be necessary for large-scale energy applications, such as aviation, rail, and marine fuels. In the near-term, clean hydrogen can displace conventional hydrogen in petroleum refining for conventional transportation. In the mid- to long-term, hydrogen can be used to produce biofuels from biomass (to increase the yield of fuel produced from a given feedstock and pathway, and to refine the fuel's properties) and power-to-liquid fuels that can displace petroleum, particularly in offroad markets, discussed further below.

The following sections summarize the role clean hydrogen can have in each of the applications described above and provides examples of what Federal Government agencies are funding to address these sectors. Ongoing and future analyses will characterize the role of hydrogen in other sectors and continue to inform strategic priorities.

Clean hydrogen in industrial applications

Globally, industry is the largest end-use sector in terms of energy consumption, accounting for 38 percent of total energy demand.⁸² Approximately 6 percent of total energy demand is used to produce hydrogen, which is used primarily in producing ammonia and other chemicals.⁸² The International Energy Agency (IEA) reports that global industrial demand for hydrogen was 51 MMT in 2020 out of 90 MMT used in all sectors.⁸²

Hydrogen in chemicals

Hydrogen is already used as an essential feedstock in the production of ammonia and methanol. In conventional ammonia and methanol plants in the United States, natural gas reforming is used to produce syngas that is then converted into ammonia (in combination with nitrogen from compressed air) or methanol immediately downstream. Production pathways for both chemicals can be decarbonized by replacing the use of natural gas reforming with clean hydrogen production supply, such as the use of CCS along with mitigation of fugitive methane emissions or the use of electrolysis. Near-term, these sectors may be the first to transition to clean hydrogen, swapping high carbon intensity hydrogen for lower carbon intensity production pathways. In some cases, this shift will occur at existing industrial clusters with collocated production/offtake, reducing reliance on midstream infrastructure as it scales.

Future use of clean hydrogen in these chemicals will depend largely on the markets for each, and drivers to decarbonize. Today, 88 percent of ammonia consumption in the United States is for fertilizer production; the remaining 12 percent is used to produce plastics, explosives, synthetic fibers, resins, and other chemicals.⁸³ Future applications for ammonia may also include its use as a fuel for offroad vehicles or in power generation, although these concepts are still in the early stages of development. The primary use of methanol today is as a building block for other chemicals, such as formaldehyde, acetic acid, and plastics. Growth in the methanol market depends on the overall growth of chemicals production, rates of plastics recycling, and the development of new end-uses of methanol, such as its use as a fuel or as a hydrogen carrier.

Activities in this sector include several analyses funded by DOE to assess the cost and life cycle emissions to produce hydrogen carriers, including methanol, ammonia, and methylcyclohexane. DOE's Advanced Research Projects Agency–Energy (ARPA-E) is also funding innovative, game-changing approaches for ammonia production and a modular, scalable system for hydrogen to ammonia.⁸⁴

Hydrogen in steelmaking

Steel is one of society's most important engineering and construction materials. Today, it is typically made using basic oxygen furnaces (BOFs) or electric arc furnaces (EAFs), depending on whether it is primary (from iron ore) or secondary (from recycled scrap). Following the BOF pathway, iron ore is reduced with coke in a blast furnace and refined with oxygen. In the EAF pathway, electricity is used to refine a mixture of recycled steel and iron. While the iron ore BOF process is more common globally,⁸⁵ in the United States, roughly 70 percent of steelmaking uses the EAF process in which steel is recycled.⁸⁶

Using clean hydrogen as a reductant in iron ore refining, instead of coke or natural gas, can reduce the life cycle emissions for making primary steel by 40-70 percent.⁸⁷ Other approaches to decarbonizing this sector include near term methods such as improvements to the efficiency of blast furnace as well as longer term innovation such as direct electrolytic processes.⁸¹

The future market for green iron ore-based steel production will depend on economic growth that creates new demand for steel consumption, as well as incentives for decarbonization and domestic production to displace imports. In recent years, imports have accounted for about 25-30 percent of U.S. steel consumption.⁸⁸ The Biden-Harris Administration is advancing carbon-based trade policies to reward American manufacturers of clean steel. Working with the European Union, the Administration is taking steps to align global trade with climate goals, which will keep out dirty products and result in more jobs and lower prices for Americans.⁸⁹

DOE has two active projects to jumpstart the use of hydrogen for steel manufacturing that will help optimize direct reduction using hydrogen and will enable the development of a 1 ton per week operation, with the potential for 5,000 tonnes per day of steel production.^{90,91} Several workshops organized by DOE's Advanced Manufacturing Office and Hydrogen and Fuel Cell Technologies Office (HFTO) have helped identify key challenges and opportunities which will be addressed as part of the national hydrogen strategy.^{92,93} Use of hydrogen at steel production facilities will require reliable, consistent supply since most operate throughout the year with little downtime.

Clean hydrogen and use of high concentrations of hydrogen blends for industrial heat

Process heating is the largest driver of energy consumption within the U.S. manufacturing sector and relies primarily on the combustion of fossil fuels.^{81,94} Options to decarbonize this sector include electrification, particularly at lower grades of heat (<300°C); CCS; use of low-carbon sources of heat, such as solar thermal or nuclear power; and use of blends of hydrogen in natural gas or pure hydrogen, particularly for applications requiring high temperatures. Sectors that currently consume heat at >300°C include refining, chemicals, cement, steelmaking, and glass manufacturing.

Due to the low cost of fossil fuel combustion, the heat and power sectors have a lower willingness to pay for hydrogen than chemical processes and are expected to adopt clean hydrogen at scale when it is widely available at low cost or when strong policy drivers for decarbonization emerge. The use of hydrogen in this sector will require the advancement of low-NO_x hydrogen combustion technologies, as well as an improved understanding of the impacts of hydrogen on infrastructure and turbine materials.

DOE's HyBlend initiative was launched in 2020 to address knowledge gaps in the use of high concentrations of hydrogen blends for industrial heat, bringing together DOE National Labs and industry.⁹⁵ HyBlend currently includes several projects with national laboratories and over 30 industry partners focused on materials compatibility, cost and emissions analysis of blending, underground storage of hydrogen blends, hydrogen appliances, and low-NO_x hydrogen turbines. Ongoing and future R&D under the HyBlend initiative will be coordinated with related efforts worldwide (e.g., through data sharing, round robin testing, and information exchange). Projects funded under HyBlend in the future may address additional barriers to using hydrogen blends in high-temperature heat, including an assessment of

the cost of infrastructure conversion, streamlined approaches to permitting and regulatory approval, and R&D to inform standards associated with end uses (e.g., low-NO_x turbines).

The use of renewable natural gas is another approach to decarbonizing the heat and power sector and has the advantage of being fully compatible with existing infrastructure. One of the pioneering projects funded by DOE in this area demonstrated the integration of an electrolyzer with a bioreactor to produce renewable natural gas from hydrogen and carbon dioxide.⁹⁶ This novel bioreactor design is now being commercialized by industry through deployments in California and the Northeast. Additional longer-term concepts for renewable natural gas production include the catalysis of hydrogen and carbon dioxide to produce synthetic methane. Decarbonization via this approach will also require management and mitigation of fugitive methane emissions throughout the delivery infrastructure. Life cycle analyses of renewable natural gas relative to the use of hydrogen blends to decarbonize the heat and power sectors are currently underway within DOE's HyBlend initiative.

Future work, which will be done in collaboration across agencies and states, will enable the development of injection standards for blending hydrogen into natural gas pipelines used in hightemperature heat applications—including the upper blend limits for hydrogen. Other work includes assessing opportunities to repurpose natural gas infrastructure for hydrogen, identifying conditions under which deployment of new infrastructure would be necessary to enable the use of high concentrations of blends and advancing the use of clean hydrogen in combined heat and power applications. Priorities for HyBlend include reducing the risk for all communities – especially vulnerable and disadvantaged communities - and spearheading policies, such as "dig once" strategies, as the Nation installs transmission, CCS, CO₂ pipelines and other infrastructure. Additional work is also needed to establish or modify standards for both distribution and end use of blends. These standards will inform aspects of design, safety, and emissions.

Clean hydrogen in transportation

In 2019, the transportation sector accounted for 33 percent of greenhouse gas emissions in the United States and 51 percent of transportation emissions is due to light-duty vehicles.⁹⁷ While industry has focused primarily on battery electrification for lightduty vehicles, hydrogen and fuel cells offer significant opportunities for applications requiring long driving ranges, fast fueling, and large or heavy payloads.⁹⁸ In January 2023, DOE, Department of Transportation (DOT), EPA, and Department of Housing and Urban Development jointly released the U.S. National Blueprint for Transportation Decarbonization, which identified a strategic role of clean hydrogen in freight applications.⁹⁹ Previous DOE analysis has identified market segments of the trucking sector where hydrogen has a stronger value proposition, and ongoing work is ascertaining the role for hydrogen in offroad vehicles, such as mining equipment, ferries, and rail. This analysis will help inform future research activities in this space.

Hydrogen for medium and heavy-duty trucks and buses and replacement fuel production

Medium- and heavy-duty (MDHD) vehicles are used across the country for numerous applications from product delivery to vehicle towing to waste collection, and account for about 20 percent of emissions from the transportation sector.⁹⁷ DOE and other Federal agencies are working with industry and national laboratories through the 21st Century Truck Partnership (21CTP) to reduce emissions from trucks and buses through safe and cost-effective approaches.¹⁰⁰ Members of 21CTP meet regularly to share information that can inform pre-competitive R&D activities. Batteries and fuel cells are both focus areas of 21CTP and can each play complementary roles in decarbonizing the trucking sector. Fuel cells are particularly viable for applications such as heavyduty trucks that require fast fill times comparable to diesel today, or long driving ranges above 500 miles.¹⁰¹

DOT and DOE launched a Joint Office in 2021 which includes activities relevant to infrastructure for hydrogen vehicles. In addition, DOE launched the

Million Mile Fuel Cell Truck Consortium (M2FCT) in 2020 to enable the fuel cell durability, cost, and performance required for the long-haul heavy-duty truck market.¹⁰² Hydrogen and fuel cell truck projects are also included under DOE's Super Truck program to demonstrate medium- and heavy-duty hydrogen fuel cell trucks under real-world operating conditions within the next five years.¹⁰³ Other projects supporting this strategy include developing the required infrastructure, fueling components, hydrogen storage and dispensing technologies, and a project that will demonstrate 15 parcel delivery trucks operating in disadvantaged communities.^{104,105} Transit agencies with large bus fleets or coach buses with long driving ranges can also benefit by using hydrogen and fuel cells. The Federal Transit Administration in partnership with DOE has been evaluating fuel cell buses and continues to collect real-world deployment data to guide future advances.¹⁰⁶ By focusing the strategy on fleets, freight, and corridors where clusters of dedicated infrastructure can be developed, the United States will reduce the risk of stranded assets and ensure the utilization of the developing hydrogen fueling infrastructure.

The largest consumer of hydrogen today is the refinery industry. It is used for reduction of sulfur content as well as for cracking of crude into lighter petroleum fractions. Decarbonizing hydrogen supply for refineries provides a near term clean hydrogen demand able to reduce transportation emissions from the production of petroleum-based fuels used in conventional vehicles. In the longer term, refinery technologies, workforce, and assets can provide hydrogen demand to produce bio-derived fuels such as biodiesel, methanol, and ethanol. Such fuels can help the decarbonization of conventional fuel vehicles and reduce the extent of stranded assets.

Hydrogen for maritime applications and ports

In addition to vehicles, opportunities for hydrogen and hydrogen carriers are also emerging in the maritime industry, ranging from inland and harbor vessels to recreational and pier-side applications. New emissions regulations by the International Maritime Organization (IMO) limit the sulfur content

in fuel oil used on ships (or "bunker fuel") from 3.5 percent to 0.5 percent, starting in 2020.¹⁰⁷ These limits are further reduced to 0.1 percent for ships operating in Emissions Control Areas, including certain coastal regions of the United States and the European Union.¹⁰⁸ Given increasingly stringent requirements, hydrogen and hydrogen carriers, such as ammonia and methanol, may offer an attractive alternative to bunker fuel. Furthermore, the use of hydrogen in various marine vessels and at ports for drayage trucks, shore power (electricity for ships while docked), and cargo equipment all offer the potential to reduce carbon dioxide and other emissions and to develop infrastructure in targeted regions to scale up use.¹⁰⁹ In 2019, DOE held an H2@Ports workshop in collaboration with the U.S. Department of Transportation Maritime Administration (U.S. DOT-MARAD) and the European Commission Fuel Cells and Hydrogen Joint Undertaking to identify opportunities and challenges to the use of hydrogen at ports.¹¹⁰

The Maritime Administration (MARAD) in collaboration with DOE, has been developing and demonstrating hydrogen and fuel cell technologies for maritime applications over the past decade, including the world's first pier-side hydrogen fuel cell for auxiliary power in lieu of diesel generators.¹¹¹ In collaboration with state agencies and industry, the United States is deploying the first hydrogen fuel cell passenger ferry in the Western hemisphere.¹¹² DOE launched a new project to demonstrate a MW-scale electrolyzer on a floating barge to fuel a passenger ferry, in addition to using a fuel cell to charge a battery electric vessel.¹¹³ Such first-of-a-kind demonstrations are integral to Strategy One – "Target Strategic, High-Impact Uses of Hydrogen" – to de-risk technologies for additional private sector investment and market adoption. Other activities include addressing safety and developing the relevant codes, standards, and ensuring global harmonization, in conjunction with other organizations, including IMO, MARAD, and international collaborators.

Hydrogen for aviation and sustainable aviation fuel production

Prior to the COVID-19 pandemic, aviation accounted for about 11 percent of United States transportation emissions; without increased action, its share will continue to grow as more people and goods are transported by air.¹¹⁴ The deployment of SAFs, such as biofuels and power-to-liquid fuels that can be used instead of conventional jet fuel, is essential to decarbonizing this sector.¹¹⁵ In 2021, DOE, DOT, and USDA launched a government-wide SAF Grand Challenge to reduce the cost, enhance the sustainability, and expand the production and use of SAFs that achieve a 50 percent reduction in lifecycle GHGs or greater, compared to conventional fuel.¹¹⁶ The Grand Challenge further set goals to supply 3 billion gallons of SAFs per year by 2030 and 35 billion gallons by 2050 to meet 100 percent of aviation fuel demand by 2050.¹¹⁶ These national goals form the basis for hydrogen demand in this sector.

Many different biofuel and power-to-liquid fuel pathways are being explored to meet the SAF Grand Challenge goal. The pathways that have been approved to date for use by aviation require hydrogen as a feedstock¹¹⁷ and could additionally co-produce sustainable fuels for use elsewhere in the transport sector. The Net Zero Tech team, a collaboration between DOE and industry through the U.S. Driving Research and Innovation for Vehicle efficiency and Energy sustainability (U.S. DRIVE) partnership, is conducting cost and emissions analysis of future pathways, to identify fuels with the greatest potential.

In addition, direct use of hydrogen is being demonstrated for aircraft in specific market segments such as short-duration flights and uncrewed aerial vehicles (UAVs). While hydrogen storage density is a challenge, hydrogen fuel cells offer the benefit of both zero carbon and zero criteria pollutant emissions from the exhaust. DOD is demonstrating direct hydrogen fuel cells for UAVs.¹¹⁸

There are also several industry projects on hydrogen fuel cells and engines for aircraft. For example, ZeroAvia and Otto have announced a partnership to develop a 19-seat aircraft that can travel 1,000 nautical miles, potentially targeting niche market needs in private flights.¹¹⁹ Airbus announced three design concepts for direct hydrogen use, including fuel cell and hydrogen combustion systems.¹²⁰ The U.S. Federal Aviation Administration (FAA), U.S. Air Force (USAF), and DOE convened industry stakeholders at the H2@Airports workshop in November 2020, which identified key challenges and potential opportunities to address them.¹²¹

Hydrogen in rail

The rail system in the United States spans over 140,000 route-miles, delivers critical goods, moves passengers across the country, and supports over 167,000 jobs.¹²² Although rail accounts for only about 2 percent of transportation-sector emissions,¹²³ this mode is hard to decarbonize due to conventional low-cost legacy systems and the low diesel costs. However, liquid fuels (including biofuels), as well as batteries and hydrogen, can all play complementary roles in completely decarbonizing this sector. The cost competitiveness of each powertrain will vary by region and by each system's demand profile.

Several early demonstrations of hydrogen and fuel cells have already been commissioned in both passenger and freight rail around the world and will inform future RDD&D. Hydrogen-powered trains have been in service in Germany since 2018 and have completed trials in Austria, the Netherlands, Sweden, and France.¹²⁴ In the U.S., California's San Bernardino Transportation system is developing a hydrogen fuel cell passenger train expected to be in service in early 2024.¹²⁵

DOE in collaboration with the DOT's Federal Railroad Administration (FRA) held an H2@Rail workshop in 2019 to identify opportunities for hydrogen and fuel cells for rail applications.¹²⁶ Ongoing analysis efforts will inform performance and cost targets for specific locomotive market segments in this sector and progress toward targets will be monitored and validated by DOE and FRA.^{127, 128}

Power sector applications

Hydrogen can offer versatility as a medium for longduration energy storage, electric power generation, and grid services and can offer additional revenue streams by providing hydrogen as a feedstock or fuel for other sectors.

Hydrogen for backup power and stationary power

Backup power and stationary power from fuel cells can replace diesel generators to provide resilience to critical facilities that require 24/7 power, such as hospitals and data centers. Systems that need steady, reliable power in remote locations, such as microgrids and telecom towers, are also promising opportunities. Although backup power utilization is low, moving from diesel to clean hydrogen can still provide a meaningful step on the path to net zero. Fuel cells operating on hydrogen have zero emissions and are quieter and more reliable than diesel generators and offer benefits for health and air quality—particularly for disadvantaged communities who are often in non-attainment zones.

Examples of Federal agency-funded projects with state and private sector funds supporting this sector include the world's first trigeneration system at a wastewater treatment plant to co-produce power, heat, and hydrogen through a high-temperature fuel cell;¹²⁹ first of a kind demonstration of hydrogen fuel cells for data center applications; projects to lower fuel cell cost and improve durability;¹³⁰ reversible fuel cell RDD&D;¹³¹ and hundreds of fuel cell deployments for backup power applications.¹³²

Energy Storage and Electricity Generation

Energy storage on the grid can have several different roles, including time shifting, firm capacity generation, avoiding transmission line buildout, and ancillary services.¹³³ Today, grid energy storage is dominated by pumped hydropower deployments capable of discharging power for 12 hours or less.¹³⁴ Lithium-ion batteries are the fastest growing mode of energy storage, commonly for shorter durations of 4 hours or less.¹³²

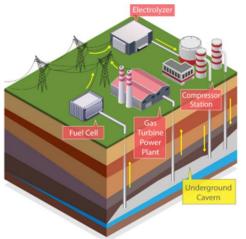


Figure 18: Hydrogen energy storage systems involve the use of electrolyzers to produce hydrogen from excess power on the grid, bulk storage, followed by power generation using fuel cells or turbines.

As the grid transforms to 100 percent clean power, longer-duration energy storage technologies that can discharge for multiple days at a time will be needed. As shown in Figure 18, hydrogen energy storage systems at scale could involve the use of electrolyzers to produce hydrogen using excess power on the grid, storage of the hydrogen in bulk (e.g., underground), and then use hydrogen to generate power at times of high demand.¹³³ In the near- to mid-term, co-firing of hydrogen in natural gas turbines for power generation could facilitate a transition to 100 percent hydrogen-fired turbines that will be needed to fully decarbonize the electricity system. Several industry stakeholders, such as NextEra, Florida Power & Light, and Intermountain Power have recently announced plans to co-fire hydrogen with natural gas in hundreds of megawatts of turbines, including dispatchable co-firing applications.¹³⁵ Optimized cositing of renewables, nuclear plants, hightemperature heat sources, and the storage infrastructure for hydrogen and carbon dioxide can help reduce environmental, economic, and community impact compared to completely independent build-out of such systems.

Large-scale deployments of hydrogen energy storage will require reductions in the cost of electrolyzers and fuel cells, the development of low-NO_x combustion technologies for use in hydrogen turbines, and the development of new low-cost bulk hydrogen storage

technologies that are not geographically constrained. To support this sector, DOE has established unique national laboratory test facilities to demonstrate and test the performance of electrolyzers integrated with various power and thermal sources.¹³⁶ These facilities allow industry to de-risk systems integration and validate new technologies before deployment. DOE is also funding RDD&D on low-NO_x turbines and has funded numerous analysis projects and tools to quantify the economic benefits of hydrogen energy storage under specific grid conditions in collaboration with industry.¹³⁷ RD&D efforts on NO_x mitigation and materials compatibility may also inform retrofitting of existing natural gas turbines and natural gas pipeline compressor stations to operate on blends. The United States currently has gigawatts of combustion turbines in operation that may be capable of operating on blends with modifications to key components, such as the fuel supply system and burners. Additionally, DOE has funded five projects to date demonstrating the integration of electrolyzers with nuclear power plants to create another revenue stream for these clean firm generators that also support grid stability.^{138, 139} Engagement through the Nuclear Regulatory Commission is underway to address challenges including siting and permitting.

In 2022, DOE's Loan Programs Office (LPO) closed on an approximately \$500 million loan guarantee to the Advanced Clean Energy Storage Project, which would be a first-of-its-kind clean hydrogen production and storage facility capable of providing long-term seasonal energy storage.¹⁴⁰ The facility in Delta, Utah will combine a 220 MW alkaline electrolyzer with salt cavern storage for grid-scale energy conversion and storage using hydrogen as the energy carrier. Advanced Clean Energy Storage is expected to benefit Utah by creating up to 400 construction and 25 operations jobs and could help catalyze long-term job opportunities and transition the state to a new, clean energy economy for the future. Several disadvantaged communities surround Delta, Utah, and could benefit from the project.

Hydrogen Applications Across Agencies

In addition to commercial markets such as industrial and chemical manufacturing, government agencies can catalyze private sector uptake through early demonstrations and bundled demand for subsequent offtake. For example, hydrogen is uniquely capable of providing for both energy and water resiliency needs to federal facilities during emergency situations. Demonstrations at military bases and other critical loads for backup power and microgrids can use hydrogen fuel cells ranging from kW to MW and create hydrogen demand. By unlocking the purchasing power of the U.S. Government, we can catalyze market liftoff leveraging the more than 150,000 medium and heavy duty vehicles¹⁴¹ and 8,600 buildings¹⁴² across the government.

DOD has historically been an early adopter in technology spaces including GPS technology enabled by DOD and now ubiquitous. DOE and DOD worked together over a decade ago to demonstrate first of its kind fuel cell material handlers in Defense Logistics Agency warehouses, and today hydrogen fuel cell material handling has grown into a vibrant market, with over 60,000 hydrogen forklifts in operation primarily in the private sector. Other nascent applications such as UAVs, UUVs, and off-grid dispatchable power can be demonstrated by DOD and other USG agencies to further mature the technology. The learnings from these activities and improvements in performance and efficiency can inform additional technology developments to help de-risk future dual use commercial investment. Clean dispatchable power, such as mobile fuel cell chargers, is particularly important for fielding electric vehicles in areas without grid access. Off-grid clean dispatchable power could also to applied to grid challenged areas in the near term and during disaster relief.

Carbon Intensity of Hydrogen Production

Hydrogen production pathways vary in carbon intensity, depending on their energy source, efficiency, and design, as shown in Figure 18. In fossil pathways, for instance, the amount of CCS, the energy efficiency of the systems, and the amount of fugitive emissions, all determine the carbon footprint of hydrogen production. In electrolysis, the carbon intensity of electricity, whether it is from dedicated renewables, nuclear, or bulk grid electricity, is the primary variable that influences lifecycle emissions.

As directed in the BIL, DOE is required, in consultation with the Environmental Protection Agency (EPA), to develop an initial standard for the carbon intensity of clean hydrogen as a point of reference for select programs under the BIL. The standard was released as a draft to obtain input from industry and other stakeholders and finalized in 2023.¹⁹ The BIL requires DOE to set a clean hydrogen production standard that:

- Supports clean hydrogen production from specified low carbon energy sources (e.g., including but not limited to fossil fuels with CCS; hydrogen-carrier fuels (including ethanol and methanol); renewable energy resources, including biomass; nuclear energy);
- Defines the term "clean hydrogen" to mean hydrogen produced with a carbon intensity equal to or less than 2 kilograms of carbon dioxideequivalent produced at the site of production per kilogram of hydrogen produced; and
- Considers "technological and economic feasibility." The initial standard was set at 4 kilograms of carbon dioxide-equivalent per kilogram of hydrogen (kg CO_{2e}/kg H₂) on a well-to-gate life cycle basis, consistent with the vast majority of responses from stakeholders who commented on the draft Clean Hydrogen Production Standard.¹⁴³ DOE is also required to update the standard within five years of setting the initial standard.¹⁴⁴

An important component of future clean hydrogen demonstrations or deployments supporting the BIL

will be stakeholder engagement and analyses to determine actual life cycle emissions along the entire value chain. Government-funded public tools are available, such as DOE's Greenhouse Gases, Regulated Emissions, and Energy Use in Transportation (GREET) model,¹⁴⁵ are used to characterize the decarbonization potential of deployments consistently, including well-to-gate emissions of hydrogen production, as well as emissions of hydrogen distribution and end-use. For example, well-to-gate emissions of SMR with CCS can have a range of carbon intensities depending on the degree of fugitive emissions, capture rate, and carbon intensity of the electricity grid. Well-to-gate emissions of electrolysis are near zero when the electricity supply is 100 percent carbon pollution-free - as is the Administration's goal by 2035 - but can be more than double those of SMR when using the current average U.S. grid mix.^{146,147}

As global trade develops for hydrogen, consistent international methods for lifecycle analysis will also be required. This was one of the highest priority actions voted on by over 20 countries under the International Partnership for Hydrogen and Fuel Cells in the Economy (IPHE), a global government partnership launched in 2003 to accelerate progress in hydrogen and fuel cell technologies.¹⁴⁸ The U.S. is currently a Vice Chair of IPHE, after completing a term as Chair, and is also a lead member of the IPHE Hydrogen Production Analysis (H2PA),¹⁴⁹ a task force under IPHE developing mutually agreed-upon methods of lifecycle analysis for hydrogen production. Analysis guidance developed to date has focused on specific hydrogen production pathways of interest across over 20 countries in the near term. Ongoing work is expanding this guidance to include additional pathways and to account for the emissions associated with hydrogen distribution. While guidance developed by IPHE is not binding, it can inform accounting frameworks implemented by member countries to ensure consistency. As such, the U.S. will engage in global collaboration and coordination to accelerate progress and foster transparency and rigor in the analyses of emissions across the value chain of hydrogen, including potential indirect impacts, from multiple pathways.

DOE is also currently funding R&D and analysis to address key uncertainties in estimates of the decarbonization potential of hydrogen. A range of estimates of the well-to-gate emissions of several hydrogen production technologies is provided in Figure 18 below. DOE recently released several solicitations to improve the performance of sensing technologies that can measure hydrogen losses and is collaborating with the National Oceanic and Atmospheric Administration to characterize the global hydrogen cycle (including interactions of hydrogen with the climate and with soil). Upon completion of R&D that ascertains loss rates and climate impacts with higher fidelity, DOE will incorporate both into life cycle analyses and the GREET tool. DOE is additionally funding RD&D to improve detection, guantification, and mitigation of fugitive methane emissions, which are known to vary considerably by region and can substantially impact the life-cycle emissions of hydrogen production from the oil and natural gas supply chain. It is important to note that the landscape for methane emissions monitoring and mitigation is changing rapidly. For example, the EPA is in the process of developing enhanced data reporting requirements for petroleum and natural gas systems under its Greenhouse Gas Reporting Program and is in the process of finalizing requirements under New Source Performance Standards and Emission Guidelines for the oil and gas sector that will result in mitigation of methane emissions. With these changes, it is expected that the quality of data to verify methane emissions will improve and methane emissions rates will change over time. In addition, PHMSA has proposed requirements for hydrogen pipeline leak detection and repair as part of its Leak Detection and Repair Rule, which states that unless otherwise specified in the proposed amendments, the proposals in the notice of proposed rulemaking apply the same requirements to hydrogen gas pipelines (and other gas pipelines) as to natural gas pipelines. Such actions can stimulate the development and deployment of advanced leak detection technologies, and bolster methane and hydrogen leak reporting and repair.¹⁵⁰

Comparison of domestic hydrogen production pathways

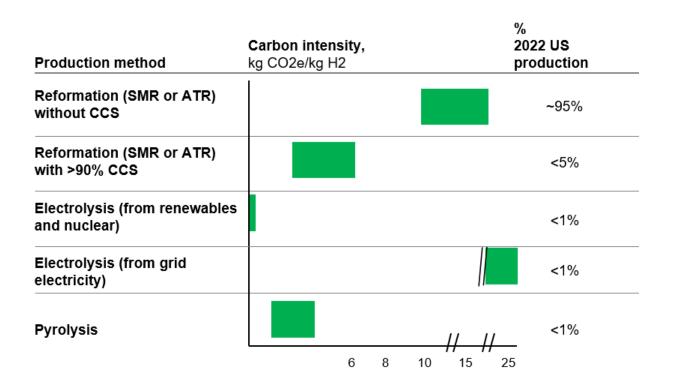


Figure 18: Well-to-gate carbon intensity of hydrogen from SMR with CCS and electrolysis pathways relative to current U.S. production, and emissions intensities that can access the clean hydrogen production tax credit. (Reproduced from Pathways to Commercial Liftoff: Clean Hydrogen.³ Assumptions regarding modeled technologies are described further in Liftoff report and include modeled assumptions; real-world lifecycle emissions may vary beyond the ranges shown here.)

Strategy 2: Reduce the Cost of Clean Hydrogen

While there are various challenges across the entire hydrogen value chain from production through enduse, Strategy 2 prioritizes reducing the cost of clean hydrogen. There are many ways to produce hydrogen at various technology readiness levels and a wide range of associated carbon emissions and other environmental impacts. Agencies will prioritize and accelerate its actions to focus on the most critical barriers for cost reduction; foster partnerships across industry, academia, and national laboratories; continuously track and adjust its portfolio based on performance-driven metrics; and catalyze technology innovation and deployment at scale.

In response to President Biden's April 2021 Climate Summit request to DOE to accelerate progress towards tackling the climate crisis, DOE established the Energy Earthshot initiative, creating bold, ambitious goals to galvanize the domestic and global industry.¹⁵¹

Hydrogen Shot

In June 2021, the DOE launched the first in a series of Energy Earthshots to accelerate breakthroughs of more abundant, affordable, and reliable clean energy solutions within the decade. This "Hydrogen Shot" – "111" – aims to reduce the cost of clean hydrogen to \$1 per kilogram in just a decade



DOE is also working closely with industry to expand low-carbon hydrogen production capacity, including through grants, loans, and other tools and incentives. We will support multiple production routes with potential to achieve the Hydrogen Shot, to stimulate competition, innovation, investment, and commercialization, to catalyze sharp declines in cost, across the value chain.

Hydrogen Shot is one of DOE's flagship initiatives to drive down the cost of clean hydrogen, in concert with accelerating deployment and scale, such as through Regional Clean Hydrogen Hubs, loan guarantees, and other mechanisms. As shown in Figure 19, the Hydrogen Shot can enable a wide range of use cases and impacts and builds on the current progress across the spectrum of production pathways. Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 42 of 99

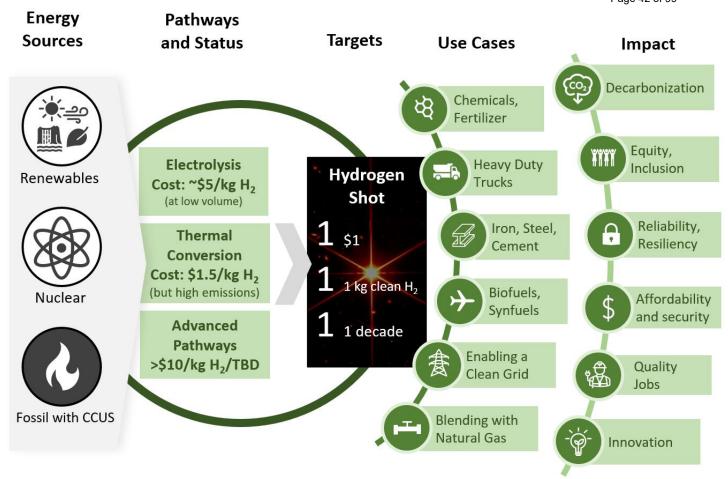


Figure 19: The Hydrogen Shot targets build on progress for a variety of pathways, enabling a range of use cases and impacts.

Continuing to advance RDD&D efforts, and reducing costs and associated lifecycle emissions, remain important for all hydrogen production pathways. A mix of hydrogen production from water electrolysis, hydrogen production from fossil fuels with carbon capture and storage, and hydrogen production from biomass and waste feedstocks will likely be used in the United States through at least 2050. Today, thermal conversion pathways are the dominant approach to hydrogen supply worldwide, and typically have a low cost but high emissions. Electrolyzers using clean energy and advanced pathways (i.e., technologies at lab scale, such as photoelectrochemical and thermochemical water splitting) can achieve near zero emissions but are currently much higher in cost.

Hydrogen Production Through Water Splitting

Electrolysis uses electricity and an electrolyte or membrane to split water into hydrogen and oxygen. Most electrolysis uses one of three technologies: alkaline, PEM, and solid oxide electrolyzer cells (SOECs). The alkaline process is the most established, having been used for over a century. PEM electrolyzers can operate effectively at a range of loads with sub-second response times, which makes them particularly compatible with variable energy sources, such as sun and wind power. SOECs use a ceramic electrolyte at high temperatures and are the least commercialized of the three technologies. With higher electrical efficiency than PEM and alkaline systems, SOECs are likely to be more cost-effective in scenarios where high-temperature heat is available, such as from nuclear power plants and concentrated solar power.

The cost of clean electricity accounts for over half of the cost of hydrogen production from electrolysis.^{152,} ¹⁵³ RDD&D can all drive costs toward the Hydrogen Shot target by lowering the cost of clean electricity (renewables, nuclear power), boosting the efficiency of electrolysis, reducing electrolyzer and balance-ofplant capital costs and enabling dynamic integration of electrolyzers with the grid and with renewable and nuclear generators to access low-cost variable power. The long-term extensions included in IRA of the production tax credit and investment tax credit for clean electricity technologies will also serve to drive down clean electricity costs.

Figure 20 shows one scenario for reducing the cost of clean hydrogen from electrolysis, which requires dramatically lowering capital costs, lowering energy costs, increasing efficiencies, and improving durability and reliability to reduce maintenance costs.

Figure 20 does not include the impacts of incentives enabled by IRA.

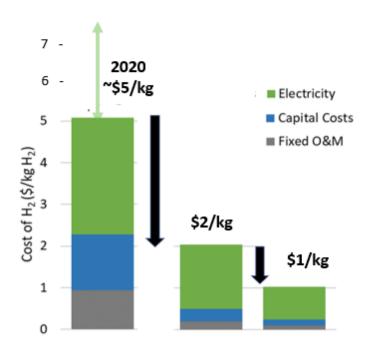


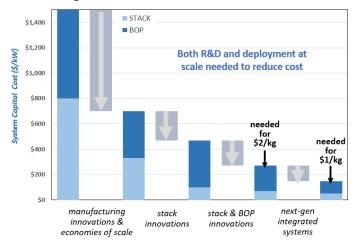
Figure 20: Achieving \$1/kg using electrolyzers requires lower electricity cost, significantly lower capital costs, improvement in efficiency and durability, and higher utilization. Costs depicted to

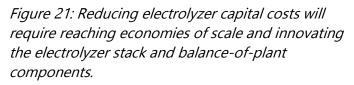
not include impacts of incentives, such as the IRA 45V Credit. for Production of Clean Hydrogen.

The 2020 baseline cost of \$5/kg is the levelized cost of hydrogen calculated using DOE's H2A model using a conservative \$1,500/kW for PEM electrolyzer capital cost (at low volume manufacturing), a \$50/MWh electricity price, and a capacity or utilization factor of 90 percent.¹⁵⁴ In comparison, using today's \$29/MWh for solar and 35 percent capacity factor, based on the 2020 National Renewable Energy Laboratory (NREL) Annual Technology Baseline, results in a levelized hydrogen cost of about \$7.50/kg, as shown by the green arrow. As shown, the levelized cost of hydrogen production is highly sensitive to the cost of electricity. Access to low-cost energy with a highcapacity factor (e.g., through integration with existing clean baseload assets such as hydroelectric and nuclear power plants) can facilitate much lower levelized costs. In addition, through the end of the decade, declines in electrolyzer capex will account for a significant portion of cost reductions on the levelized cost of clean hydrogen. It is important to note that the cost estimates in

The example shown of what would be needed to achieve \$2/kg - required by the BIL by 2026 - is based on \$30/MWh energy costs and \$300/kW capital costs, and the \$1/kg Hydrogen Shot goal would require \$20/MWh and \$150/kW, respectively. These cost targets do not include the clean hydrogen production tax credit. In all these cases, a 90 percent electrolyzer capacity factor is assumed, requiring the use of clean firm electricity, such as nuclear or geothermal energy, or for variable renewables to be complemented by storage. This scenario illustrates that capital costs would need to be reduced by 80 percent and the operating and maintenance costs would need to be reduced by 90 percent. It should be emphasized that these are just scenarios that could achieve these cost targets. Still, other combinations of cost, efficiency, electricity prices, utilization factors, and durability, including the use of thermal sources for high-temperature electrolyzers, could enable meeting the Hydrogen Shot goal. In 2020, DOE launched a new consortium bringing together national labs, industry, and academia - H2NEW (Hydrogen from Next-generation Electrolyzers of

Water) - on electrolyzer technologies to complement HydroGEN, a consortium that investigates all water splitting technologies, including direct photoelectrochemical and thermochemical methods.¹⁵⁵ H2NEW will accelerate progress in electrolyzer technologies and help reduce costs. As shown in Figure 21, these cost reductions will require high-volume manufacturing, innovations in electrolyzer stacks and balance of plant (BOP) components, and electrolyzer integration in nextgeneration systems. Improving electrolyzer efficiency can also help reduce the levelized cost of hydrogen since the cost of electricity is a large fraction of hydrogen cost. While analyses on various system configurations are ongoing, the figure shows just one example of the magnitude of cost reductions in each category. These values will be updated as the industry advances. Policies such as the 45V Credit for Production of Clean Hydrogen within the Inflation Reduction Act will also drive down capital costs over the coming decade.





There is no single overarching cost driver for capital cost reduction. As shown in Figure 22, multiple components encompassing electrolysis stacks and balance-of-plant systems must be addressed.¹⁵⁶

As demand rises for energy storage and clean power, stakeholders must continue exploring innovative mechanisms of on-grid and off-grid integration of electrolyzers to enable access to variable clean energy at low cost. Innovative system designs may also improve electrolyzer economics, such as by monetizing co-generated oxygen or accessing waste heat.

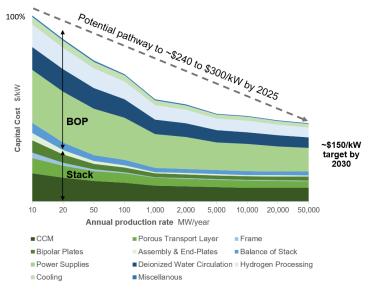


Figure 22: There are many drivers for electrolyzer stack and balance-of-plant capital cost reductions.

Hydrogen Production from Fossil Fuels with Carbon Capture and Storage

The BIL requires DOE to account for and support opportunities for hydrogen production from diverse energy, including fossil fuels with CCS. Opportunities include regions of the U.S. with abundant natural gas, reservoirs for CO₂ storage, or existing natural gas supply infrastructure. As shown in Figure 23 below, the current network of natural gas infrastructure and SMR plants are both largely concentrated in the Gulf Coast region, given the availability of natural gas and hydrogen demand for the petrochemical sector. Hydrogen is currently an essential feedstock within refining, used primarily to crack heavy crude oil and desulfurize product streams. Displacing hydrogen used at current petroleum refineries with clean hydrogen can reduce the life cycle emissions of the refining process by ~12 percent, depending on the hydrogen supply source.¹⁵⁷

Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 45 of 99

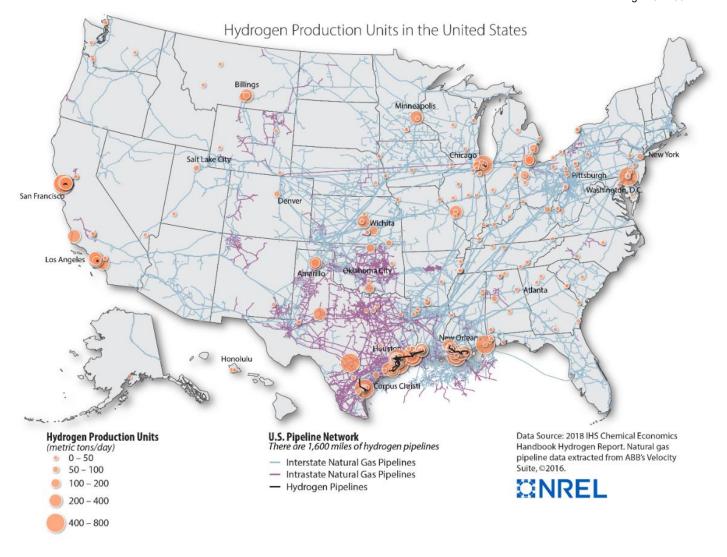


Figure 23: Hydrogen production units and pipelines for hydrogen and natural gas in the United States.

Capturing and storing SMR's carbon dioxide before it is emitted into the atmosphere can reduce the life cycle carbon intensity of hydrogen production by over 50 percent, depending on CCS rates and upstream emissions, including fugitive releases during natural gas excavation, transmission, and use.^{158, 159} High carbon capture rates (e.g., over 95 percent) and very low upstream methane emissions will be critical. Adding CCS to existing facilities with SMR units presents one pathway to faster decarbonization of chemical and refining uses of hydrogen at large scale. Many SMR units are currently located near or are integrated with refining facilities and take advantage of local low-cost and plentiful natural gas. The Gulf Coast, where many existing SMR units are located, also contains some existing CO₂ pipeline infrastructure.

Autothermal reforming (ATR) with carbon capture is another approach to producing hydrogen from natural gas that is expected to cost less than conventional SMR with CCS, especially at commercial scales and in regions with low-cost electricity. This approach entails integrating an air separation unit with the reforming process to improve thermal efficiency and enable higher capture rates and lowercost CCS. A third type of natural gas-based production, methane pyrolysis, uses high heat to split methane into hydrogen and solid carbon - this can be an attractive option since the solid carbon can provide a value-added co-product for applications such as industrial rubber and tire manufacturing and for specialty products such as inks, catalysts, plastics, and coatings.

Recent DOE investments are supporting RDD&D and providing loans for scale-up and deployment of pyrolysis pathways.^{160, 161, 162} The cost of hydrogen from methane pyrolysis pathways are highly dependent on the price of the carbon product sold, thus high value and volume carbon markets for the carbon products are pivotal for methane pyrolysis to play a large role in the clean hydrogen space. In 2021, DOE's LPO announced a conditional commitment for a loan guarantee to Monolith[™] Inc. (formerly Monolith Nebraska, LLC) for approximately \$1 billion to deploy methane pyrolysis technology at their Oliver Creek facility in Hallam, Nebraska. Hydrogen produced at this facility will be used to produce ammonia fertilizer. Deployment of this facility is also expected to create approximately 1,000 jobs during construction and 75 high-paying, highly skilled, clean energy jobs to support facility operations.¹⁶³

The GHG intensity of hydrogen production from methane feedstocks also depends on the extent of methane leaks from the production and transportation of the natural gas supply. Anticipated regulations and advances in methane monitoring are expected to reduce these emissions and provide greater measurement certainty. Methane leakage rates, which can have both air quality and toxicity impacts, can vary by operator practice and basin.¹⁶⁴

Today, hydrogen production from SMR systems equipped with CCS is roughly 55 percent more expensive than that of SMR alone.¹⁵⁸ Cost reductions in CO₂ transport and storage, variable costs, and capital costs could help meet the Hydrogen Shot target, as shown in Figure 24. DOE funds RDD&D to lower costs and improve performance of SMR and ATR systems with CCS and pathways for future cost reductions include improved process integration of CO_2/H_2 separation, use of high pressure or high temperature separations through membranes, solid CO₂ sorbents, advanced catalysts, and novel methods of oxygen separation. However, using low-cost natural gas remains the most important method of obtaining a lower cost of hydrogen through reforming with CCS pathways. In addition to lowering cost, the national strategy continuously emphasizes the importance of low GHG pathways, including reduction of upstream emissions. Captured carbon

can also be utilized in industrial processes rather than stored underground. Emerging utilization pathways include construction of building materials and production of chemicals. DOE is supporting RDD&D on conversion of CO₂ to useful products.

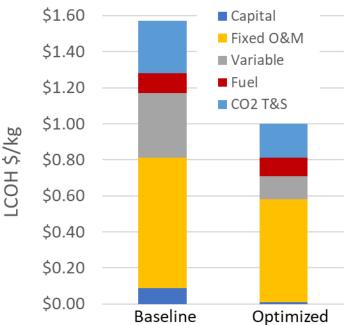


Figure 24: Cost reductions necessary to achieve \$1/kg production cost for methane feedstocks with CCS. Baseline assumes autothermal reforming with CCS.

There are a growing number of carbon capture, use, and storage projects in the United States. For instance, in Louisiana, Air Products is building a facility expected to come online in 2026 and produce 1,800 tonnes of reformation-based hydrogen daily. The site will take advantage of Louisiana's geology to sequester 5 MMT of CO₂ each year, announced as the world's largest.^{165,166} In Iowa, Green Plains, Inc., has announced a carbon offtake agreement for three ethanol biorefineries, where captured carbon dioxide will be transported via pipeline to underground geological structures in North Dakota for storage. This project is expected to begin operations in 2025 and should sequester 10 MMT of CO₂ each year.¹⁶⁷ Policies such as the 45Q tax credit for CCS, which cannot be combined with 45V tax credits for hydrogen production but that can incentivize fossilbased production, can pave the way for clean hydrogen production at scale.¹⁶⁸

In all cases when using fossil fuels, federal agencies will prioritize reducing emissions across the value

chain from production through end-use. In addition, it will be important to develop measurement and monitoring solutions and to factor in hydrogen leakage risks into decisions to build out hydrogen transport infrastructure, regardless of its primary production pathway. Finally, federal agencies will prioritize stakeholder engagement to address potential environmental concerns and cumulative burdens imposed on communities that may host fossil fuel-based hydrogen and CCS technologies.

Hydrogen Production from Biomass and Waste Feedstocks

Additional pathways to hydrogen production include biomass gasification with carbon capture and storage and SMR or ATR using feedstocks such as biogas from organic landfill matter, sewage, or agricultural wastes in place of natural gas. These production methods have the potential to be low-carbon or carbon-negative depending on the feedstock. Lifecycle emissions across the entire biomass supply chain, including direct and indirect land-use changes, and agricultural inputs such as fertilizer should be considered when evaluating this pathway.

When biomass pathways are coupled with CCS, their net emissions have the potential to be negative. For example, when the waste feedstock is diverted from landfills and instead used to make hydrogen, some of the methane generated by processing the waste is also diverted from the atmosphere and thermally converted to clean hydrogen (i.e., methane that would not otherwise have been flared, given regional best practices and regulations).

Other System Costs

Cost reduction is not limited to hydrogen production alone. For instance, the costs for various technologies and components across the hydrogen value chain are shown in Figure 25 and Figure 26. Agencies will continue to strengthen their activities to reduce the cost of all key technologies across the value chain, including reducing supply chain vulnerabilities and boosting domestic manufacturing. DOE has released a set of clean energy supply chain assessments,

including the supply chain for fuel cells and electrolyzers, in response to President Biden's Executive Order 14017 on America's Supply Chains.¹⁶⁹ The BIL electrolyzer and clean hydrogen manufacturing and recycling provisions (\$1.5 billion over five years) will be used, along with annual appropriations, to address this strategy.^{15,16} In addition, Treasury and IRS, in partnership with DOE, announced additional guidance for approximately \$4 billion in a first round of the Qualifying Advanced Energy Project Credit (48C) for projects that expand U.S. supply chains for clean energy technologies and critical materials for clean energy technology production, and for projects that reduce greenhouse gas emissions at industrial facilities.¹⁷⁰ Facilities that manufacture electrolyzers, fuel cell vehicles, and other hydrogen technologies are eligible to apply.¹⁷¹

The cost of hydrogen delivery, storage, and dispensing to an end-user varies widely given the mode of supply used. There are four main methods of hydrogen delivery at scale today: gaseous tube trailers, liquid tankers, pipelines (for gaseous hydrogen), and chemical hydrogen carriers. Tube trailers and liquid tankers are commonly used in regions where hydrogen demand is developing and not yet stable. Gaseous pipelines are commonly used when demand is predictable for decades and at a regional scale of thousands of tonnes per day. Chemical carriers are of interest for long-distance hydrogen delivery and export markets and can be broadly classified as one-way or two-way carriers. One-way carriers are materials that do not release a by-product for re-use or disposal after the hydrogen is released (such as ammonia). Two-way carriers are those whose products are typically returned for processing for reuse or disposal after the hydrogen is released (such as methylcyclohexane/toluene). The use of chemical hydrogen carriers is in the early stages of commercialization and RD&D efforts are needed to increase the hydrogen-carrying capacity of these materials and improve the charge-anddischarge rates, reversibility, and overall round-trip efficiency

2030 Midstream costs if advances in distribution and storage technology are commercialized: Hydrogen distribution and storage assuming state-of-art technology at scale¹ Downstream: End use applications

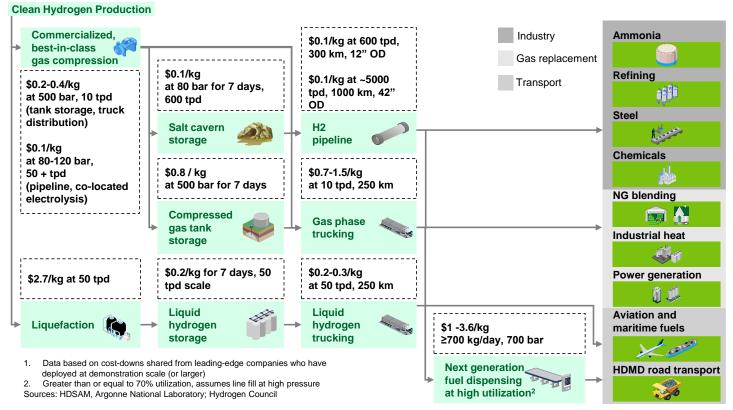


Figure 25: Industry-informed estimates of midstream costs by 2030 and potential end uses. Repurposed from DOE's report, Pathways to Commercial Liftoff: Clean Hydrogen.

Figure 25 from DOE's Commercial Pathways Liftoff report summarizes the key midstream infrastructure pathways and industry cost estimates. As more realworld operational data becomes available, agencies and the private sector can target the key priorities to enable cost reduction and commercial viability.

After delivery, hydrogen may need to be conditioned onsite (e.g., pressurized, pre-cooled, or purified) before use. At hydrogen fueling stations for vehicles, compression, storage, and dispensing are the three largest drivers of levelized cost. R&D efforts are needed to reduce the cost, improve reliability, and increase throughput of these components. Once it is dispensed, hydrogen is typically stored onboard vehicles in all-metal or composite-overwrapped pressure vessels. R&D is needed to reduce the cost of current designs, such as through reductions in the cost of carbon fiber overwrap, and to advance novel approaches to onboard storage, such as in insulated liquid tanks. For example, R&D is needed in next generation fuel dispensing, which have higher costs, driven by the capital expenses involved and complexity of fueling vehicles at high rates and very high pressures (700 bar) while complying with safety protocols.

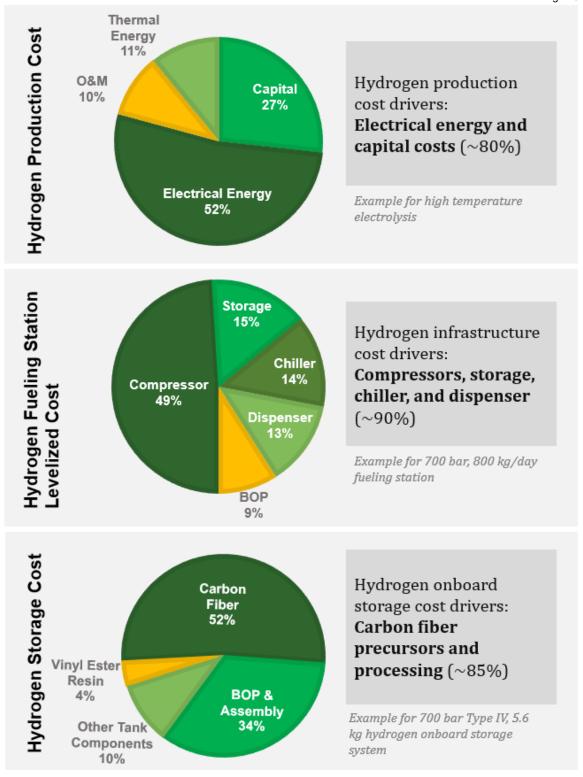


Figure 26: Examples of cost drivers for hydrogen production, distribution, and storage technologies.¹⁷²

Strategy 3: Focus on Regional Networks

The third strategy will focus on achieving large-scale, commercially viable deployment of clean hydrogen by matching the scaleup of clean hydrogen supplies with a concomitant and growing regional demand. Co-locating large-scale clean hydrogen production with multiple end-uses can foster the development of low-cost hydrogen and the necessary supporting infrastructure to jumpstart the hydrogen economy in important market segments. In addition, pursuing a regional strategy for hydrogen development will allow companies across the supply chain to take advantage of the benefits that come when similar firms locate near one another in industrial clusters. These can include the benefits that come from shared infrastructure including access to raw materials and other downstream supply chains, transportation and transmission systems, and a strong and well-trained labor pool. In addition, industrial clusters benefit from the proximity of innovation to manufacturing, leading to knowledge sharing across firms. Industrial clusters can also help to create stronger social and civic engagement, as workers have multiple job opportunities in the region so are more likely to form lasting ties with the community. Ultimately, developing hydrogen through a hub approach will create stronger and more competitive regional economies, much as the creation of auto industry (e.g., Detroit) has done in the past.

From a technical standpoint, DOE's regional clean hydrogen networks will create near-term and longterm jobs, increase tax revenues for regional economies, and reduce emissions and multiple agencies, including DOL, will work together to determine opportunities for both near-term and sustained jobs benefits. Regional Clean Hydrogen Hubs supported by the BIL will create networks of hydrogen producers, consumers, and local connective infrastructure to accelerate the use of hydrogen as a clean energy carrier that can deliver or store tremendous amounts of energy. Shared - i.e., "open access" - scaled infrastructure is critical to reducing the delivered cost of clean hydrogen and ensuring that use cases, particularly those that do not have collocated production and offtake, can reach commercial scale. Midstream infrastructure requires rapid scale-up, with investment requirements growing from \$2 billion to \$3 billion annually from 2023 to 2030, increasing to \$15 billion to \$20 billion annually from 2030 to 2050, as more distributed enduses like road transportation adopt clean hydrogen and local hubs and regional networks can be linked into a national network.

The Hydrogen Shot Request for Information (RFI), issued in 2021, received over 200 responses describing diverse resources, end-uses, and impact potential in various regions.¹⁷³ Figure 27 is based on those RFI responses and synthesizes distinct regional examples and advantages in clean hydrogen production, storage, and end-use potential. Respondents identified very specific end-use opportunities for clean hydrogen in some regions, such as for port communities or offshore wind generation. In other regions, stakeholders indicated a strong interest in leveraging abundant energy resources like biomass or infrastructure such as energy storage or geological caverns. Stakeholders also provided examples where disadvantaged or tribal communities could be engaged, and examples of potential job opportunities. Details and examples were provided in presentations at the Hydrogen Shot Summit and DOE webinars.^{174,175}

Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG

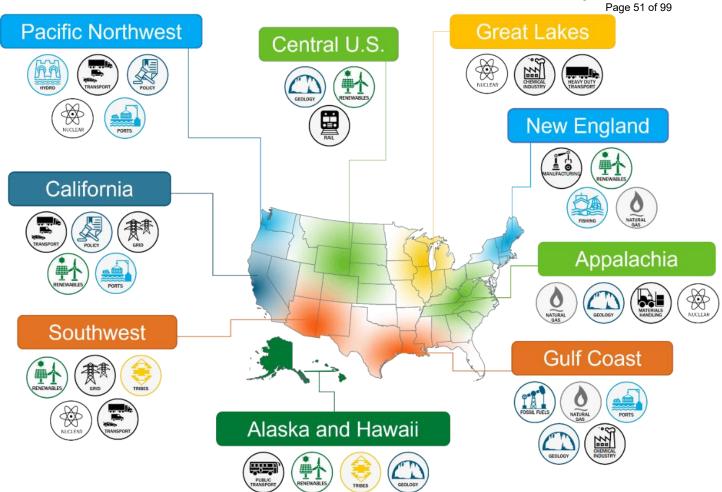


Figure 27: Examples of regions identified by responses to the Hydrogen Shot Request for Information (RFI).

The Hydrogen Shot RFI underlined the numerous opportunities for strategic hydrogen use across the U.S. In many cases, the current infrastructure that respondents highlighted can support early regional deployment needs. The BIL's Regional Clean Hydrogen Hub provision provides a unique, unprecedented opportunity for the U.S. to jumpstart a clean hydrogen economy while achieving tangible regional and community-level benefits. Data gathered from the hubs will be used in future analyses to identify optimal approaches to market liftoff, such as using contracts for difference; matching production with offtakers; creating targeted, large-scale demand with anchor tenants; and using existing infrastructure where applicable, including CCS and other pipeline infrastructure. Figure 28 summarizes the critical elements of successful Regional Clean Hydrogen Hubs, the three "pillars" that characterize the hubs (per the BIL) and outlines key desired outcomes.

Near-term, absence of long-term offtake contracts to manage volume and price risk also presents a challenge to accelerating the clean hydrogen economy. Shifting from bilateral contracts to a commodity market could lower the cost of capital by reducing counterparty risk, but the transition from bilateral agreements would require significantly increased coordination between investors and project developers across the value chain. Of the 12 MMT/year of clean hydrogen production capacity annnounced in the U.S. to date, only ~10 percent has achieved final investment decision (FID), largely due to this lack of long-term offtake.³ Securing long-term offtake will be critical to ensure production projects reach FID and can access low cost of capital (e.g., bond debt).

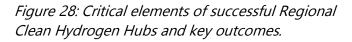
Long-term offtake agreements in the form of power purchase agreements (PPAs) were critical for the scale-up of wind and solar, but the hydrogen market, like other commodity markets, has not historically operated with these kinds of long-term, fixed price contracts. Prospective clean hydrogen buyers are additionally hesitant to commit to multi-year offtake given projected clean hydrogen cost declines. Policies or mechanisms that address this issue could play a role in the early scale-up of clean hydrogen projects.

Longer-term, the development of a mature commodity market for clean hydrogen and its derivatives can also allow easier access to financing by providing transparent price information and allowing developers to hedge price and counterparty risk. The development of price transparency and standard contract terms are necessary prerequisites for a functioning commodity market for clean hydrogen.

Key Hub Outcomes

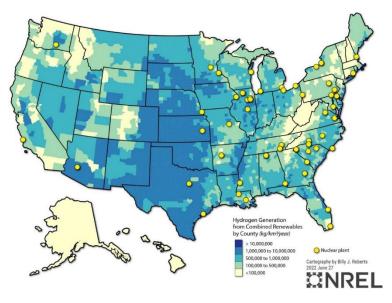
- Clean hydrogen produced and used at scale in replicable demonstrations and with sustainable business models for market lift off
 Emissions and pollution reduction
- Emissions and pollution reduction
 New sustainable jobs, including good-paying union jobs
- New sustainable jobs, including good-paying union job
 Clear benefits for disadvantaged communities
- Exemplary models for skills training, diversity, equity, and inclusion
- Domestic manufacturing
- Sustained economic growth and scaled-up clean hydrogen use
- Additional and sustained private sector investment





Regional production potential

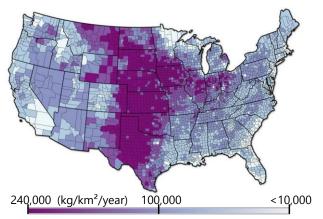
As part of the strategy, DOE will continue to refine and update regional analyses across the hydrogen value chain, including the availability of water and other resources. Using data from national laboratory and industry analyses, DOE estimated the technical potential for producing hydrogen from diverse domestic resources. The technical potential estimates for these renewable resources are shown in Figure 29 and Figure 30.



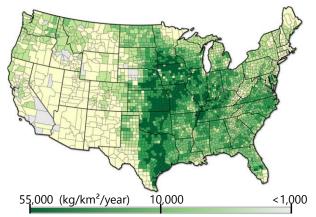
*Figure 29: Production Potential of Hydrogen Across the United States.*¹⁷⁶

Lowest-cost production methods for clean hydrogen will depend upon regional resource availability, and early market developments will need to be located near end-users to reduce the costs of hydrogen delivery. The combination of natural resources, infrastructure assets, and hydrogen demand opportunities varies from region to region and will determine optimal region-specific approaches. Solar and wind resource potentials dominate in the plains, southwest, and mountain regions. Biomass resources are prevalent in the midwestern, northeastern, and southeastern United States. Major shale natural gasproducing regions include the Marcellus, Permian, and Haynesville formations. Geologic CO₂ storage potential is dominant in the industrial heartland and the Gulf Coast, where natural gas resources are also prevalent, as shown in Figure 32. With today's nuclear fleet and next-generation, advanced nuclear approaches (including small modular reactors), there are multiple regional opportunities for clean, firm nuclear power. Future work will include an assessment of the economic opportunities associated supplying hydrogen by leveraging each of these regional resources.

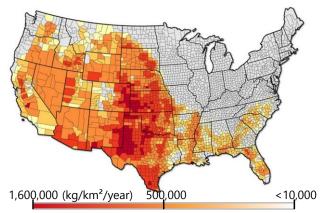
Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 53 of 99



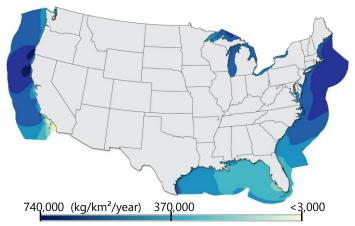
a) Hydrogen production potential from onshore wind resources, by county land area



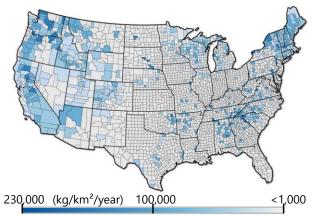
c) Hydrogen production potential from solid biomass resources, by county land area



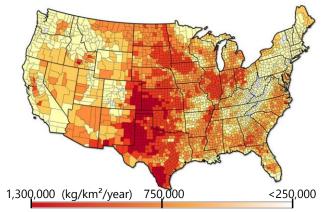
e) Hydrogen production potential from concentrated solar power, by county land area



b) Hydrogen production potential from offshore wind resources, by area



d) *Hydrogen production potential from existing hydropower assets, by county land area*



f) Hydrogen production potential from utilityscale PV, by county land area

*Figure 30: Production potential for clean hydrogen from onshore wind, offshore wind, biomass resources, existing hydropower, concentrated solar power, and utility-scale photovoltaic solar power. Alaska and Hawaii will be added in future roadmaps. (Source: NREL*¹⁷⁶*)*

Electrolyzers would likely need to be in regions with high wind and solar potential, or alongside high capacity factor clean power, such as hydroelectric and nuclear power plants. In regions with high renewables penetration, electrolysis can help manage variable loads on the grid, utilizing excess capacity during peak production to produce hydrogen rather than letting power be curtailed. For instance, electrolyzers integrated with offshore wind in regions with transmission constraints could create another revenue stream for the renewable generation. Federal agencies will assess various options in collaboration with states and local communities.

Regional availability of water resources is also an important factor in the siting and sustainability of hydrogen production facilities. While the water supply required for hydrogen production is likely to represent a small fraction of annual freshwater consumption nationwide,¹⁷⁷ water availability can vary widely by region. Future analysis may identify preferable locations for deployments of hydrogen production facilities based on regions of abundant water supply and may also identify strategies to deploy supporting infrastructure in water-stressed regions, such as water distribution pipelines, reclaimed purification systems, and desalination plants.

Regional storage potential

As real-world hydrogen projects ramp up, federal agencies will continue to assess optimal approaches and siting opportunities for hydrogen storage at scale. Hydrogen storage can decouple power generation from energy use and achieve lower costs than other technologies at scales of multiple days or weeks.¹⁷⁸ Hydrogen can be stored in gaseous or liquid vessels, in underground formations, or in materials, such as hydrogen carriers, depending on how it will be used. Each approach has both advantages and disadvantages; several DOE and industry projects and analyses are underway to reduce cost and potential emissions and improve efficiency and storage capacity.

Tanks and liquid dewars are already commercially used in industry and at hydrogen fueling stations to store hydrogen at scales of hundreds of kilograms to many metric tonnes. Limited deployments of largerscale vessels have primarily stored hydrogen in liquid form for aerospace applications that require the use of liquid hydrogen onboard. The world's largest liquid hydrogen storage vessel today is at Kennedy Space Center in Florida, storing 1.25 million gallons or over 330 tonnes of liquid hydrogen.¹⁷⁹ Even larger scales of hydrogen storage currently employ underground caverns and are used to buffer seasonal differences between hydrogen supply and demand for the petrochemical sector. The U.S. has three large-scale geological hydrogen storage caverns including the world's largest in Beaumont, TX, storing over 7,000 tonnes underground.44

Underground hydrogen storage caverns have primarily been excavated in salt deposits near the point of hydrogen use, with limited demonstrations in hard rock. Additional geologies used for natural gas storage and could potentially be used for hydrogen in the future include depleted oil and gas reservoirs and aquifers. Figure 31, below, shows the approximate availability of these geological formations throughout the United States. In many cases, these regions overlap with the dominant production potential regions shown in Figure 29. DOE funds research on subsurface hydrogen storage through the Subsurface Hydrogen Assessment, Storage, and Technology Acceleration (SHASTA) program.¹⁸⁰ The program aims to expand the technical storage viability of hydrogen beyond salt and hard rock formations to expand the geographic diversity of low-cost hydrogen storage opportunities. DOE will continue its analyses and RDD&D on storage location opportunities and on technologies including advanced hydrogen carriers, such as ammonia and liquid organic hydrogen carriers, as these can carry hydrogen at high energy densities.

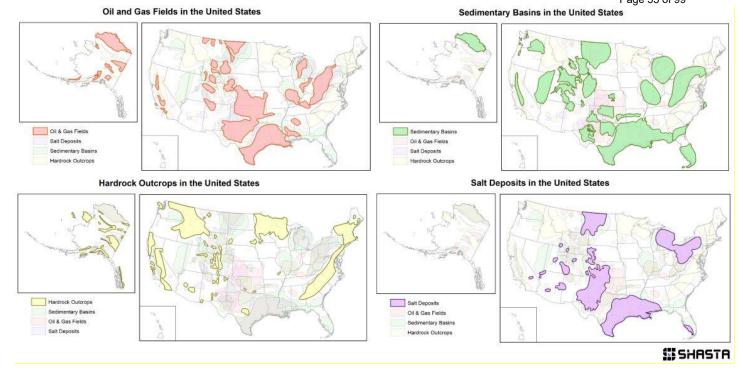
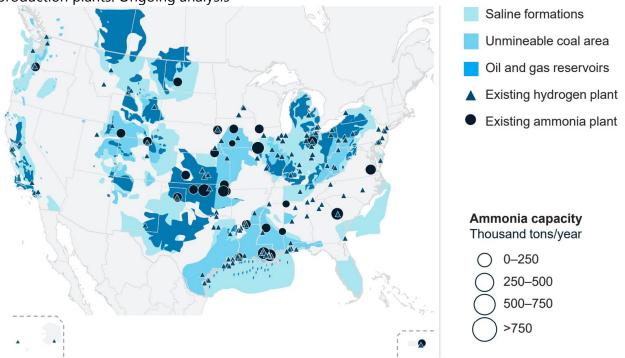


Figure 31: Underground storage opportunities in the United States. (Source: SHASTA¹⁸¹)

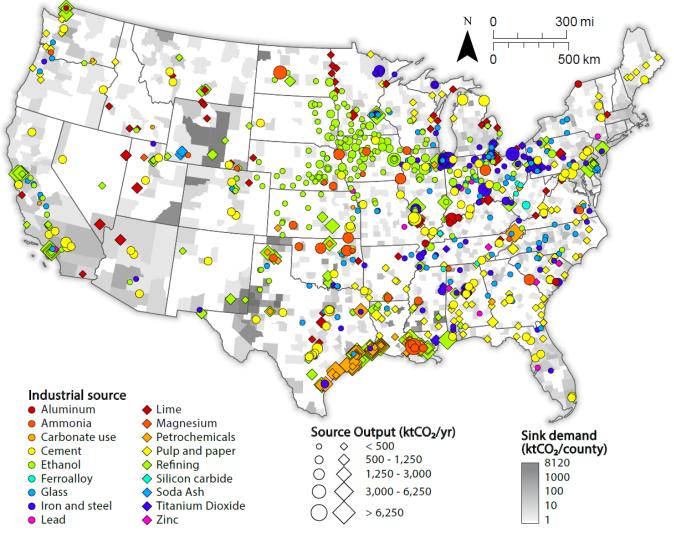
Many of these geologies and reservoirs can also be used for permanent CO_2 storage in support of clean hydrogen production. Figure 32 depicts the locations of potential CCS along with existing hydrogen and ammonia production plants. Ongoing analysis projects are currently identifying approaches to optimally leverage these resources and deploy future CO₂ and hydrogen infrastructure for cross-sector decarbonization.



*Figure 32: Potential locations for CCS based on geologic formations and existing hydrogen and ammonia plants in the United States. Alaska and Hawaii will be added in future roadmaps. (Source: Teletzke, G.F.*¹⁸²)

Regional end-use potential

As shown in Figure 33, some regions in the country have industrial clusters where several industries are potential candidates to adopt hydrogen as a feedstock or energy source. Decarbonizing these industry segments will depend on the viability of integrating clean hydrogen on a sector-by-sector and region-by-region basis. Yet, there is strong potential to leverage networks that can enable hydrogen infrastructure or large-scale CCS and develop best practices that can be used in other sectors.



*Figure 33: Industrial clusters in the United States create potential regions for decarbonization hubs. (Source: Psarras et al.*¹⁸³)

Strategic deployment of clean hydrogen will need to ensure clusters are not just a collection of disparate projects. Projects should be sized, scoped, and planned in coordination with each other to match scale, cost, and duration. Coordinated projects will help avoid stranded assets by providing a critical mass of offtakers, leveraging CCS and other infrastructure, and ensuring public investments pay dividends to meet our net-zero goal. Regional clean hydrogen hubs will demonstrate the efficacy of coordinating regional decarbonization efforts and support the business case of these projects to stimulate private capital investment. The hubs will also create avenues to engage stakeholders at every stage of the process to earn public support, develop community benefit agreements, and ensure projects advance environmental, health, and equity goals. Industries that already consume hydrogen at scale, such as ammonia production, are likely to be early adopters of clean hydrogen, given their existing supply chains and economies of scale. Figure 34 and Figure 35 show examples of current and future hydrogen production potential and the existing ammonia production sites.

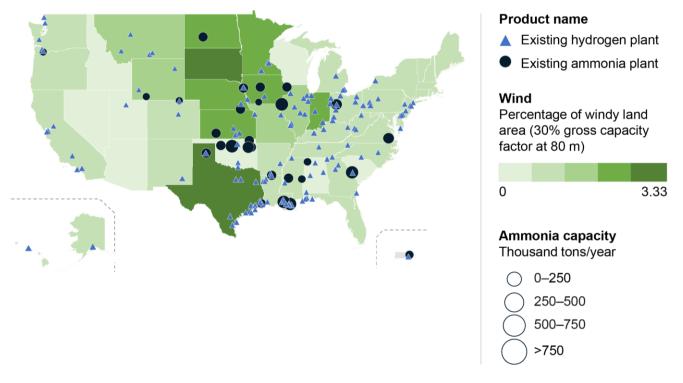


Figure 34: Existing hydrogen and ammonia production plants and potential wind energy resources in the United States.

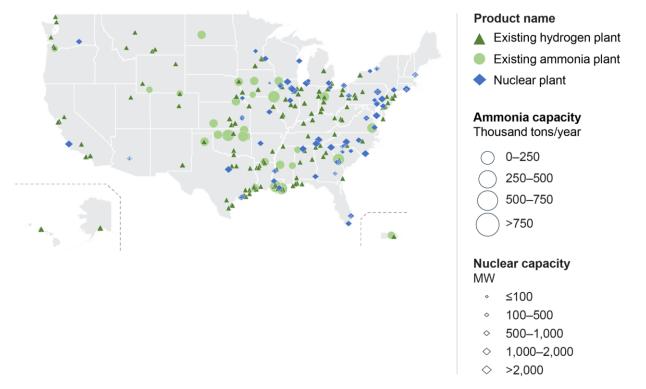


Figure 35: Existing hydrogen and ammonia production plants and nuclear energy plants in the United States.

Supporting Each Strategy

To support all three key strategies, federal agencies will leverage the entire continuum of activities across basic science¹⁸⁴ through applied research, development, demonstration, and large-scale deployments. As shown in Figure 36, the continuum of activities will be supported by foundational and crosscutting efforts to promote diversity, equity, inclusion, and accessibility; engage communities, ranging from environmental justice groups to Tribes, tribal organizations and labor unions; develop the workforce; advance policy; support the technology and energy transition; and enable market adoption at scale.

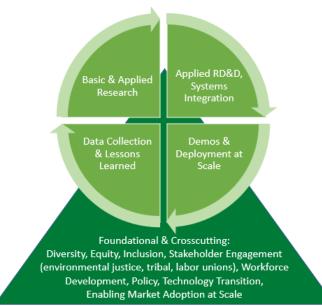


Figure 36: Foundational and crosscutting efforts will support the entire lifecycle of activities at DOE, from basic research through large-scale deployment.

Workforce development and good job creation will be supported by IRA. The U.S. Treasury Department and Internal Revenue Service published guidance on the IRA's prevailing wage and apprenticeship requirements, which went into effect January 29, 2023.¹⁸⁵ The requirements apply to several tax credits relevant to clean hydrogen technologies, including the Clean Hydrogen Production Tax Credit, the Alternative Fuel Refueling Property Credit, and the Credit for Carbon Oxide Sequestration, among others.¹⁸⁵ The Department of Labor is responsible for determining the prevailing wage and can assist taxpayers and contractors to ensure that they understand their responsibilities to secure compliance.¹⁸⁵

The U.S. Government's RDD&D activities are informed by market-based technical targets that enable hydrogen use to be competitive with incumbent fuels across sectors. The BIL requires DOE to develop targets for the program to address nearterm (up to 2 years), mid-term (up to 7 years), and long-term (up to 15 years) challenges to the advancement of clean hydrogen systems and technologies. ¹⁸⁶ Key targets are shown in Table 1.

Activities across government, industry, and academia must work in concert to advance technologies and provide market signals toward these targets. And, to ensure that the clean hydrogen market is selfsustaining (e.g., offers market-rate returns) when certain incentive programs (e.g., 45V, 45Q) expire. Many existing consortia and initiatives are already working to achieve these goals through collaborations between national laboratories, industry, and academia. Key examples include DOE's H2NEW consortium on electrolyzer technologies, the M2FCT consortium to advance fuel cells for heavyduty trucks, the Hydrogen Materials Compatibility Consortium (H-Mat), and other R&D projects and first-of-a-kind demonstrations funded through previous solicitations.

Table 1: Key Program Targets 2022-2036.

	2022-2023	2024-2028	2029-2036
Production	 3 or more pathways identified with potential to meet Hydrogen Shot 10,000 hours of high- temperature electrolyzer testing 3 or more pathways assessed for life cycle emissions 1.25 MW of electrolyzers integrated with nuclear for H₂ production 2 or more conditional loan program agreements 	 10 or more demos with renewables (including offshore wind), nuclear, and waste/fossil with CCS \$2/kg clean H₂ from electrolysis at scale by 2026* 51 kWh/kg efficiency; 80,000-hr life; and \$250/kW for low temperature electrolyzers 44 kWh/kg efficiency; 60,000-hr life; and \$300/kW for high temperature electrolyzers 20 MW of nuclear heat extraction, distribution, and control for electrolysis 	life; \$100/kW uninstalled cost for low temperature electrolyzers
Infrastructure & Supply Chains	 10 kg/min average H₂ fueling rate for heavy-duty applications 40% reduction in footprint of liquid H₂ fueling stations vs. current (2016) code. 50% increase in seal and metal durability in H₂ service vs. 2018 baseline 400 kg/hr. high-pressure compressors and cryopumps 5% or better accuracy for H₂ flow meters at up to 20 kg/min flow 	 7 kWh/kg efficiency for H₂ liquefaction 50% cost reduction of carbon fiber for H₂ storage vessels (vs. 2020) 50% of membrane/ionomer material recovery and >95% of platinum group metals (PGMs) recovery from fuel cell membrane electrode assemblies (MEA) pathways identified through recycling and upcycling 3 GW or more electrolyzer manufacturing capacity in the United States 	 \$4/kg H₂ cost at scale (including production, delivery, and dispensing at fueling stations) 70% of membrane/ionomer material recovery and 99% of PGMs from MEA pathways identified through recycling and upcycling 3 or more pathways validated for emissions reductions, while meeting environmental and energy justice priorities
End-Use and Enablers	 \$170/kW heavy-duty truck fuel cell cost vs. \$200/kW baseline 18,000-hr fuel cell durability for buses. 1.5 MW or more of H₂ fuel cells for data center resilience 1 MW scale electrolyzer and fueling marine applications 15 fuel cell delivery trucks operating in disadvantaged community, creating potential for market growth that reduces emissions and creates jobs 1 or more integrated H₂ for ammonia production demonstration 	 \$140/kW heavy-duty truck fuel cell cost 50% reduction of fuel cell PGMs vs. 2020 baseline 1 ton/week reduction of iron with H₂ and pathway to 5,000 tonnes/day 9 ppm NOx emissions for 100% H₂ turbines, 2 ppm with selective catalytic reduction 3 H₂ fuel cell Super Truck projects completed 2 or more pilot projects with tribes 4 template community benefit agreements 4 or more Regional Clean Hydrogen Hubs using diverse resources and for multiple strategic end-uses 	 \$80/kW heavy-duty truck fuel cell cost while also meeting durability and performance \$900/kW and 40,000-hr durability fuel-flexible stationary fuel cells 4 or more end-use demos (e.g., steel, ammonia, storage) at scale 10 MMT per year or more of clean H₂ used in strategic markets at scale aligned with the National Hydrogen Strategy goal

* Modeled cost at scale to meet Hydrogen Shot goal

C: Guiding Principles and National Actions

Guiding Principles

Federal Agencies will adhere to guiding principles in eight categories

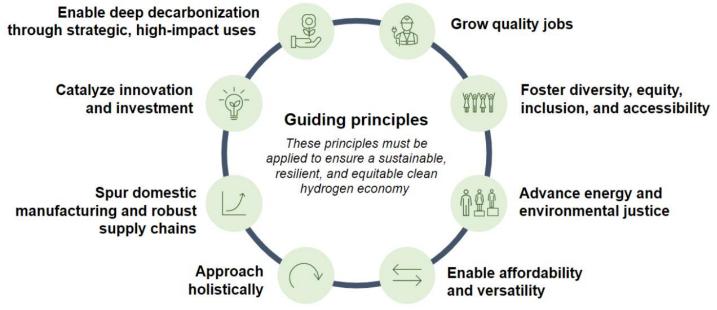


Figure 37: Eight guiding principles for the development of clean hydrogen production, transport, delivery, storage, and use.

Enable deep decarbonization through strategic, high-impact uses:

The U.S. Government will enable the national netzero and clean grid goals through *targeted* deployments of clean hydrogen in sectors where its use has the most impact, including industrial processes, heavy-duty transport, high-temperature heat, and long duration energy storage. These strategic deployments will be informed through analyses and stakeholder input to address key priorities including environmental, energy justice, and economic benefits.

• Catalyze innovation and investment:

The U.S. Government will foster partnerships with industry, academia, national laboratories, and other stakeholders to invest in innovation across the entire RDD&D value chain for clean hydrogen technologies. DOE's actions will stimulate growth, a competitive domestic industry, and sustained private investment, building upon American ingenuity, talent, and initiative. Demonstration and deployment programs (e.g., Regional Clean Hydrogen Hubs) will help de-risk first-of-a-kind projects and scaled, shared infrastructure—helping to unlock lower delivered cost of hydrogen as well as access to commercial debt.

• Foster Diversity, Equity, Inclusion & Accessibility:

The U.S. Government will promote diversity, equity, inclusion, and accessibility to effectively advance the U.S. research, innovation, and commercialization enterprise. Federal agencies' actions will support stewardship and promotion of diverse and inclusive workplaces that value and celebrate a diversity of people, ideas, cultures, and educational backgrounds that are foundational to delivering on the clean hydrogen strategy.

• Advance Energy and Environmental Justice:

As a covered program under the Justice 40 initiative, the U.S. Government will prioritize energy and environmental justice. Federal agencies' actions will seek to create new programs, tools and initiatives that will increase transparency, community engagement, economic opportunities, and access to clean hydrogen technologies that can help improve the health and well-being of communities, including Tribal Nations and other communities who have been historically underserved in alignment with the Justice40 Initiative. Siting and benefits of clean hydrogen deployments should be developed through meaningful and sustained engagement with each community that desires to take part in the clean hydrogen economy and governmentwide tools such as the Climate and Economic Justice Screening Tool (CEJST)¹⁸⁷ should be consulted prior to engagement to help developers identify burdens, disparities, and opportunities in overburdened and underserved communities. Additional government-sponsored community engagements and listening sessions are planned to help surface frontline and fenceline community concerns, specifically around hydrogen technologies including CCS technologies. Efforts are already underway to understand and address community concerns, ranging from NO_x emissions to environmental health risks associated with unconventional natural gas production, per- and polyfluoroalkyl substances (PFAS) use in hydrogen fuel cells and electrolyzes, and hydrogen leakage detection. Future guidance will be issued to help identify and quantify benefits that will flow to disadvantaged communities. Safe practices in the production, storage, distribution, and use of hydrogen will continue to be an integral part of development.

Grow Quality Jobs:

The U.S. Government will focus on preserving and growing quality jobs. These jobs are defined as good-paying, family-sustaining jobs with pathways for advancement, worker voice in workplace health and safety plan design and implementation, and

the free and fair chance to join a union. Federal agencies' actions will also provide opportunities for workers and communities transitioning away from carbon-intensive sectors, leveraging existing and developing new skills across industries by utilizing and expanding registered apprenticeship programs, developing sectoral strategies for workforce development, and supporting job growth at each step in the hydrogen value chainfrom equipment manufacturing and trucking to pipeline construction and CCS. DOE's report, Pathways to Commercial Liftoff: Clean Hydrogen, estimated approximately 100,000 new direct and indirect jobs could be created related to the buildout of new projects and clean hydrogen infrastructure.³ Direct jobs relate to employment in roles such as engineering and construction, and indirect jobs relate to manufacturing and the raw material supply chain.

• Spur domestic manufacturing and robust supply chains:

The U.S. Government will promote U.S. manufacturing, ensure robust, secure, and resilient supply chains, and increase exports. Federal agencies' actions will utilize multiple tools, from grants to financing to facilitating partnerships. Recent DOE analyses have characterized the makeup of hydrogen technologies, as well as vulnerabilities in the supply chain for electrolyzers and fuel cells.¹⁸⁸ DOE is now supplementing this work with substantial RD&D investments to reduce the cost of electrolyzer and fuel cell manufacturing and enable scale-up, expand the supply chain for electrolyzer and fuel cell components, and advance recycling technologies, in support of EPACT- 2005 Sections 815 and 816 (as enacted by BIL Section 40314).¹⁸⁹

• Enable affordability and versatility:

The U.S. Government will target affordability and create flexibility in the energy system by leveraging and coupling diverse sources, including renewables and high baseload clean assets such as nuclear power, utilizing fossil and CCS infrastructure where appropriate, and enabling resilience and energy security. By using clean hydrogen as a fuel or feedstock or as an energy carrier and storage medium, federal agencies can provide multiple revenue streams across sectors and avoid stranded assets.

Approach holistically:

The U.S. Government will approach clean hydrogen development and deployment holistically and will cultivate sustainable best practices through targeted development to support—not compete with—other decarbonization technologies such as electrification. Federal agencies will foster rigorous and transparent analyses on social, environmental, economic, and energy impacts to help guide sustainable development of the nascent global clean hydrogen industry.

Federal agencies will use these guiding principles as the U.S. National Clean Hydrogen Strategy and Roadmap is developed and continuously refined. Principles of equity and justice are a high priority, consistent with the Biden Administration's commitments to ensure that overburdened, underserved, and underrepresented individuals and communities have access to Federal resources pursuant to Executive Order (E.O.) 13985, Advancing Racial Equity and Support for Underserved Communities;¹⁹⁰ E.O. 14020, Establishment of the White House Gender Policy Council;¹⁹¹ and E.O. 14008, Tackling the Climate Crisis at Home and Abroad.¹⁹²

Community engagement and collaboration, including work undertaken through community benefit agreements, will take time and must be part of a long-term effort. Programmatic changes are in development that extend response times, lower barriers for participation, and increase opportunities for community engagement. By recognizing and addressing the challenges early on and across the hydrogen value chain, we will collectively accelerate progress towards our goals. With the right strategy and implementation plan, clean hydrogen technologies can reduce not only GHG emissions, but emissions of nitrogen oxides and particulates from heavy-duty road transportation and stationary power, improve human and environmental health, and provide resilience and energy security—all while creating new regional economic opportunities and positioning the United States as a global leader in a nascent industry.

Actions Supporting the U.S. National Clean Hydrogen Strategy and Roadmap

Federal agencies, in partnership with state, local, and Tribal governments, and stakeholders will take action to develop and deploy clean hydrogen technologies. Planned actions are outlined across the near-term through 2025, mid-term to 2029, and longer term to 2035. The plans outlined in this report will be used to fulfill the reporting requirement in the BIL and are expected to be continually refined and updated. They are based on lessons learned and best practices from the development of both hydrogen and other advanced technologies, considering local and regional opportunities with a focus on environmental and energy justice, and forging partnerships across government, industry, investors, and academic and research institutions to speed progress.

Several of these actions are already in progress and will be supported by existing and recently announced public funding opportunities, such as initiatives under DOE's LPO and Regional Clean Hydrogen Hubs under BIL. Subject to annual congressional appropriations and private sector investment, federal agencies and other stakeholders will undertake additional actions across the RDD&D pipeline. DOE will track key indicators and metrics to track progress of the U.S. hydrogen strategy. While past analyses of the benefits of hydrogen have largely focused on GHG emissions, ongoing and planned activities are also aiming to quantify other benefits, such as mitigation of criteria pollution, job creation, and domestic leadership in innovation. Future versions of this Roadmap will describe these impacts in great depth.¹⁹³

This is only the beginning of the national effort to innovate and build the full value chain for clean hydrogen from production through delivery and storage infrastructure, market adoption and economic development—continued effort and investment will be required. The U.S. Government is taking a holistic view of catalyzing investments and actions to accelerate the commercialization of hydrogen and related technologies across the Nation.

The National Strategy and Roadmap aligns with the key hydrogen provisions in the BIL, as shown in Figure 38, and will advance the broader national effort to innovate and build the full value chain for clean hydrogen. Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG

	2023	2024	2025	Page 64 of 99
National Strategy and Roadmap	Ongoing analysis: emissions, jobs, policies, inves	, infrastructure,	Update National Strategy and Roadmap	Continue to refine and iterate
Clean Hydrogen DOE, in consultation with EPA, to de Production Hydrogen Production Standard an Standard			Standard and updat	e
Hydrogen Hubs	lydrogen Hubs Select 6-10 regional clean hydrogen one year of proposal submissions a Total: \$8B from FY22 through		ubmissions and execu	
Electrolysis RD&D	Additional electrolysis and related RD&D. Total: \$1B from FY22 through FY26		Meet \$2/kg H ₂ from electrolysis	
Manufacturing & Additional Manufacturing & Rec Recycling RD&D Total: \$500 million from FY22 t				

Figure 38: Timeline for key hydrogen provisions in the Bipartisan Infrastructure Law.

Federal agencies will work with states, Tribal governments, communities, and other stakeholders to identify regulatory gaps and develop strategies to address them.

Figure 39, based on input across agencies, shows various segments of the hydrogen value chain from production through end-use and lists the agencies that may have jurisdiction in key areas. Based on a DOE-funded report by Sandia National Laboratories,¹⁹⁴ Table 2 and Table 3 (below) show examples of specific regulatory activities by the various agencies. Agencies will work together to regularly update this assessment **and to identify and prioritize actions** to ensure the U.S. can accelerate the buildout of hydrogen production, delivery, storage, and end-use, while also addressing potential environmental concerns and ensuring equity and justice for overburdened, underserved, and underrepresented individuals and communities. Hearing Exhibit 108 - Attachment MCJ-1: US National Clean Hydrogen Strategy and Roadmap Proceeding No. 23A-0392EG Page 65 of 99

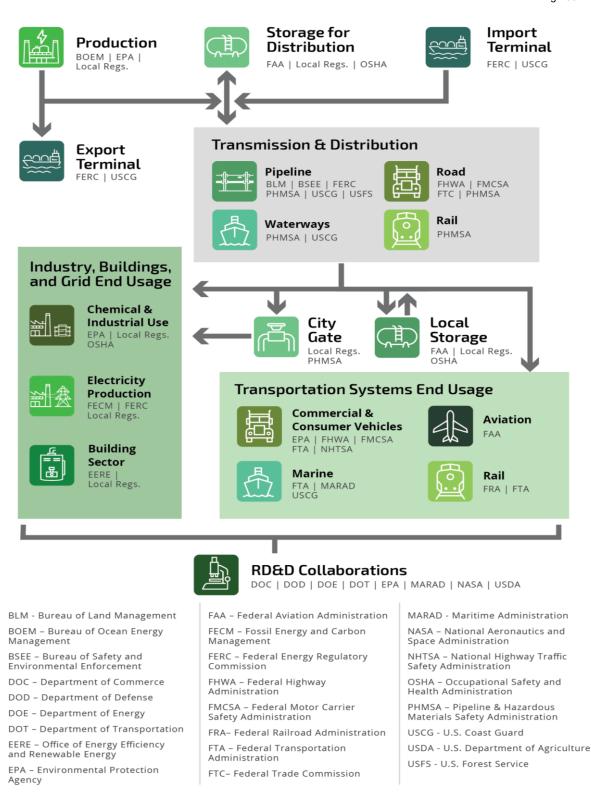


Figure 39: The regulatory landscape involves a suite of Federal and local regulators who may oversee each segment of the hydrogen value chain. (Source: Sandia National Lab)

Table 2: Examples of regulatory activities by U.S. agencies relevant to hydrogen production, storage, and delivery.

	Agency	Regulation	Summary	
ction	EPA	40 CFR Part 98	Requires greenhouse gas reporting by applicable facilities, including related to hydrogen production and other applicable source categories.	
Production	DOE	IIJA Sec 40315 (Sec 822 of EPACT-2005)	Directs DOE to develop a clean hydrogen production standard.	
	FAA	14 CFR Part 420	Dictates the separation distance requirements for storage of liquid hydrogen and any incompatible energetic liquids.	
	FERC*	18 CFR Part 157	Issuance of certificates of public convenience and necessity to prospective companies providing energy services or constructing and operating interstate natural gas pipelines and storage facilities.	
e	EPA	40 CFR 144, 146	Authorization to inject hydrogen for the purposes of subsurface storage.	
Storage	OSHA	29 CFR Part 1910	Dictates the safety of the structural components and operations of gaseous and liquid hydrogen storage and delivery.	
¢)	BSEE	43 USC Chapter 29	Manages compliance programs governing oil, gas, and mineral operations on the Outer Continental Shelf (OCS).	
ation by Pipeline	FERC*	18 CFR Part 153, 157, and 284	Applications for authorization to construct, operate, or modify facilities used for the export or import of natural gas. Issuance of certificates of public convenience and necessity to prospective companies providing energy services or constructing and operating interstate natural gas pipelines and storage facilities. Regulation of natural gas transportation in interstate commerce.	
portatio	PHMSA	49 CFR Part 192, 195	Prescribes minimum safety requirements for pipeline facilities, pipelines, and the transportation of gas or hazardous liquids within the limits of the outer continental shelf.	
Transport	USCG	33 CFR Part 154	Regulations for facilities transferring hazardous materials back and forth from a vessel to a facility.	
Transportation by Rail	PHMSA	49 USC 5117 and 49 CFR Part 172, 173, 174, 179, 180	Lists and classifies hazardous materials for transportation and prescribes the requirements for papers, markings, labeling, and vehicle placarding. Provides requirements for preparing hazardous materials for shipment as well inspection, testing, and other requirements for transportation of hazardous materials in or on rail cars, including construction & usage instructions for DOT-113A60W tank cars. Gives the authority to authorize a variance that is still at the same safety level, special permit is required to use an alternative fuel that does not have a safety standard.	

			Page 67 of 99
	FHWA	23 CFR Part 658, 924	Regulates size and weight of trucks and highway safety which includes bridges, tunnels, and other associated elements.
bad	FMCSA	49 CFR Part 356, 389, 397	Motor carrier routing requirements, general motor carrier safety regulations, and transportation of hazardous materials.
by Rc	FTC	16 CFR Part 306	Describes the certification and posting of automotive fuel ratings in commerce.
rtation	PHMSA	49 CFR Part 172, 173, 177, 178, 180	Lists and classifies hazardous materials for transportation, and prescribes requirements for papers, markings, labeling, and vehicle placarding.
Transportation by Road			Provides requirements for preparing hazardous materials for shipment, and inspection, testing, and other requirements for transportation of hazardous materials via public highways (including transportation containers).
sys	PHMSA	49 CFR Part 172, 173, 176, 178, 180	Lists and classifies hazardous materials for transportation and prescribes the requirements for papers, markings, labeling, and vehicle placarding.
terwa			Provides requirements for preparing hazardous materials for shipment, as well inspection, testing, and other requirements for containers.
Vat			Requirements for transportation by vessel.
Transportation by Waterways	USCG	33 CFR Part 154, 156 and 46 CFR Part 38, 150, 151, 153, 154	Regulations for transferring hazardous materials back and forth from a vessel to a facility. Transfer of oil or hazardous material on the navigable waters or contiguous zone of the U.S.
sporta			Requirements for transportation of liquified or compressed flammable gases, including incompatibility of hazardous materials and rules for containers.
Tran			Regulations for ships and vessels carrying bulk cargo, including bulk liquified gases as cargo, residue, or vapor.

* Application of some of these authorities to hydrogen may require additional legislative or regulatory action (e.g., FERC)

Table 3: Examples of regulatory activities by U.S. agencies relevant to end-use of hydrogen.

End-Use

System	Agency	Regulation	Summary	
≥	FAA	14 CFR Part 23, 25, 27, 29 Subpart E	Requirements for electrical generating systems including auxiliary and backup power for airplanes and rotorcraft.	
r and ver Supp	FMCSA	49 CFR Part 390	Regulates additional equipment on commercial vehicles to ensure it does not reduce the overall safety of the vehicle.	
Auxiliary Power and Alternative Power Supply	FRA	49 CFR Part 229	Regulations for electrical systems, generators, protection from hazardous gases from exhaust and batteries, and crashworthiness for locomotives.	
Auxi Alte	USCG	46 CFR Part 111	Regulations for power supply systems on ships.	
Chemical and Industrial Use	EPA	40 CFR Part 98	Requires greenhouse gas reporting by applicable facilities, including related to general stationary combustion and other applicable source categories.	
Chemic Industr	OSHA	29 CFR Part 1910	Dictates the safety of the structural components and operations of gaseous and liquid hydrogen in terms of storage as well as delivery.	
ion	DOE	10 CFR Part 503, 504	Relates to new baseload powerplants including the use of alternative fuels as a primary energy source.	
Electricity Production	EPA	40 CFR Part 60	Addresses GHG emissions from fossil fuel-fired electric generating units (EGUs).	
Electricity	FERC*	18 CFR Part 292	Regulations regarding small power production and cogeneration facilities.	
t/Exp nals		33 CFR Part 154,	Regulations for self-propelled vessels that contain bulk liquified gases as cargo, cargo residue, or vapor.	
Import/Ex ort Terminals	156		Transfer of oil or hazardous materials on the navigable waters or contiguous zone of the U.S.	
mer and /ehicles	FHWA	23 CFR Part 658, 924	Regulates the size and weight of trucks and highway safety which includes bridges, tunnels, and other associated elements.	
Use in Consumer and Commercial Vehicles	NHTSA	49 CFR 571	Provides Federal Motor Vehicle Safety Standards for motor vehicles and motor vehicle equipment.	

Use in Aviation	FAA	14 CFR Part 23, 25,26, 27, 29, 33	Provides requirements and airworthiness standards for airplanes and rotorcraft.
time	FTA	49 USC Chapter 53	Requirements for National Public Transportation Safety Plan for public transportation that receives Federal funding.
Use in Maritime	USCG	46 CFR Parts 24– 196	Regulation of vessel construction for both passenger and cargo applications as well as general fuel requirements based on the flash point of the fuel.
	FRA	49 CFR Part 229, 238	Locomotive safety design and crashworthiness requirements, including safety requirements for passenger locomotives.
Use in Rail	FTA	49 CFR Part 659, 674	Provides guidance for rail fixed guideway systems and the oversight of safety, including hazard management and safety and security plans and review. Mandates state safety oversight of fixed guideway public transportation systems.

* Application of some of these authorities to hydrogen may require additional legislative or regulatory action (e.g., FERC)

Actions and Milestones for the Near-, Mid-, and Long-

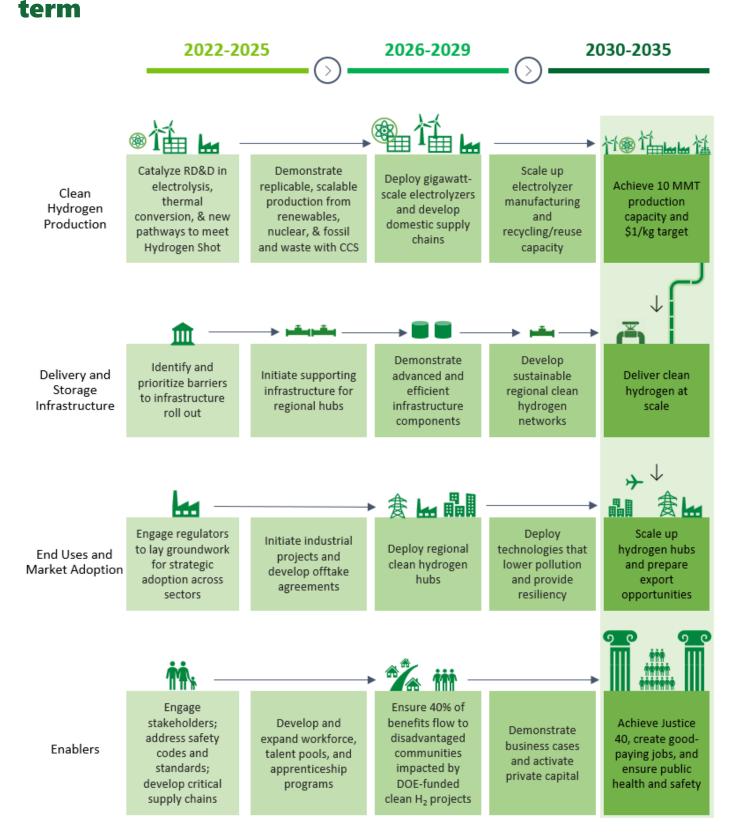


Figure 40: The national action plan for clean hydrogen.

Actions to support clean, affordable, and sustainable hydrogen production

2022-2025	2026-2029	2030-2035	
 Assess pathways from lifecycle, sustainability, cost, regional, and equity perspectives to prioritize strategies, determine gaps, and inform interim goals. Establish Clean Hydrogen Production Standard. Demonstrate clean hydrogen production technologies from multiple pathways, including pyrolysis, waste, renewables, and nuclear. Reduce the cost of electrolyzers at scale through RDD&D on manufacturing, stacks, and BOP components. Reduce the cost of thermal conversion technologies through RDD&D on modular designs and process intensification. Develop low-cost, durable membranes and separation materials. Identify opportunities for standardization of components, reduce dependence on critical materials, and foster a robust supply chain. Design and conduct accelerated stress testing techniques to assess and improve durability. Publish case studies on pathways, emissions, and cost and update GREET capabilities for user-friendliness, transparency, and additional pathways in support of 45V. Develop rigorous data collection and monitoring framework for future deployments. Identify needed worker competencies and develop consensus-based, industry-accepted training credentials where possible. Promote higher-education and apprenticeship programs, especially in disadvantaged communities, for training the clean hydrogen workforce, including on safety, codes, and standards. 	 Deploy clean hydrogen from renewables, nuclear, fossil + CCS at scale. Enable clean hydrogen production from electrolysis at \$2/kg.² Enable multi-gigawatt-scale domestic electrolyzer manufacturing capacity. Demonstrate catalysts and components that minimize use of critical materials while achieving competitive performance and durability. Optimize integration between electrolyzers and clean energy supplies to reduce cost and improve efficiency and resilience. Advance the most promising concepts for hydrogen production currently at lab scale, such as thermochemical, photoelectrochemical or biological approaches. Collect data from real-world demonstrations to inform RDD&D and continue improving performance and durability. Refine and update pathways assessments to ensure the most sustainable, equitable, resilient, and affordable approaches are targeted. Use rigorous analyses, lessons learned, best practices, and broad stakeholder feedback to identify pathways for scale up with highest benefits. Review and refine work competencies and industry-accepted training standards to match industry need. 	 Produce at least 10 MMT/year of clean hydrogen by 2030. Enable clean hydrogen production at \$1/kg³ from diverse resources. Demonstrate electrolysis stacks that minimize the use of critical materials and achieve targeted performance and durability. Demonstrate novel, commercially viable approaches to hydrogen production leveraging diverse feedstocks, such as wastewater or high-temperature heat, at scale. Ensure resilient and sustainable domestic supply chains are available for all production pathways employed and enable independence from imports. Continue to collect data from real-world deployments to inform RDD&D, identify remaining gaps and refine strategies. Apply best practices, lessons learned, and rigorous analyses, including through global collaboration and sustainability frameworks to ensure the most sustainable, equitable, resilient, and affordable approaches are advanced to maximize benefits. Sustain university, community college, and union training programs to support a robust workforce. 	

² Modeled cost at scale, meets BIL provision (Sec. 816 of EPACT-2005) \$2/kg by 2026.

³ Modeled cost at scale to meet Hydrogen Shot goal.

Actions to support safe, efficient, and reliable clean hydrogen delivery and storage infrastructure

	2022-2025	2026-2029	2030-2035
Delivery and Storage Infrastructure	 Develop and update rigorous analytical models and tools to assess delivery and storage pathways, determine gaps, and prioritize strategies. Develop technologies to tightly monitor and mitigate hydrogen leaks and boil-off. Assess compatibility of pipeline and component materials with hydrogen and hydrogen blends with natural gas. Advance novel approaches for low cost, high efficiency hydrogen liquefaction and boil-off mitigation. Conduct discovery and development of hydrogen carrier materials for use in bulk storage and distribution. Identify geologic formations that can be used for bulk hydrogen storage, and associated development and operating requirements. Develop and optimize designs for hydrogen infrastructure in key applications, such as industry and energy storage. Develop technologies for high throughput dispensing of hydrogen for heavy-duty vehicles. Develop and harmonize fueling protocols for heavy-duty and off- road vehicles for which hydrogen is the optimal solution. Accelerate RDD&D to reduce the cost of high pressure and liquid hydrogen storage tanks, including carbon fiber composite vessels. Establish data monitoring and collection framework to assess upstream and on-site emissions. 	 hydrogen carriers and design reliable, low-cost regenerator systems. Initiate regional bulk hydrogen storage demonstrations, including underground approaches, and ensure local and regional benefits. Demonstrate novel, efficient, and low-cost approaches to bulk hydrogen delivery. Deploy scalable hydrogen fueling stations to support early fleet markets, such as heavy-duty trucks and buses. Ensure monitoring systems and data collection are in place for potential hydrogen and other emissions/releases. 	 Design networks of hydrogen infrastructure optimized for regional supply and demand, in collaboration with local communities and stakeholders to maximize benefits and ensure energy, environmental, and equity goals are addressed. Demonstrate advanced liquefaction with double the efficiency of current concepts. Develop long term storage plan/strategic hydrogen reserve to ensure resilience of supply. Deploy Regional Clean Hydrogen Hubs with advanced low-cost clean hydrogen storage and infrastructure. Collect data, including emissions data, from demonstrations of bulk hydrogen distribution (e.g., through pipelines or carriers) in real-world environments to inform RDD&D that reduces cost and improves reliability. Continue collecting data to inform scale up of optimal delivery and storage pathways and RDD&D. Ensure any safety or other best practices related to hydrogen infrastructure are shared across diverse stakeholders to enable continuous improvement. Leverage global collaborations on hydrogen infrastructure to inform long term investment plans and hydrogen exports opportunities.

Actions to support clean hydrogen use and broader market adoption

2022-2025	2026-2029	2030-2035
 Scale clean hydrogen deployments across production, processing, delivery, storage, and end-use. Work across industries (e.g., nuclear, renewables, fossil, CCS, energy storage) to identify regulatory, and policy gaps, and key strategies to address them (e.g., "Dig Once" approaches to co-locate transmission, CO₂, hydrogen, and other conduits) to minimize impacts. Develop streamlined guidance on hydrogen pipeline and large-scale project permitting with stakeholder engagement and addressing environmental, energy, and equity priorities. Develop market structures and offtake agreements to accelerate progress. Initiate transition to clean hydrogen for hard-to-decarbonize industrial applications and identify specific locations for potential scale up (e.g., ammonia, refineries, steel). Advance efficient end-use technologies (fuel cells/other power conversion with low/zero emissions) and down select for scale up. Complete robust modeling and improve data collection to quantify climate impacts of hydrogen 	 Enable international harmonization of codes and standards related to hydrogen technologies. Address regulatory challenges to increase electrolyzer access to renewable and nuclear energy. Share safety best practices and lessons learned from early deployments through publicly accessible platforms. Deploy at least two Regional Clean Hydrogen Hubs, demonstrating hydrogen use in hard-to-decarbonize sectors (e.g., industry and heavy-duty transport). Develop national guidance for hydrogen blending limits. Supply clean hydrogen to produce at least 3 billion gallons of sustainable aviation fuels from biomass and wastes by 2030. Increase the efficiency and cost- effectiveness of recovery and recycling of raw materials from electrolyzers, fuel cells, and other components across the hydrogen value chain to ensure independence from foreign imports. Collect and analyze safety, risk, and reliability data to develop early insights that can influence future deployments. 	 Develop market structures and regulatory guidance to enable clean hydrogen exports. Utilize lessons learned from large-scale deployments to identify priority sectors for future growth with a focus on holistic approaches that support the most efficient, affordable, and climate-aligner goals that maximize public health safety and the environment. Demonstrate and quantify the benefits of hydrogen in enabling the resilience of futur clean energy systems and addressing disaster mitigation (e.g., microgrids, cyber security remote communities). Demonstrate ultra-low-NO_x turbine operation and low-PGI fuel cell operation on 100% hydrogen for power generatio by 2030. Launch at least one Regional Clean Hydrogen Hub demonstrating hydrogen use i energy storage for a clean grid and quantify opportunities for hydrogen to support achieving a carbon pollution free grid by 2035 including regional factor. Continue collecting and analyzing safety, risk and reliability data and developing insights that enable continuou improvement.

Actions to enable a safe, affordable, and sustainable clean hydrogen economy and ensure energy justice

2022 2025	2026 2020	2020 2025			
2022-2025	2026-2029	2030-2035			
 Develop and implement frameworks for broad and inclusive community engagement, including from environmental and energy justice, disadvantaged communities, Tribes, Tri organizations labor unions, industry, academia, national laboratories, and Federal, state, and local governments the ensure broad participation and hold listening sessions to gather stakeholder feedback. Incorporate Community Benefit Plans in funding opportunities requiring applicate to describe and commit to community and labor engagement, investing in creating good jobs, furthering diversity, equity, inclusion and accessibility and meeting Justice 40 goals. Identify metrics for diversity, equity, inclusion, accessibility, and other key priorities, for teams and organizations, and geographical/community locations for Federally funded demonstrations. Launch tools and platforms (e.g., H2Matchmaker) to facilitate partnershi inclusion, and market success. Develop retraining programs for worket (e.g., from fossil industries), enabling b near- and long-term good paying jobs Develop recruitment and career prografor students from underrepresented communities and foster diversity, equitinclusion, and accessibility. Develop and implement sustainability frameworks and NEPA best practices. Develop education resources to suppo hub community outreach and engagement strategies. Improve data collection on regional priorities (e.g., criteria pollution) and identify applications to inform clean hydrogen deployments. 	 improve community engagement and inclusion and apply lessons learned. Foster public-private partnerships to enable inclusion and accelerate progress. Develop and implement community benefit agreements with disadvantaged communities in Hub regions. Launch deployments of hydrogen technologies that reduce criteria pollution in nonattainment areas and provide resilience, jobs, and other key benefits for local and disadvantaged communities. Conduct impact assessments of hydrogen technologies on regional water supply and other regional resources. Identify and apply lessons learned for environmental and risk assessments, including through global and regional collaborations. Work with unions to develop and expand registered apprenticeship programs for hydrogen technologies. 	 Quantify benefits from deployments and identify additional policy or program priorities to accelerate progress in targeted, no- regrets areas. Deploy manufacturing facilities for clean hydrogen technologies in disadvantaged communities for local and regional benefits. Evaluate the techno-socio- economic impact of Regional Clean Hydrogen Hubs. Develop and refine market structures to distribute costs and benefits of new technologies equitably. Ensure adaptation, cyber, resilience, and other mitigation approaches are included in strategic plans for scale up. Update and refine sustainability frameworks and best practices to inform future deployments of hydrogen. Leverage global collaborations and initiatives to maximize success across the RDD&D pipeline and ensuring an equitable clean energy transition. 			

Phases of Clean Hydrogen Development

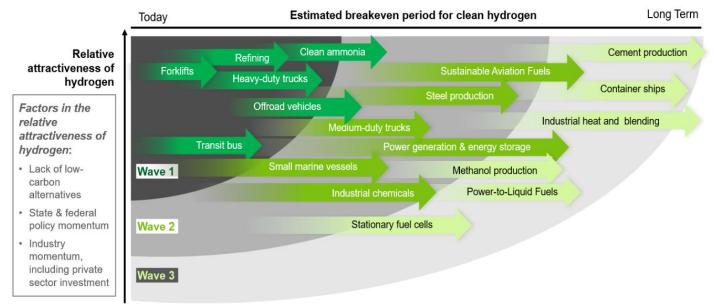


Figure 41: Clean hydrogen will be developed in waves, based on the relative attractiveness in each end-use application. Arrows depict the timeframe when hydrogen is expected to be competitive with incumbent technologies at scale throughout the U.S.

The market penetration of hydrogen technologies will depend on numerous factors including technical maturity, cost, infrastructure availability, manufacturing and supply chain capacities, the cost of other low-carbon solutions, the policy and regulatory landscape, regional and state initiatives, industry momentum and commitments, and unlocking private capital and investment.

Based on two key factors—estimated break-even and the relative attractiveness of hydrogen as a decarbonization solution—as well as stakeholder input, the federal government envisions three application adoption phases or "waves" for clean hydrogen use in the United States. Figure 41 depicts how potential markets will evolve in the U.S. and ramp up in the early, mid, and long term. The relative placement of end-use applications in each phase is based on a range of quantitative and qualitative factors and will be updated over time as the industry and policy landscape evolves.

First Wave

Applications of clean hydrogen in the first wave will be jumpstarted by existing markets that have few alternatives to clean hydrogen for decarbonization and where there is access to hydrogen and compatible end uses. This includes existing refining and ammonia production plants. Industrial clusters that co-locate large scale production with end-use for such applications can help drive down costs and create the infrastructure that could be leveraged for other markets in subsequent phases.

- Forklifts and other material handling equipment in warehouses, ports, and other industrial sites have high utilization, predictable refueling locations and a need for fast refueling. The U.S. Government has already catalyzed this niche application in the United States, enabling thousands of systems in the market and a nascent infrastructure.
- **Refineries** represent the largest hydrogen market today and have no alternative for cracking heavy crude oil and for desulfurization. Switching to the use of clean hydrogen will create demand in the near term and immediately reduce emissions.
- **Transit buses** could be an attractive use case, particularly in regions that require long-distance operation and high uptimes and for transit agencies with large bus fleets where individual

battery electric vehicle charging may be challenging.

- Long-haul heavy-duty trucks have high utilization, high energy requirements, and need to refuel quickly. Together with medium-duty vehicles, they produce about 20 percent of transportation-sector greenhouse gas emissions in the United States.¹⁹⁵
- Heavy machinery in mining, construction and agriculture could benefit from fuel cell propulsion, since they have high power requirements, need to be refueled quickly, and may need to operate far from power grids. These applications require large volumes of hydrogen and will create demand.
- Ammonia production uses carbon-intensive hydrogen as a feedstock today can be replaced with clean hydrogen without retrofitting plants. As the second largest captive market requiring hydrogen following refining, ammonia can also offer stable demand for clean hydrogen.

By supporting demonstrations and infrastructure for many of the above markets, federal agencies can enable high volumes of hydrogen in limited regions and provide tangible benefits to disadvantaged communities or workers that would otherwise be exposed to diesel exhaust and other pollutants.

Second Wave

Applications in the second wave include use cases where clean hydrogen offers a growing economic value proposition, supported by commitments by industry and policy momentum. This phase includes a broader range of transportation use cases and widens to include greater use of industrial fuel and feedstock. A few examples of additional applications beyond those in the first wave include:

- **Medium-duty trucks** powered by hydrogen fuel cells should become increasingly available at scale as heavy-duty transport leads the way in expanding hydrogen distribution and refueling infrastructure.
- **Regional ferries** powered by fuel cells, which could transport people or goods over short distances, are likely to become cost-competitive

with internal combustion engines as hydrogen and fuel cell costs decline.

- **Certain industrial chemical production,** such as in the plastics industry, requires hightemperature heat that is difficult to achieve with electricity, or rely on hydrogen feedstock from fossil sources today. These sectors could be decarbonized using clean hydrogen for heat generation, and as a feedstock.
- **Steel production** can decarbonize with clean hydrogen when applied to iron ore-based steel production that requires carbon-free reductants and high temperatures, where electrolytic production would not yet be viable.
- Energy storage & power generation can transition to gas turbines fueled with mixtures of hydrogen and natural gas for near-term emission reductions in fossil assets. Pure hydrogen can also be used as technologies become available that produce low nitrogen oxides. Fuel cells can also be used as a power conversion technology. Clean hydrogen can play a key role in seasonal storage to decarbonize the grid and reduce fossil-based generation.
- Aviation can transition to sustainable fuels that are produced using clean hydrogen and biomass and waste feedstocks, contributing to the Biden-Harris Administration goal of 3 billion gallons of sustainable aviation fuel.¹¹⁴ The production of clean hydrogen at scale will also lay the groundwork to produce power-to-liquids in the longer term. Industry feedback suggest certain market segments could additionally use hydrogen directly, though cryogenic storage may be required due to energy density requirements.

Third Wave

Applications in the third wave will become competitive as clean hydrogen production scales significantly and as costs decline and infrastructure becomes available. For example:

• **Backup power & stationary power** from fuel cells can replace diesel generators in providing resilience to critical 24/7 facilities such as hospitals and data centers, also offering advantages to

disadvantaged communities and improving air quality. Backup power is distinct from energy storage as its role is to provide resilience for a singular customer or microgrid, whereas energy storage supports the macro grid.

- Methanol produced with clean hydrogen can also be used directly as a fuel or fuel supplement, for container ships, rail, or other maritime applications, and as an energy carrier.
- Container ships carry about 90 percent of global trade by volume, producing about 3 percent of global carbon emissions and a larger share of sulfur dioxide emissions.¹⁹⁶ Potential alternatives during the third wave include clean ammonia, clean methanol, and liquified clean hydrogen.
- **Cement** can use clean hydrogen to decrease direct CO₂ emissions where electrification is not an option due to high heat requirements.
- Blending with existing natural gas networks
 can support targeted decarbonization of hightemperature heating systems, primarily in the
 industrial sector where high temperatures are
 needed for certain sectors, such as chemicals.
 While this application can start even during the
 first wave, costs must decline considerably to be
 economically viable.

The phases of clean hydrogen deployment are highly dependent on the development of technology, research, and supportive policy structures. However, concentrating efforts on sectors that are more commercially viable, lack decarbonization alternatives, and enjoy industry momentum will increase the impact of public investments.

Systems Analysis Will Continue to Inform the U.S. National Clean Hydrogen Strategy and Actions

Robust and transparent analysis and modeling efforts completed through collaborations between national laboratories, industry, and academia will continue to inform priorities, milestones, and actions to advance clean hydrogen deployment in priority sectors. Over the past several decades, the federal government, including DOE, has funded the development of tools, such as those listed in Figure 42, to evaluate the role of hydrogen in industry, transportation, and the energy sector. Data from real-world deployments in the coming years will be used to continually refine these tools to ensure they reflect status of technology cost and performance.

Analysis tools that DOE has funded to date cut across many different aspects of hydrogen markets. Foundational tools evaluate the cost and performance of individual technologies, such as hydrogen production or infrastructure equipment. Technology assessments can then be used in supply chain analyses and to characterize the total cost and emissions of an application in a region. Supply chain analyses then inform market adoption analysis—for example, estimating the value proposition of hydrogen energy storage and sales of fuel cell trucks. All analyses are used to inform RDD&D activities and real-world data from technical demonstrations are fed back into foundational models to improve assessments in the future.

Ongoing government-funded and government-led analyses are identifying optimal pathways to achieve net-zero emissions economy-wide by 2050, using cross-sector tools such as the Global Change Analysis Model (GCAM) and the National Energy Modeling System (NEMS). DOE is currently funding updates to these tools to represent diverse hydrogen production, distribution, and utilization methods that are expected to be deployable at scale in the nearterm. Cross-office analyses completed using these models may inform strategy in future versions of this roadmap.

In collaboration with international partnerships, such as Mission Innovation, DOE is also funding the development of metrics and criteria that can be used to ascertain the impacts of hydrogen deployments on sustainability, such as on water consumption, labor opportunities, air quality improvements and more. DOE's solicitation for Regional Clean Hydrogen Hubs also evaluates applicants based on environmental justice criteria, such as community benefits. These criteria and impacts will be further described in future versions of the roadmap.

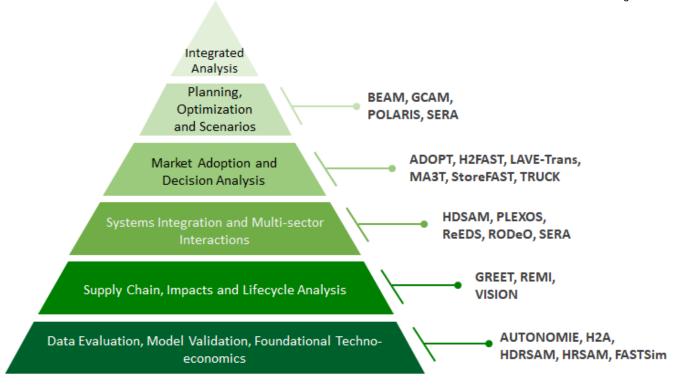


Figure 42: A suite of tools and models support systems analysis work from fundamental model validation and techno-economic work, to planning, optimization, and integrated analysis.

ADOPT: Automotive Deployment Options Projection Tool; Autonomie: (a vehicle system simulation tool); BEAM: Behavior, Energy, Autonomy, and Mobility; FASTSim: Future Automotive Systems Technology Simulator; GCAM: Global Change Assessment Model; GREET: Greenhouse gases, regulated emissions, and energy use in Technologies Model; H2A: The Hydrogen Analysis Project; H2FAST: Hydrogen Financial Analysis Scenario Tool; HDRSAM: Heavy-Duty Refueling Station Analysis Model; HDSAM: Hydrogen Delivery Scenario Analysis Model; HRSAM: Hydrogen Refueling Station Analysis Model; LAVE-Trans: Light-Duty Alternative Vehicle Energy Transitions; PLEXOS: (an integrated energy model); POLARIS: (a predictive transportation system model); ReEDS: Regional Energy Deployment System; REMI: Regional Economic Models, Inc.; RODeO: Revenue Operation and Device Optimization Model; SERA: Scenario Evaluation and Regionalization Analysis; StoreFAST: Storage Financial Analysis Scenario Tool; VISION: (a transportation energy use prediction model)

Collaboration and Coordination

Efficient and effective collaboration and

coordination are vital to implement the U.S. national clean hydrogen strategy. Agencies have already been coordinating with each other, and with industry, states, and numerous stakeholders to execute on hydrogen related activities.¹⁹⁷ Agencies will also ramp up engagement across the entire spectrum of stakeholders from industry and academia to labor unions, disadvantaged communities, and Tribal communities. Several opportunities exist across agencies, building on activities underway over more than a decade¹⁹⁸ to accelerate progress aligned with the National Clean Hydrogen Strategy and Roadmap. Examples include the following, though many others can play a role as the clean hydrogen economy develops.

The U.S. will also continue to work across countries to enable an affordable, clean, and sustainable global hydrogen economy and to achieve the U.S. Government's collective climate goals. Multiple

government representatives discussed a potential framework for global hydrogen coordination at the launch of the Hydrogen Breakthrough Agenda in Glasgow at COP26 in November 2021. Such a coordination framework would help unify various organizations and initiatives¹⁹⁹ to avoid duplication, leverage resources, and *accelerate* the successful scale up of clean hydrogen technologies. The U.S. Government will work with the UK and other countries to strengthen coordination and will continue to play a key role in several multi-lateral and bi-lateral hydrogen partnerships. Table 4 shows examples of preliminary feedback from over 30 countries engaged in clean hydrogen initiatives, developed through the Hydrogen Breakthrough Agenda. As specific activities and mutually agreed upon priorities are defined, the U.S. Government will continue to play a leadership role to foster collaboration, share information, and accelerate action towards tangible outcomes and successes.

Demand Creation & Management	Finance & Investment	Research & Innovation	Regulation, Standards & Certification
Demand signals along with matching supply to avoid stranded assets are an important driver of investment in clean hydrogen infrastructure and will build investor confidence. Some activity exists but coordination should be strengthened at sufficient scale, visibility, and breadth. Scope to explore how public and private sector	Access to appropriate finance is critical. Investments are starting to be made but scale is still small relative to needs. Developed countries face challenges but particularly acute for developing world. Some activity exists but not widely coordinated, visible or with sufficient scale and breadth.	Research & Innovation underpins progress across hydrogen systems — helping reduce costs, improve performance, address supply chains, and broaden applicability. Significant activity exists driving action in multiple countries. Scope exists to accelerate innovation to reduce cost and increase scale — particularly for pilot and demo projects	Regulatory frameworks including internationally accepted and implemented standards & certification schemes across the hydrogen value chain are essential enablers of production, trade, and use. Significant work is underway by a wide range of actors on key elements. Activities are not yet closely coordinated , and gaps are unclear.

Table 4: Emerging priorities for strengthened global collaboration.

actors can strengthen Scope exists to increase and to include more Ensuring rapid and wide				Page 80 of 99
offtakers and supply investment, particularly Scope exists to build on challenging.	actors can strengthen demand signals to ensure offtakers and supply chains to reduce risk.	public and private sector investment, particularly enabling investment and coordination with	countries. Scope exists to build on existing initiatives to increase diversity and scalability of demo projects , involve more countries and share learnings more widely to	Ensuring rapid and wide adoption remains challenging. Scope exists to connect existing work across entities, identify and address gaps and elevate and broaden political

The U.S. National Clean Hydrogen Strategy and Roadmap also supports recommendations outlined in the IEA Future of Hydrogen report released at the 2019 G20 Summit:²⁰⁰

- "Establish a role for hydrogen in long-term energy strategies ... Key sectors include refining, chemicals, iron and steel, freight and longdistance transport, buildings, and power generation and storage."
- 2. "Stimulate commercial demand for clean hydrogen." This includes scaling up both hydrogen from fossil fuels with CCS and hydrogen (using renewables) as well as water electrolysis using nuclear resources.
- 3. "Address investment risks of first movers." New applications for hydrogen, as well as clean hydrogen supply and infrastructure projects can be supported through tools such as loan guarantees to reduce risk.
- 4. "Support R&D to bring down costs. Alongside cost reductions from economies of scale, R&D is crucial to lower costs and improve performance."
- 5. "Eliminate unnecessary regulatory barriers and harmonize standards. Project developers face challenges where regulations and permit requirements are unclear." Addressing safety, codes and standards is necessary for a harmonized global supply chain.
- "Engage internationally and track progress."
 Enhanced international co-operation is essential and supported by a number or partnerships.
- 7. "Focus on four key opportunities to further increase momentum over the next decade." These

include enabling industrial ports as hubs for hydrogen at scale; using existing gas infrastructure to spur new clean hydrogen supplies; supporting transportation fleets, freight, and corridor; and enabling hydrogen shipping to jumpstart international hydrogen trade.

U.S. Government activities as outlined in this document are also aligned with the Global Action Agenda as developed through the Hydrogen Energy Ministerial in September 2019. Key pillars include:²⁰¹

- "Collaboration on technologies and coordination on the harmonization of regulation, codes and standards;"
- "Promotion of information sharing international joint research and development emphasizing hydrogen safety and infrastructure supply chains;"
- "Study and evaluation of hydrogen's potential across sectors including its potential for reducing both carbon dioxide emissions and other pollutants; and"
- 4. "Communication, Education and Outreach"

DOE has already played a strong leadership role in convening and supporting its counterparts in multiple nations. DOE has long been recognized as instrumental in accelerating progress through tangible outcomes as a co-lead for the hydrogen initiatives under the auspices of both the Clean Energy Ministerial and Mission Innovation, as former chair and current vice chair of the IPHE, and as a strong contributor to the IEA's hydrogen and fuel cell programs. Concrete actions include launching DOE's H₂ Twin Cities initiative²⁰² to foster partnerships between cities across continents deploying hydrogen technologies, with emphasis on equity and justice, co-leading initiatives to facilitate international trade and develop a common methodology for assessing the carbon footprint of hydrogen, harmonizing codes and standards, and launching an early career network that is run entirely by students and early career professionals from more than 34 countries. The U.S. Government will continue to advance these and additional concrete actions as global momentum builds for clean hydrogen. In summary, through the cohesive and coordinated efforts by the federal government, along with states, industry, National Laboratories, academia, and through extensive stakeholder input and collaboration, implementation of this plan will contribute to achieving the vision set forth for hydrogen in the United States: Affordable clean hydrogen for a net-zero carbon future and a sustainable, resilient, and equitable economy.

Conclusion

Clean hydrogen, as shown in the Biden-Harris Administration's Long-Term Strategy of the United States, is an important element of the Nation's path to decarbonization. Though much remains uncertain, the potential for hydrogen is clear. Focused investment and action in the near, mid, and longterm will lay the foundation for broader clean hydrogen adoption, drive down cost, and increase scale in a sustainable and holistic manner. Clean hydrogen across the entire RDD&D spectrum, catalyzed by the Bipartisan Infrastructure Law and the Inflation Reduction Act, will both enable decarbonization of hard-to-abate sectors and create and preserve good-paying jobs, provide environmental and energy justice benefits, and create energy independence and export opportunities for the United States.

Government actions can support and *catalyze* investment across the value chain for clean hydrogen.

Federal agencies, through a whole of government approach, are committed to working with partners in industry, academia, national laboratories, local and Tribal communities, and more to advance this transition and will leverage a broad array of tools including policies, financial assistance, loans, apprenticeship programs, and stakeholder engagement, to accelerate progress. Further details and appendices will continue to be developed to ensure the most up to date information is available²⁰³ and DOE will update this document at least every three years, as required.

Through effective collaboration and with the right strategies and implementation plans, the United States can and must succeed in the development of a sustainable, resilient, and equitable clean hydrogen economy.

Acknowledgments

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The draft document was released in September 2022 for public comment and revised for publication in June 2023. As required by the BIL, the document will be updated at least every three years.

Long-Duration Energy Storage

LDES

Glossary of Acronyms

Glossary of Acronyms			Long Daration Energy Storage				
		LOHC	Liquid Organic Hydrogen Carriers				
ARRA	American Recovery and Reinvestment	LPO	Loan Programs Office				
ATR	Act Autothermal Reforming	MARAD	Maritime Administration (of the U.S. Department of Transportation)				
BIL	Bipartisan Infrastructure Law	MMT	Million Metric Tonnes				
BOF	Basic Oxygen Furnaces	MW	Megawatt				
BOP	Balance of Plant	M2FCT	Million Mile Fuel Cell Truck				
BSEE	Bureau of Safety and Environmental		Consortium				
	Enforcement	NHTSA	National Highway Transportation				
CCS	Carbon Capture and Storage		Safety Administration				
DOE	U.S. Department of Energy	NREL	National Renewable Energy Laboratory				
EAF	Electric Arc Furnaces	OCS	Outer Continental Shelf				
EO	Executive Order	OSHA	Occupational Safety and Health Administration				
EPACT-2005	Energy Policy Act of 2005	PEM	Proton Exchange Membrane or				
FAA	Federal Aviation Administration	. 2.00	Polymer Electrolyte Membrane (a type				
FERC	Federal Energy Regulatory		of electrolyzer or fuel cell)				
F1 13 4 7 4	Commission	PGM	Platinum Group Metal				
FHWA	Federal Highway Administration	PHMSA	Pipeline and Hazardous Materials				
FMCSA	Federal Motor Carrier Safety Administration	R&D	Safety Administration Research and Development				
FTC	Federal Trade Commission	RD&D	Research, Development, and				
GHG	Greenhouse Gas	NDQD	Demonstration				
GREET	Greenhouse Gases, Regulated	RDD&D	Research, Development,				
	Emissions, and Energy Use in		Demonstration, And Deployment				
	Technologies (model)	RFI	Request for Information				
H2NEW	Hydrogen from Next-generation Electrolyzers of Water (consortium)	SAF	Sustainable Aviation Fuel				
HFTO	Hydrogen and Fuel Cell Technologies Office	SHASTA	Subsurface Hydrogen Assessment, Storage, and Technology Acceleration				
IEA	International Energy Agency	SMR	Steam Methane Reforming				
IJA	Infrastructure Investment and Jobs Act	SOEC	Solid Oxide Electrolyzer Cells				
IMO	International Maritime Organization	тсо	Total Cost of Ownership				
IPHE	International Partnership for Hydrogen	UAV	Unmanned Aerial Vehicle				
	and Fuel Cells in the Economy	USCG	United States Coast Guard				
IRA	Inflation Reduction Act	21CTP	21 st Century Truck Partnership				

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¹ Emission savings based on ranges of hydrogen production carbon intensities, accounting for hydrogen fossil and clean electrolysis pathways, as well as hydrogen demands across transportation, industry, and grid energy storage. Estimates of emissions savings per unit of hydrogen consumed across pathways were approximately 10 kgCO2e/kg-H₂. Estimates were developed using Argonne National Laboratory's Greenhouse gases, Regulated Emissions, and Energy Use in Technologies Model.

Source: Argonne National Laboratory, "GREET Model," Argonne National Laboratory, Argonne, IL https://greet.es.anl.gov/.

² Emission savings based on ranges of hydrogen production carbon intensities, accounting for hydrogen fossil and clean electrolysis pathways, as well as hydrogen demands across transportation, industry, and grid energy storage. Estimates of emissions savings per unit of hydrogen consumed across pathways were approximately 10 kgCO2e/kg-H₂. Estimates were developed using Argonne National Laboratory's Greenhouse gases, Regulated Emissions, and Energy Use in Technologies Model.

Source: Argonne National Laboratory, "GREET Model," Argonne National Laboratory, Argonne, IL. https://greet.es.anl.gov/.

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This estimate was developed with an assumption of fugitive methane emissions of ~1%, GWP of methane of 29.8, and that the U.S. produces about 10 million metric tonnes of hydrogen per year (Source: <u>https://www.hydrogen.energy.gov/pdfs/19002-hydrogen-market-domestic-global.pdf</u>). It is important to note that the GWPs of GHGs are published periodically by the Intergovernmental Panel on Climate Change (IPCC), and depend on several parameters, such as how climate cycle responses are accounted for and the length of the analysis period. A GWP of 29.8 for methane reflects a 100-year analysis period, inclusion of climate cycle responses, is specific to fossil methane, and alignment with AR6. AR6 is the most recent AR available at the time this Roadmap was published. The Fifth Assessment Report GWPs is currently utilized in national reporting to the UNFCCC and are being incorporated into the U.S. EPA's Greenhouse Gas Reporting Program.

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in the hydrogen industry under various future scenarios, as well as the total financial investment needed for these scenarios to materialize. These estimates will be refined as data is gathered from ongoing and future deployments, such as those in support of the BIL and IRA.

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- ¹⁹⁵ C. Ledna, M. Muratori, A. Yip, P. Jadun, and C. Hoehne, "Decarbonizing Medium- & Heavy-Duty On-Road Vehicles: Zero-Emission Vehicles Cost Analysis," National Renewable Energy Laboratory, March 2022. <u>https://www.nrel.gov/docs/fy22osti/82081.pdf</u>.
- ¹⁹⁶ Umair Irfan, "How to save the planet from the largest vehicles on Earth," Vox, April 21, 2022. <u>https://www.vox.com/recode/22973218/container-shipping-industry-climate-change-emissions-maersk.</u>
- ¹⁹⁷ U.S. Department of Energy, "Internal and External Coordination and Collaboration," *Department of Energy Hydrogen Program Plan*, Nov 2020, pp. 36-43. <u>https://www.hydrogen.energy.gov/pdfs/hydrogen-program-plan-2020.pdf</u>.
- ¹⁹⁸ Hydrogen and Fuel Cells Interagency Action Plan, 2011, <u>https://www.hydrogen.energy.gov/pdfs/hydrogen_fuelcell_interagency_action_plan.pdf</u>
- ¹⁹⁹ Examples of global partnerships involving hydrogen include but are not limited to: IEA (International Energy Agency) launched in the 1974; IPHE (International Partnership for Hydrogen and Fuel Cells in the Economy) launched by the U.S. in 2003 (with Netherlands as current Chair, U.S. and Japan as Vice-Chairs); IRENA, launched in 2009; HEM (Hydrogen Energy Ministerial) launched by Japan in 2018; the Hydrogen Council, launched by industry in 2017; CEM (Clean Energy Ministerial) Hydrogen Initiative launched by Canada in 2019 (with the European Commission, Japan, Netherlands, and U.S. as co-leads), MI (Mission Innovation) Clean Hydrogen Mission launched by the UK in 2021 (with Australia, Chile, EC, Saudi Arabia, and U.S. as co-leads).
- ²⁰⁰ International Energy Agency, "The Future of Hydrogen. Seizing Today's Opportunities," June 2019. <u>https://www.iea.org/reports/the-future-of-hydrogen</u>.
- ²⁰¹ <u>Ministry of Economy, Trade and Industry (METI). "Fifth</u> Hydrogen Energy Ministerial Held," October 7, 2022. https://www.meti.go.jp/english/press/2022/1007_001.html
- ²⁰² Clean Energy Ministerial. " H2 Initiative Launches H2 Twin Cities Program | Clean Energy Ministerial." <u>https://www.cleanenergyministerial.org/h2-initiative-launches-h2-twin-cities-program/</u>
- ²⁰³ Further technical details and appendices may be made available at <u>www.hydrogen.energy.gov</u> to provide transparency and the most upto-date information to stakeholders and the public.

Appendix A: Supplementary Information and Analysis

DOE recently published the Pathways to Commercial Liftoff: Clean Hydrogen (Pathways report), which was formed using extensive stakeholder feedback and new analysis to characterize the market potential for hydrogen in the near- and long-term. The Pathways report provides market and investment perspective in the following phases:

Near-term expansion: Inspects risks and uncertainties of early market introduction, considering matching supply and demand geographically with limited connective infrastructure, hydrogen offtake uncertainties, manufacturing supply chains, permitting and workforce challenges.

Industrial scaling: Considers barriers remaining after IRA subsidy period and impact of emerging clean electricity economics on the prevailing hydrogen production pathways. During this phase, financing scale and credit risk will be subject to the remaining market barriers after an IRA sunset.

Long-term growth: This phase will be fueled by cost reductions achieved through IRA period. Emerging financing structures and market history will streamline capital procurement and risk management.

The report envisions a 2030 landscape for low-cost clean hydrogen becoming integral component for industrial, transportation and gas replacement uses. Readers are encouraged to explore the report for a rigorous description of market opportunities and barriers for hydrogen. Examples of key results described in the report include revenue potential (Figure A), required investments (Figure B), demand scenarios (Figure C), and potential supply chain vulnerabilities (Figure D).

			Largest long-term H2 feedstock TAM Role in decarbonizatio	n: Stron	g potent	ial		Low po	otential
Sector		Role of H2 in decarb.	Description of switching costs	H2 feed \$ billion	lstock T	АМ ¹ ,	H2 market size with full adoption ² , \$ billion		
Industry	Ammonia		Low: Process currently uses fossil-based H2, hydrogen supply feed in place	4-10	4-11	5-12	4-10	4-11	5-12
				2030	2040	2050	2030	2040	2050
	Refining		Low: Hydrogen supply feed in place	6-8			6-8		
	Steel Variable: Highly dependent on current plant configuration and feedstock, may also include hydrogen distribution infrastructure		4-7	4-8	15-30	18-35	20-40		
	Chemicals- methanol		Variable: Can limit switching costs by adding CCS to SMR, other approaches more costly with higher unit cost savings		2-6	3-7	5-12	5-12	6-14
Transport ¹	Road ³		High: New vehicle power trains with fuel cells, refueling stations & distribution infrastructure	0	25-30	40-55	90-125	110-140	120-160
	Aviation fuels		Moderate: Fuel conversion / production facilities		5-15	10-30	8-20	10-25	10-30
	Maritime fuels4		High: New ship engines, port infrastructure & local storage, and fuel supply, storage, and bunkering infrastructure in ports	< 1	4-10	8-20	5-15	5-15	8-20
Heating	NG blending for building heat ⁵		Variable: Will depend on pipeline material, age, and operations (e.g., pressure); requires testing for degradation and leakage	0	0	0	2-3	2-3	2-3
	Industrial heat		Variable: Dependent on extent of furnace retrofits required	0	1-3	2-5	7-10	7-10	7-10
Power	High-capacity Firr – 20% H2 (Combustion) ⁶	n	Moderate: Retrofits to gas turbines, additional storage infrastructure	< 0.2	< 0.1	< 0.1	4-6	5-8	8-12
	Power – LDES ⁷		Moderate: Retrofits to gas turbines, additional storage infrastructure	0	4-6	8-11		sed on cost-do hnologies and	

Represents the market size for clean hydrogen feedstocks in each end use; calculated by multiplying the clean hydrogen in the "Net zero 2050 – high RE" scenario by range of willingness to pay by end use reported in the DOE National Hydrogen Strategy and Roadmap; dispensing costs are subtracted from the road transport TAM and market size with full adoption Represents the maximum market size if the hydrogen-based solution had 100% share of each end use H2 feedstock TAM uses H2 demand from the DOE National Hydrogen Strategy and Roadmap assuming both medium- and heavy-duty trucks; H2 market size with full adoption is based on energy usage from Class 8 long-haul and regional trucks, which represent the significant majority of all medium- and heavy-duty trucks; H2 market size with full adoption is based on energy usage from Class 8 long-haul and regional trucks, which represent the significant majority of all medium- and heavy-duty trucks.

Figure A: The hydrogen economy could reach \$80 – 150B market size by 2050 with industrial and medium and heavy-duty transportation accounting for the majority of the market share. See figure above for articulation of market size potentials.

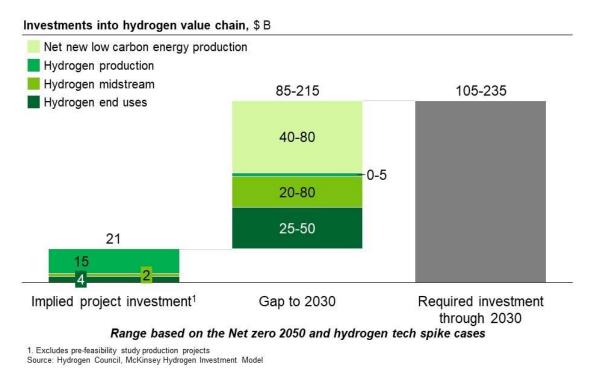


Figure B. Investments to achieve a successful role of hydrogen and enabling net zero by 2050 are quantified through the IRA period between \$105 and 235B as shown in the figure above. Largest investments are forecasted in hydrogen production, followed by mid-stream infrastructure. Significant investments need to be made in end-use applications to allow safe and efficient utilization of hydrogen in new and existing applications. While clean hydrogen hub investments via the bipartisan infrastructure law provide an initial boost in investments, a subsequent gap of 85-215 remain. Such investment could be catalyzed by cost reductions and de-risking from IRA and BIL activities.

MMTpa clean hydrogen domestic demand

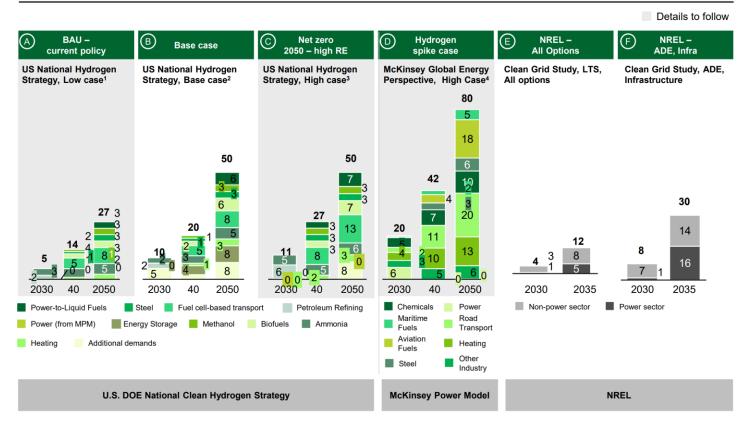
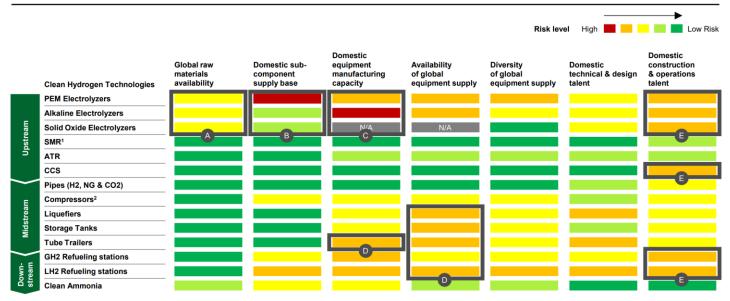


Figure C: Hydrogen uptake scenarios considered in the Pathways Report with market attribution.

Potential supply chain vulnerabilities, 2025



1: Includes large scale compressors at industrial and productions sites and compressors at refueling facilities | 2: No significant additional build out of Steam Methane Reformers anticipated Source: Department of Energy Fuel Cells & Electrolyzers Supply Chain Report, ENS Interviews, NREL experts

Figure D: Supply chain vulnerabilities assessment for production (upstream), transmission & distribution (midstream), and select end uses (downstream).